5`\_c\c`ZfY]`Ui Z`XYf`K ]Ygb. `HfYbX`cXYf F UbXYfgW\Y]bi b[3

6Y]a `C`_hcVYfZYgh`V`Y]Vh`XUg`U`\_c\c`ZfY]Y`5b[ YVchi`bhYf
g_Ydh]gW\Yb`6`]W_Yb``6fUi Yf`VYhcbYb`ghY][YbXY`6Y`]YVh\Y]h
`XcW\Y]b`Y][YbYf`6]Yf[UfhYb3

8 Ug`C`_hcVYfZYgh`XUg`k`Y`hk`Y]h`Z0f`gY]b`hfUX]h]cbY`Yg`6]Yf
VY_Ubbh]gh`z`\Uh]b`XYb`Y`hnhYb`X\`fYb`Y]bY`VYa`Yf_Ybgk`YfhY
9bhk]W_`i`b[`]b`6Yni [`Ui Z`U`\_c\c`ZfY]Y` ; Yhf`Ab`\_Y`Xi`fW [ Ya`UW`h`
Hfchn`XYf`J`cf`]YVY`XYf` : YghVYgi`W\Yf`Z0f`XUg`\]Yg][Y`6]Yf`z`nY][h
X]Y`ghY][ YbXY`B`UW\ZfU[ Y`b`UW\`U`\_c\c`ZfY]Yb`5`hYfbUh]j`Yb`z`XUgg
g]W\`XUg`Hf]b`\_j`Yf\`U`hYb`[ Y`Ab`XYfh`\Uh``8]Yg`]gh`VYgcbXYfg
fY`Yj`Ubh]b`Y]bYf`NY]h`z]b`XYf`[ Ygi`bX\Y]h]W\Y` , VYf`Y[i`b[ Yb`i`bX
Y]b`VYk`i`gghYfYf`?`cbgi`a`\_j`cb`5`_c\c`]b`XYf` ; YgY``gW`UZh
ni`bY\`a`YbX`Ub`6YXYi`hi`b[ `]Yk`]bbYb"

J Yf`Ab`XYfi`b[ Yb`]a` `?`cbgi`a`\_j`Yf\`U`hYb

=a` ``Y`hnhYb`X\`f`U[`X]Y`B`UW\ZfU[ Y`b`UW\`U`\_c\c`ZfY]Ya`6]Yf
k`A`fYbX`XYg`C`\_hcVYfZYghg`VY]`Yhk`U`j`]Yf`Dfc`nYb``8]YgYf`5bhY]`
a`U[ `j`]Y``Y]W\`h`U`g`[Yf]b[`YfgW\Y]bYb`z`Y`XcW\`gd]Y[ Y`h`Yf`Y]bYb
HfYbX`k`]XYf`z`XYf`Z0f`X]Y`[ YgUa`hY`6]Yf`_cbgi`a`_i`hi`f`]b
8Yi`hgW\`UbX`j`cb`6YXYi`hi`b[ `]gh``@]i`h`XYa`8Yi`hgW\Yb
6fUi`YfVi`bX``U[`XYf`Dfc!`?`cdZ]J`YfVfUi`W\`j`cb`U`_c\c`ZfY]Ya`6]Yf
]a`\_j`Yf[Ub[YbYb`X\`f`VY]ZUgh, `@]hYfb`j`cb`,` , `@]hYfb`]bg[YgUa`h`

=b`hYfbUh]cbU`Y`6YXYi`hi`b[ `U`\_c\c`ZfY]Yf
6]YfY

<c`[ Yf`9]W\Y`Y`z`<Ui`dh[YgW\`A`zhgZ0\`fYf`XYg`6fUi`Yf!6i`bXg`z`\YVh
\Yf]cf`z`XUgg`U`_c\c`ZfY]Yg`6]Yf`Ui`g`8Yi`hgW\`UbX`ni`bY\`a`YbX`U`g

9l dcfhgW`U[ Yf[ YZfU[ h]gh" ð'9l !@ÀbXYfb`i bX`XYb`l G5`k ÀW gh
XUg` ðhYfYggY`Ub`X]YgYb`DfcXi`\_hYbž`k cXi`fW`X]Y`XYi`hgWY
6fUi`\_i`hi`f`]bhYfbUh]cbU`Ub`9]bZi`gg`[Yk`]bbh"

K]XYfgd fi W` [ Y[ Yb`Y]bYb`U`_c`c`ZfY]Yb
6]Yf[UfhYb

CVk`c`X`Yf`HfYbX`]b`ni`U`_c`c`ZfY]Yb`; YhfÀb\_Yb`[Y`hž`g]bX
J YfUbhk`cfh]WY`XYg`C`_hcVYfZYghg`g\_Ydh]gW`[Y[YbØVYf`Y]bYa
gdYn]Y`Yb`6]Yf[UfhYb`ZØf`U`\_c`c`ZfY]Y`; YhfÀb_Y`"7`Ya`Ybg
6Ui`a`[ÀfhbYf`f7GI`łž`DYhYf`ðgY`\_Ua`a`Yf`i`bX`7`f]gh]Ub
GW`chhYb`Ua`Y`Ài`»Yfb`g]W`XYi`h]W`[ Y[ Yb`X]YgY`ÆYY"
GW`chhYb`Ua`Y`VYnY]W`bYh`XUg`J`cf`UVYb`U`g`Gc`U`GW`a`Uffb`ž
k`Ug`]a`VUmYf]gW`Yb`8]U`Y`\_h`gc`j`Y`k`]Y`I`bg]bb`VYXYi`hYh"

A Ò[`]W`_Y]hYb`ZØf`U`\_c`c`ZfY]Y`5`hYfbUh]j`Yb

ð`XYb`6]Yf[ÀfhYb`XYg`C`\_hcVYfZYghg`[]Vh`Yg`VYfY]hg`U`_c`c`ZfY]Y
C`dh]cbYbž`Ui`W`k`Ybb`_Y]b`g`YdUfUhYf`6YfY]W`XUZØf`YI`]gh]Yfh`8]Y
: YghVYgi`W`Yf`k`Y]W`Yb`Ài`Z][`Ui`Z`UbXYfY`U`_c`c`ZfY]Y`; YhfÀb_Y
k`]Y`GdYn]ž`@]a`cbUXY`i`bX`5dZY`gW`cf`Y`Ui`g`@Ui`h`ðgY`_Ua`a`Yf`U`h
XYf`5VgUhn`X]YgYf`; YhfÀb\_Y`g][`b]Z]\_Ubhni`[Ybca`a`Ybž`k`Ug`Ui`Z
Y]b`j`YfÀbXYfhYg`?cbgi`a`j`Yf`U`hYb`]b`k`Y]gh"

6`]W`_]b`X]Y`Ni`\_i`bZh

8Ug`C`_hcVYfZYgh`&\$&(ž`XUg`j`ca`i`&%"`GYdhYa`VYf`V]g`*`"C`_hcVYf
ghUhhZ]bXYb`k`]fXž`\_ØbbhY`Y]b`k`Y]hYfYg`J`f`ZØf`X]Y`6YcVUW`hi`b[
X]YgYf`9bhk`]W`\_i`b`[ Yb`V]YhYb`"9l`dYfhYb`g]bX`[YgdUbbhž`cV`XYf
HfYbX`ni`U`\_c`c`ZfY]Yb`; YhfÀb_Yb`VY]`XYb`6Ygi`W`Yfb`Ub`U`hYb
k`]fX`i`bX`k`Y`W`Y`F`c`Y`X]Yg`ZØf`X]Y`Ygh`\_i`hi`f`]b`A`ØbW`Yb`gd]Y`Yb
_ØbbhY"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY