

7 \ f]gh]Ub`GhcW_Yf. `9]b`ghUf_Yf`5bk U`h`ZØf X]Y`À`hYfY` ; YbYfUh]cb`°

⊕[f]X`? cfcgYWž`X]Y`DfĀg]XYbh]b`XYf`² J D`GYb]cfYbž`\Uh'g]W
YfZfYi h`ØVYf`X]Y`K U\`j`cb`7 \ f]gh]Ub`GhcW_Yf`ni a
6i bXYgdUfhY]cVa Ubb`[YĀi »Yfh"5b`X]YgYa`HU[ž`XYa`&- "
A Āfn'&\$&) ž`VYhcbhY`g]Y`X]Y`6YXYi hi b[`X]YgYg`9f[YVb]ggYgž
]bgVYgcbXYfY`]b`XYb`\YfUi`gZcfXYfbXYb`NY]hYbž`]b`XYbYb`X]Y
9bhgWY]Xi b[`[YZU`Yb`]gh" ? cfcgYW\cV`X]Y` : Ø\fi b[gghĀf_Y
j`cb`GhcW_Yf`\Yfj`cf`i`bX`ghY`hY`ZYghž`XUgg`XUg`K U\`Yf[YVb]g
XUg`J`YfhfUi`Yb`k`]XYfgd]Y[Y`hž`XUg`]\a`]bbYf\U`V`XYf`DUfhY]
Ybh[Y[Yb[YVfUW`h`k`]fX" `G]Y`]gh`ØVYfnYi [hž`XUgg`GhcW_Yf`Y]b
[i`hYf`5bk U`h`ZØf`X]Y`À`hYfY` ; YbYfUh]cb`gY]b`k`]fX`i`bX`XUgg
Yf`ghYhg`Y]b`c`ZYbYg`C` \ f`ZØf`X]Y`5b`]Y[Yb`XYf`GYb]cf]bbYb
i`bX`GYb]cfYb`\Uh" `8UfØVYf`\]bUi`g`[Yf]Yh`X]Y`@Y]ghi`b[
/ Ua`d`^`Y`d`/

⊕[f]X`? cfcgYWž`X]Y`DfĀg]XYbh]b`XYf`² J D`GYb]cfYbž`\Uh'g]W
YfZfYi h`ØVYf`X]Y`K U\`j`cb`7 \ f]gh]Ub`GhcW_Yf`ni a
6i bXYgdUfhY]cVa Ubb`[YĀi »Yfh"5b`X]YgYa`HU[ž`XYa`&- "A Āfn
&\$&) ž`VYhcbhY`g]Y`X]Y`6YXYi hi b[`X]YgYg`9f[YVb]ggYgž
]bgVYgcbXYfY`]b`XYb`\YfUi`gZcfXYfbXYb`NY]hYbž`]b`XYbYb`X]Y
9bhgWY]Xi b[`[YZU`Yb`]gh" ? cfcgYW\cV`X]Y` : Ø\fi b[gghĀf_Y`j`cb
GhcW_Yf`\Yfj`cf`i`bX`ghY`hY`ZYghž`XUgg`XUg`K U\`Yf[YVb]g`XUg
J`YfhfUi`Yb`k`]XYfgd]Y[Y`hž`XUg`]\a`]bbYf\U`V`XYf`DUfhY]
Ybh[Y[Yb[YVfUW`h`k`]fX" `G]Y`]gh`ØVYfnYi [hž`XUgg`GhcW_Yf`Y]b`[i`hYf
5bk U`h`ZØf`X]Y`À`hYfY` ; YbYfUh]cb`gY]b`k`]fX`i`bX`XUgg`Yf`ghYhg`Y]b
c`ZYbYg`C` \ f`ZØf`X]Y`5b`]Y[Yb`XYf`GYb]cf]bbYb`i`bX`GYb]cfYb`\Uh"
8UfØVYf`\]bUi`g`[Yf]Yh`X]Y`@Y]ghi`b[`XYf`À`hYfYb` ; YbYfUh]cbž
]bgVYgcbXYfY`Xi`fW`]\fY`Y`fYbUa`h`]WYb`HĀh][`_Y]hYbž`]b`XYb
: c`_i`g`]\fYf`F`YXY"

8]Y`5`hY`bdc`]h]_`]b`²`ghYffY]W`\`Uh'g]W`]b`XYb`Y`hnhYb`↵\`fYb`ghUf_
Yb`hk`]W_Y`h`8]Y`GYb]cf]bbYb`!`i`bX`GYb]cfYb`bdc`]h]_`n]Y`h`XUfUi`Z`UVž

X]Y': Å\][_Y]hYb'i bX'FYggci fWb'Å'hYfYf'A YbgWXYb'ni 'ghÅf_Yb"
@Ui h'XYa 'Gcn]U'a]b]ghYf]i a ']gh'X]Y'G]WXYfi b['i bX
J YfVYggYfi b['XYf'@VYbgei U']hÅh'Å'hYfYf'A YbgWXYb'Y]b'nYbhfU'Yg
N]Y'"8i fW'XUg'6i bXYggYb]cfYb[YgYhn'k]fX'X]Y'HY]'UVY'Å'hYfYf
A YbgWXYb'Ua 'gcn]U'Ybž'dc`h]gWXYbž'Ö_cbc a]gWXYb'i bX
_i `hi fY`Yb'@VYb']b'^ ghYffY]W' [YZÖfXYfh"@VYbg`Ub[Yg'@YfbYb
i bX'6]Xi b['ja '5'hYf'gd]Y`Yb'Y]bY`VYXYi hYbXY'Fc`Yž'i a `bYi Y
<YfUi gZcfXYfi b[Ybž'k]Y`XYb'I a [Ub['a]h'HYWbc`c[]Ybž'VYggYf
a Y]ghYfb'ni '_ÖbbYb"

5_h]j Yg'5'hYfb'i bX': fY]k]`][Ybdfc`Y_hY

9]b'k Y]hYfYf'k]W h][Yf'5gdY_h'XYf'ÖghYffY]W]gWXYb
GYb]cfYbdc`h]_']gh'X]Y': ÖfXYfi b['XYg'U_h]j Yb'5'hYfbgž'X]Y`Yb['a]h
XYf'I bhYfghØhni b['j cb': fY]k]`][Yba U» bU\ a Yb'j Yf_bØdZi]gh"
8 Ug'Gcn]U'a]b]ghYf]i a 'i bhYfghØhni[Ya Y]bbØhni[Y'J YfY]bYž'X]Y
Dfc`Y_hY`Xi fW'ZÖ\ fYbž'X]Y`XYf'gYb]cfYbdc`h]gWXYb'5[YbXU
X]YbYb"Ni `XYb'GWk Yfdi b_hYb'X]YgYf': ÖfXYfi b['nÅ\`Yb.

?i fnY`K YfVYY]bV`YbXi b[

- 5_h]j Yg'5'hYfb
- HY]'UVY'Å'hYfYf'A YbgWXYb']b'j YfgW]YXYbYb
@VYbgVYfY]WXYb
- @VYbg`Ub[Yg'@YfbYb'i bX'6]Xi b[
- Ni [Ub['ni `X][]hU`Yb'A YX]Yb'i bX'9f\Ö\i b[`X][]hU`Yf
?ca dYhYbnYb
- ðhYf[YbYfUh]cbY`Y`Dfc`Y_hY`ni f'GhÅf_i b['XYg'8]U`c[g
nk]gWXYb'; YbYfUh]cbYb
- J YfVYggYfi b['XYf'@VYbgei U']hÅhi bX'K ØfXY'ja '5'hYf

8]Y'; fi bX`U[Y`ZÖf`X]YgY`A U» bU\ a Yb']gh'Y]bY`X]ZYfYbn]YfhY
; fi bX`U[YbZc fgW i b[" ðhYfYgg]YfhY`_ÖbbYb' ðZcfa Uh]cbYb'ni
: ÖfXYfa Ö[`]W_Y]hYb'i bX'5bhfU[gZcfa i `UfYb'ja '6YfY]W
: ÖfXYfi b[Yb'i bX'F]W h']b]Yb'XYg'Gcn]U'a]b]ghYf]i a g'Z]bXYb"8Yf
6i bXYggYb]cfYbVY]fUh'gck]Y`XYf'^ ghYffY]W]gWXY`GYb]cfYb fUh
j YfhYhYb`X]Y` ðhYfYggYb`XYf'GYb]cf]bbYb'i bX'GYb]cfYb'i bX
V]XYb'Y]b'k]W h][Yg'; YgdfÅW gZcfi a `nk]gWXYb'Dc`h]_i bX

GYb]cfYbcf[Ub]gUh]cbYb"

Ni gUa a YbZUggYbX`Äggh]g]W\ ZYghghY`Ybž'XUgg'X]Y`K U\`j cb
7\]f]gh]Ub`GhcW_Yf`i bX`X]Y`Zc fhk Ä\fybXYb`6Ya Ø\i b[Yb`i a `X]Y
GYb]cfYbdc`]h_]b`² ghYffY]W\ < UbX`]b`< UbX`[Y\Yb`"8]Y
I bhYfghØhni b[`XYf`Ä`hYfYb`; YbYfUh]cbž'gck c\`Xi fW`dc`]h]gWY
U`g`Ui W\`Xi fW\`[YgY`gW\UZh]W\Y`A U» bU\`a Ybž`k]fX`ni bY\`a YbX
U`g`YggYbn]Y`ZØf`Y]bY`dcg]h]j Y`@YVYbgei U`]hÄh`ja `5`hYf`Yf_Ubbh"
?cfcgYWž`X]Y`Y]bY`k]W\h][Y`Fc`Y`]b`X]YgYa `DfcnYgg`gd]Y`hž`]gh
XUj cb`ØVYfnYi [hž`XUgg`GhcW_Yf`U`g`5bk U`hXYf`GYb]cfYb`[fc» Yb
9]bZi gg`bY\`a Yb`k]fX"

C fh`XYg`; YgW\Y\Ybg8YhU]`g`ni f`A Y`Xi b[K Ug`]gh
dUgg]Yfh3K U\`Yb; YbUi Yf`C fh`VY_Ubbh3² ghYffY]W\6YghY
FYZYfYbnc hg"Uh

Gci fW\.`X]Y!b UW\ f]W\ hYb"Uh

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY