

B Yi Y`H\YfUd]YZc fgW\ i b[`]b`5 UW\ Yb. `<][\!
: `ck !H\YfUd]Y`VY]`7 C D8!DUh]YbhYb

I b]_]b]_`FK H<`5 UW\ Yb`Z\ fh]a`5i ZhfU[`XYg; !65`Ghi X]Yb
ni f`<][\!: `ck !H\YfUd]Y`VY]`7 C D8`i bX`fYgd]fUhc f]gW\ Yf
`bgi ZZ]n]Ybn`Xi fW\ "

`b`XYf`A YX]n]b`]gh`X]Y`9bhk]W\`i b[`bYi Yf`H\YfUd]YUbg`AmY
YbhgW\ Y]XYbX`zi a`XYb`6YX`0fZb]ggYb`j cb`DUh]Ybh]bbYb`i bX
DUh]YbhYb`[YfYW\ h`ni`k YfXYb" `5b`X]YgYf`GhY`Y`gYhnh`X]Y`I b]_]b]_
FK H<`5 UW\ Yb`Ub`z`X]Y`bi b`a`]h`XYf`8i fW\ Z\ fi b[`nk Y`k`]W\ h[Yf
_]b]gW\ Yf`Ghi X]Yb`VYUi ZhfU[h`k i fXY" `8]YgY`I bhYfgi W\ i b[Yb`z`X]Y
g]W\ `Ui Z`X]Y`6Y\ UbX`i b[`j cb`DUh]YbhYb`a`]h`W\ fcb]gW\
cVghfi `_h]j Yf`@ b[YbYf`fUb`_i b[`f7 C D8`E`i bX`i bhYfgW\]YX`]W\ Yb
HmdYb`XYf`W\ fcb]gW\ Yb`fYgd]fUhc f]gW\ Yb``bgi ZZ]n]Ybn`Zc`_i gg]YfYb`z
gc`Yb`k Yfhj c`Y`9f`_Yb`bh]ggY`Z0f`X]Y`ni`_0b`Zh[Y`H\YfUd]Y`i bX
J YfVYggYfi b[`XYf`@YVYbgei U`]h`Ah`XYf`6Yhfc ZYbYb`Y]YZfb"

8]Y`J YfUbhk cfhi b[`XYf`I b]_]b]_`FK H<
5 UW\ Yb

8]Y`A YX]n]b]gW\ Y`?`_]b]_`J`XYf`I b]_]b]_`FK H<`5 UW\ Yb`z`i bhYf`XYf
@Y]hi b[`j cb`I b]j`"!DfcZ" `8f" `a YX" `A]W\ UY`8fY\ Yf`z`0VYfb]a`a`h`X]Y
Fc`Y`Y]bYf`i bUV\`Ab[] [Yb`k]ggYbgW\ UZh]W\ Yb``bgh]hi h]cb`fi K`€"
`AfY`5i Z[UVYb`i a`ZUggYb`X]Y`9fghY`i b[`XYf`Ghi X]Ybdfc`hc`_c`Y`z
XUg`9]b\`c`Yb`XYf`YfZcfXYf`]W\ Yb`; YbY\`a`][i b[Yb`j cb`6Y\`0fXYb
gck]Y`XYf`9h\]__ca`a`]gg]cbYb" `9]b`k Y]hYfYf`nYbhfU`Yf`5gdY`_h]gh
X]Y`5i gk U\`[YY][bYhYf`Ghi X]YbnYbhYb`i bX`X]Y`fY`_fi h]Yfi b[
j cb`DUh]Ybh]bbYb`i bX`DUh]YbhYb`z`X]Y`Ub`XYb`Ghi X]Yb`hY]`bY\`a`Yb
gc`Yb"

<]bhYf[fi bX`XYf`Ghi X]Yb

; fi bX`ZØf`X]Y`8i fW\ZØ\fi b[`X]YgYf`Ghi X]Yb`]gh`X]Y`HUhgUW\Yž`XUgg
]b`Y]b][Yb` : Ä`Yb`X]Y`a` YX]n]b]gW\Y`B`chk`YbX][`_]h`cXYf`XYf
Bi`mYb`bYi`Yf`6Y\UbX`i`b[ga`Yh\cXYb`b]W\h`Ui`gfY]W\YbX
YfZc`fgW\h`g]bX`"5i`g`X]YgYa` ; fi bX`k`i`fXY`]a` `đ\`f`&`%`&`Y]b
J`YfZU\`fYb`ni`f`9fd`fcVi`b[`bYi`Yf`i`bhYf`gi`W\i`b[g!`i`bX
6Y\UbX`i`b[ga`Yh\cXYb`]bg`@YVYb`[Yfi`ZYbž`XUg`Yg`Yfa` Ò[`]W\hž
h\YfUdYi`h]gW\Y`5bg`ÄhnY`gmghYa`Uh]gW\`ni`hYghYb`i`bX`XYfYb
K`]f`_gUa`_]h`ni`VYk`YfhYb`"8Yf` ; Ya`Y]bgUa`Y`6i`bXYgUi`ggW\i`gg
fl`!65Ł`\Uh`X]Y`F`U\`a`YbVYX]b[i`b[Yb`ZØf`X]Y`Ghi`X]Yb`ZYgh[Y`Y[hž
i`a` `Y`hn]W\`Z`bX]YfhY`9b`hgW\Y]Xi`b[Yb`hfY`ZYb`ni` `Ö`bbYb`"

9]b`6`]W`_`Ui`Z`X]Y`<`][` \`!` : `c`k`!H\YfUd]Y

8]Y`<`][` \`!` : `c`k`!H\YfUd]Y`fk` : HŁ`k`]fX`i`]b`X]YgYb`Ghi`X]Yb`[YhYghYh
i`bX`gc` ``DUh]YbhYb`Y]bY`j`YfVYggYfhY`5hYa`i`bhYfghØ`hni`b[`V]YhYb`"
<]YfVY]Yf\U`hYb`X]Y`HY]`bY\`a`YbXYb`ØVYf`Y]bY`B`UgYbgcbXY
VYZi`W\hYhYž`Yfk`Äfa`hY`F`Ui`a` `i`Zhž`X]Y`a`]h`ni`gÄhn`]W\Ya
Gui`Yfghc`Z`Ub[YfY]W\Yfh`k`YfXYb`_`Ubb`"8]Y`<` : H`k`]fX`j`c`fk`]Y[YbX
ØVYf`a`Y\`fYfY`Ghi`bX`Yb`Ub[Yk`UbX`hi`bX`_`Ubb`gc[Uf`ni` \`Ui`gY
gY`Vghgh`Ä`bX][`Xi`fW[YZØ\`fh`k`YfXYb`"8]YgY`H\YfUd]Y`Zc`fa` `Ö`bbhY
VYXYi`hgUa`Y` : c`fhgW\`f]hhY`]b`XYf`6Y\UbX`i`b[`j`cb
5hYa`k`Y[gYf`_fUb`_i`b[Yb`XUfghY`Y`b`"

Ghi`X]Ybn]Y`Y`i`bX`XYfYb`6YXYi`hi`b[

; Yd`Ub`h`g]bX`nk`Y]`Ghi`X]Yb.` ð`Ghi`X]Y`%`k`]fX`i`bhYf`gi`W\hž`c`V`X]Y
<` : H`VY]`W\`fc`b]gW\Yf`fYgd]fUhc`f]gW\Yf` ð`gi`Z]n]Ybn`Hmd`%`]b
?`ca`V]bUh]cb`a`]h`Y]bYf`@`Ub[nY]h!`Gui`Yfghc`Z`h\`YfUd]Y`f`@`HC`HŁ
j`c`fhY]` \`UZhYf`]gh`U`g`X]Y`Ui`ggW\`]Y`»`]W\Y`@`HC`H`" ð`Ghi`X]Y`&`YfZc`[`h
Y]b`J`Yf[`Y]W\`XYf`<` : H`a`]h`b]W\`h]b]Ug]j`Yf`6YUha`i`b[`VY]
DUh]Ybh]bbYb`i`bX`DUh]YbhYb`a`]h`W\`fc`b]gW\Yf`fYgd]fUhc`f]gW\Yf
 ð`gi`Z]n]Ybn`Hmd`&`"8]YgY`Ghi`X]Yb`_`Ö`bbhYb`b]W\`h`bi`f`X]Y
XUni`[Y\`Öf][Yb`H\YfUd]Yb`fYj`c`i`h]cb]YfYbž`gcbXYfb`Ui`W\
k`]W\`h][Y` ð`di`gY`ZØf`X]Y`[Ygi`bX\`Y]h]W\Y`@YVYbgei`U`]h`h`X`Yf
6Yhfc`ZYbYb` `]YZYfb`"

: Un]h

8]Y' ð]h]Uh]j Yb'Ub'XYf'I b]_`]b]_ F K H< '5UWXYb'g]bX'Y]b
VYXYi hYbXYf'GWf]h]h]ni f'9fdfcVi b['bYi Yf'H\YfUd]Ya Ò[`]W_X]hYb
ZØf'A YbgWXYb'a]h'_ca d`YI Yb'5hYa k Y[gYf_fUb_i b[Yb""8]Y
Zi bX]YfhY'k]ggYbgWUZh]WXY'6Y[`Y]hi b['XYf'Ghi X]Yb'k]fX
[Yk Å\`Y]ghYbž'XUgg'X]Y'9f[YVb]ggY'Y]b'k Yfhj c``Yg': i bXUa Ybh'ZØf
ni _ØbZh][Y'GhUbXUfXg:]b'XYf'5hYa h\YfUd]Y'XUfghY``Yb""8]Yg
_ØbbhY``Ub[Zf]gh]['b]W'h'bi f'X]Y'a YX]n]b]gWXY'J Yfgcf[i b[
j YfVYggYfbž'gcbXYfb'Ui W'XUg'@YVYb'XYf'DUh]Ybh]bbYb'i bX
DUh]YbhYb'dcg]h]j 'j YfÅbXYfb"

8YhU]`g

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["XY