

: 7`GWX U`_Y`\$ (.`J Yf`Yhni b [g [Yd`U [hYg
E i UfhYhh`_Y`fh`ni fØW`_]bg`HfU]b]b [

GWX U`_Y`\$ (`ZfYi h`g]W`ØVYf`X]Y`F ØW`_Y`f`k]W]h][Yf`Gd]Y`Yf
]a`HfU]b]b [`j`cf`XYa`8: 6!Dc`_U`gd]Y`[Y [Yb`A U [XYVi f ["

8Yf: 7`GWX U`_Y`\$ (`_Ubb`Ui ZUha Yb`B UWX`Y]bYa`d`cg]hj Yb`8: 6!
Dc`_U`!A UHX`[Y [Yb`5U`Ybž`XUg`a`]h`&.`\$`YbXYhYž`ghY`h`bi`b`Y]b
k]W]h][Yg`@[Ugd]Y`[Y [Yb`XYb`%": 7`A U [XYVi f [`Ub`"8]YgYg`Z]bXYh
Ua`GcbbhU [ž`XYb`&) "5i [i ghž`i`a`%`.'`\$`i`f`ghU`h`HfU]bYf`?`UfY`
; YfUYfhg`_Ubb`cd]h]a`]gh]gW`]b`X]Y`DUfh]Y`[Y`Ybž`XYbb`X]Y
DYfgcb`U`dfcV`Ya`Y`gW`Y]bYb`g]W`ni`"ÖgYb"

GWX U`_Y`U`hY`]b`XYb`Y`h`hYb`K`c`W`Yb`Y]b][Y
J Yf`Yhni b [gdfcV`Ya`Y`ž`X]Y`X]Y`A`UbbgW`U`Zi`Ybcfa`V`Y`UghY`hYb`"
8cW`X]Y`5ha`cgd`Å`fY`]a`J`YfY]b`]gh`gd`ØfV`Uf`VYggYf`[Yk`cfXYbž
bUWX`XYa`Y]b][Y`GW`ØggY`gd]Y`Yf`ni`fØW`]a`HfU]b]b [`g]bX`"8]Y
F ØW`_Y`f`X]YgYf`5`_hYi`fY`_ØbbhY`Y]bY`Yb`hgW`Y]XYbXY`F`c`Y`ZØf
XUg`_ca`a`YbXY`Gd]Y`gd]Y`Yb"

GWX U`_Y`a`Y`XYh`F`ØW`_Y`fYf

B UWX`Y]bYa`j`]Y`j`Yfgd`fYW`YbXYb`GU]gcbghUfh`a`]h`Y]bYa`_`UfYb
)`.%]G]Y`[Y [Yb`9]bhfUWX`h`6fUi`bgW`k`Y][`Zc`[hYb`a`Y`fYfY
F ØW`_gW`Å`[Yž`X]Y`j`cf`U`Ya`Xi`fW`J`Yf`Yhni b [Yb`[YdfÅ`[h`k`UfYb`"
DUi`GY`[i`]bž`Hca`Ug`?`U`Ugž`5Xf]Ub`; UbhYbVY]b`i`bX`9a`]`<`Ö`^i`bX
Z]Y`Yb`Ui`gž`i`bX`Ui`W`5a`]b`Mci`bYg`_cbbhY`Ui`Z`[fi`bX`Y]bYf
9f`fUb`_i`b [`b]W`h`gd]Y`Yb`"8cW`X]Y`; Ubg`UVYb`; fi`bX`ni`f
: fYi`XY`5a`8]YbghU [ž`XYb`&`"5i [i ghž`hfU]b]YfhYb`X]Y
`Ub [nY]hj`Yf`Yh`hYb`Gd]Y`Yf`k`]YXYf`a`]h`XYf`A`UbbgW`U`Zi`bX
nY][hYb`XUa`]h`]\fY`F ØW`_Y`f`ni`j`c`Yf`]:]hbYgg"

8]Y`DfcV`Ya`Y`j`cb`GY[`i`]bž`X]Y`]\`b`]b`XYb`Y`hnhYb`nk`Y`]DUfh]Yb
Ui`»`Yf`;`YZYWX`hgY`hnhYb`ž`gWX]YbYb`ØVYfk`i`bXYb`ž`YVYbgc`k`]Y`X]Y
a`i`g_i``ÄfYb`6YgWX`k`YfXYb`j`cb`;`UbhYbVY]b`i`bX`X]Y
@Y]ghYbdfcV`Ya`Y`j`cb`<`Ö`^i`bX`"Mc`i`bYg`]gh`YVYbZU`g`k`]YXYf`Z]hž
k`Ug`VYXYi`hYhž`XUgg`g]Y`U`Y`Y]bY`7`UbWX`U`UVYbž`[`Y`[`Yb
A`U[`XYVi`f[`]a``?`UXYf`ni`ghY`Yb`"8]YgY`F`ØW`_`Y`f`]gh`ZØf`X]Y
A`UbbgWX`UZh]`cb`Yb`hgWX]Y]XYbXYf`6YXYi`hi`b[`ž`XU`GY[`i`]b
VYgcbXYfg`U`g`A`]hhY`ZY`XghfUhy`[`Y`Y]bY`nYbhfU`Y`F`c`Y`gd]Y`h`"

Mc`i`bYg` `[`fc`»`Yf`A`ca`Yb`h`

6YgcbXYfg`gdUbbYbX`]gh`X]Y`G]hi`Uh]cb`i`a`5a`]b`Mc`i`bYgž`XYggYb
YfghYa`9]bgUhn`ZØf`XYb`:`7`GWX`U`_`Y`\$(`Yb`h[`Y`[`Yb`[`Y`Z]YVYfh`k`]fX`"
BUWX`XYa`J`Yf`i`gh`XYf`YfghYb`XfY]`DZ]WX`hgd]Y`Y`_`ÖbbhY`Mc`i`bYgž
gcZYfb`Yf`Ui`Z[`YghY`h`k`]fXž`nY][`Ybž`k`Ufi`a`Yf`j`YfdZ]WX`hYh`k`i`fXY`"
;`YfUYfhg`U`h`i`b`ni`gÄhn`]WX`Y`C`dh]cbYb`]a`5b`[`f]ZZ`k`Ug`X]Y
?`cb`_i`ffYbn`]a`HYUa`Yf`Ö`Yb`k`]fX`i`bX`gca`]h`ni`Y]bYf`ghÄf`YfYb
;`YgUa`hY]ghi`b[`VY]hfU[`Yb`_`Ubb`"

8]Y`A`UbbgWX`UZh`U`h]`j]Y`Xi`fWX`[`Ya`UWX`hž`UVYf`X]Y`F`ØW`_`Y`f`X]YgYf
j]Yf`Gd]Y`Yf`_`ÖbbhY`XYb`Yb`hgWX]Y]XYbXYb`i`bhYfgWX]YX
Ui`ga`UWX`Yb`"K`Ybb`U`Y`Z]h]g]bXž`j`YfZØ[`h`GWX`U`_`Y`\$(`ØVYf`Y]bY
VYUWX`h]WX`Y`H]YZY`]a`?`UXYfž`X]Y`Y`ZYb`_`ÖbbhY`ž`X]Y
<`YfUi`gZcfXYfi`b[`Yb`XYf`_`ca`a`YbXYb`Gd]Y`Y`ni`a`Y]ghYfb`":`Ubg
i`bX`HfU]bYf`Z]bXYb`g]WX`]b`Y]bYf`cdh]a`]gh]gWX`Yb`Gh]a`a`i`b[
k`]YXYfž`i`bX`X]Y`A`Ö[`]WX`_`Y]hž`[`Y`[`Yb`A`U[`XYVi`f[`]Y]bYb`k`Y]hYfYb
GWXf]h`]b`XYf`@[`U`bUWX`j`cfbY`ni`a`UWX`Ybž`_`ÖbbhY`XYf
A`UbbgWX`UZh`bYi`Yg`GY`Vghj`YfhfUi`Yb`[`YVYb`"

8]Y`VYj`cfghY`YbXY`DUfh]Y`[`Y`[`Yb`XYb`%":`7`A`U[`XYVi`f[`]k`]fX`U`gc
j`cb`[`fc`»`Yf`6YXYi`hi`b[`]gY]bž`b]WX`h`bi`f`ZØf`X]Y`HUVY`Y`bdcg]h]cbž
gcbXYfb`Ui`WX`ZØf`X]Y`A`cfU`XYg`HYUa`g`9g`V`Y]Vh`UVni`k`UfhYbž`cV
;`YfUYfhg`X]Y`ni`fØW`_`Y`f`YbXYb`Gd]Y`Yf`]b`X]Y`GhUfhY`Z`VYfi`ZYb
k`]fXž`UVYf`X]Y`HUhgUWX`Yž`XUgg`g]Y`k`]YXYf`ni`f`J`YfZØ[`i`b[`]ghY`Ybž
]gh`VYfY]hg`Y]b`dcg]h]j`Yg`NY]WX`Yb`"6Y]Y]bYa`[`i`hYb`J`Yf`Ui`Z`_`ÖbbhY
X]Yg`XYf`K`YbXYdi`b`h`ZØf`GWX`U`_`Y`\$(`]b`X]YgYf`GU]gcb`gYb`"8Yf
J`YfY]b`U`h`Y`hnh`X]Y`7`UbWX`ž`g]WX`j`cb`XYb`ZfØ`Yb`F`ØW`gWX`Ä[`Yb
ni`Yf`c`Yb`i`bX`XYb`?`i`fg`ni`k`YbXYb`"

9fk Ufhi b[Yb`i bX`J cfZfYi XY`Ui Z`XUg
bÀW\ ghY`Gd]Y`

8]Y`[YgUa hY` : Ub[Ya Y]bXY`V`]W_h`Ui Z`XUg`VYj cfghY`YbXY`Gd]Y`
a]h[fc» Yf`J cfZfYi XY`i bX`XYf`<cZbi b[ž`XUgg`X]Y`F ØW__Y`fYf
GW`U`_Y`ni`Y]bYa`k Y]hYfYb`G]Y`[`ZØ`fYb`_ØbbYb" `A]h`XYf
I bhYfghØhni b[`XYf` : Ubg`i bX`XYa`bYi`[Yk`cbbYbYb
GY`Vghj YfhfUi Yb`_ØbbhY`XUg`A UhW`[Y[Yb`A U[XYVi f[`Y]b
`YfUi`gfU[YbXYg`9f`YVb]g`k YfXYbž`XUg`X]Y`A UbbgW`UZh`Ui Z`Y]bYb
YfZc`[fY]W`Yb`K Y[`Y]b`Yb`_h`

8 Yf`U`_hi Y`Y`Y`GhUbX`XYf`J Yf`YhnhYb`]ghY`

B UW`Y]bYf`]bhYbg]j Yb`D`UgY`a]h`J Yf`Yhni b[gdfcV`Ya Yb`U`h]g]W`
X]Y`G]hi Uh]cb`VY]a` : 7`GW`U`_Y`\$(`XYi h]W`j YfVYggYfh" `8]Y
F ØW__Y`f`a Y`fYfYf`GW`ØggY`gd]Y`Yf`_ØbbhY`Yb`hgW`Y]XYbX`ZØf
XYb`k Y]hYfYb`J Yf`Ui Z`XYf`GU]gcb`gY]b" `DUi` `GY[i]bž`5Xf]Ub
; UbhYbVY]bž`9a]`<Ø`i bX`i bX`5a]b`Mci bYg`UVYb`g]W`]b`XYb
`YhnhYb`HU[Yb`YfZc`[fY]W`]bg`HfU]b]b[`ni fØW_[Ya Y`XYh`

GY[i]bž`XYf`U`g`Y]bYf`XYf`k]W`h][ghYb`A]hY`ZY`XU`_hYi fY`[]`hž`k]fX
bUW`gY]bYf`J Yf`Yhni b[`]a`5XXi`_hcfYbVYfY]W`k]YXYf`ni`f
J YfZØ[i b[`ghY`Yb" `8]YgY`F ØW__Y`f`]gh`VYgcbXYfg`k]W`h][ž`XU`XYf
Gd]Y`Yf`]b`XYf`]Yf[Ub[YbYb`GU]gcb`Y]bY`nYbhfU`Y`F c`Y`]a
Gd]Y`Ui ZVUi`XYg`G\$(`gd]Y`hY" `5i W`X]Y`F ØW__Y`f`]cb` ; UbhYbVY]b
i bX`<Ø`i bX`_ØbbhY`X]Y`C ZZYbg]j Y`ghAf`_Yb`i bX`X]Y` : `YI]V`]hAh]a
HYUa`Yf`Ø`Yb`

GW`U`_Y`\$(g`[Y[Ybk`Àfh][Y`GU]gcb`Y]ghi b[
i bX`HUVY`Ybdcg]h]cb

8 Yf` : 7`GW`U`_Y`\$(`ghUfhYhY`X]Y`U`_hi Y`Y`Y`GU]gcb`a]h
Xi fW`k UW`gYbYb`@Y]ghi b[Yb" `BUW`Y]bYa`ØVYfnYi [YbXYb
5i ZhU`hg]Y[`[Y[Yb`9]bhfUW`h`6fUi`bgW`k Y][`f) .%Ł`Zc`[hY`Y]bY
i bYfk UfhYhY`B]YXYf`U[Y`[Y[Yb`BØfbVYf[`f%` Łž`X]Y`X]Y`Gh]a`a`i`b[
]a`J YfY]b`XÀa`dZhY" `b`XYf`6i bXYg`][U!HUVY`Y`ghY`h`GW`U`_Y
XYfnY]h]a`A]hY`ZY`X" `9]b`G]Y[`[Y[Yb`XYb`%` : 7`A U[XYVi f[`]gh

YbhgWXYXYbXž'i a 'g]W'ja 'cVYfYb'HUVY`YbXf]hhY`ni 'YhUV`YfYb
i bX'XYb'5bgW'i gg'ni f'Gd]hY'ni '\U'hYb"

8]Y'GhUh]gh]_nY][hž'XUgg'GWU`_Y']b'XYb`YhnhYb'>U\fyb
GWk]Yf][_Y]hYb'\UhhYž'Ui gk Āfhg_c bghUbh'ni 'di b_hYb"'8]YgYf
: U_h'a UW'hXUg'VYj c fghY\YbXY'Gd]Y`[Y[Yb'A U[XYVi f['i a gc
k]W'h][Yf"'8]Y'A UbbgWUZh'k ØfXY'b]W'h'bi f'j cb'XYb
ni fØW__Y\fybXYb'Gd]Y'Yfb'dfcZ]h]YfYbž'gcbXYfb'Ui W'j Yfgi WYbž
Ui gk Āfhg'X]Y'VYbØh][hY'GhUV']hÅh'ni 'Z]bXYb"

: Ub!F YU_h]c bYb 'i bX 'l b hY fghØhni b [']b
gWk]Yf][Yb 'NY]hYb

Hfchn'XYf'<YfUi gZcfXYfi b[Ybž'a]h'XYbYb'XYf'J YfY]b'_cbZfcbh]Yfh
]ghž'nY][Yb'g]W'X]Y': Ubg'j cb'GWU`_Y'\$('cdh)a]gh]gW"'8]Y
l bhYfghØhni b['Ui g'XYf': Ub[Ya Y]bXY'V'Y]Vh'i b[YVfcWYb'i bX
hfÅ[h'ni f'dcg]h]j Yb'5ha cgd\ĀfY'ja 'HYUa 'VY]"Gc'[UV'Yg'VY]
<Y]a gd]Y'Yb'ja a Yf'k]YXYf'HYa dYfUhi fYb']b'XYb
Ni gWUi YffĀb[Ybž'X]Y'X]Y'Gd]Y'Yf'UbgdcfbYb'gc`hYb"'J]Y'Y
5b\Āb[Yf'gYhYb'[fc»Y'<cZbi b[Yb']b'X]Y'FØW__Y\fyb
j Yf'YhnhYb'Gd]Y'Yf'i bX'X]Y'XUa]h'j YfVi bXYbY'GhĀf_i b['XYf
A UbbgWUZh"

8]Y': Ubg'g]bX'Y]b'k YgYbh]WYf'6YghUbXhY]'XYg'J YfY]bg'i bX
nY][Yb'X]Yg'b]W'h'bi f'Xi fW'j\fy'5bk YgYb\Y]h]a 'GhUX]cbž
gcbXYfb'Ui W'Xi fW'ÒZYbh]WY': cfYb'i bX'gcn]U'Yb'A YX]Ybž'k c
g]Y'j\fyb'FØW_\U'h'ZØf'X]Y'Gd]Y'Yf'i bX'XYb'HfU]bYf'_i bXhi b"'8]YgY
Gc'XUf]hÅh'\`Zhž']b'?f]gYbnY]hYb'ni gUa a Ybni k UW'gYb'i bX'[]Vh
XYa 'HYUa 'XYb'bØh][Yb'FØW_\U'hž'i a '<YfUi gZcfXYfi b[Yb
[Ya Y]bgUa 'ni 'VYk Ā'h][Yb"

8YhU]`g

6Ygi WYb'G]Y'i bg'Ui Z.'b!U["XY