

Gcn]U`\"]`ZY!F YZcfa . ; fØbY`k UfbYb`j cf
j YfZUggi b[gk]Xf][Yb`K UfhYZf]ghYb`°

8]Y`8]g_i gg]cb`i a`F YZcfa Yb`VY]`XYf`Gcn]U`\"]`ZY`]b
² ghYffY]W`YbhZU`hYh`g]W`j Y\Ya Ybh`8]Y` ; fØbYbž`Ub[YZØ\fh
j cb`]\fYa`Gcn]U`gdfYW`Yf`A Uf_i g`?cnUž`ghY\Yb`\]bhYf`Y]bYf
gYf]ÖgYb`J YfY]b\Y]h]W`i b[`XYf`Gcn]U`\"]`ZY`"?cnU`VYhcbh`X]Y
Bchk YbX][`_Y]hž`XUgg`XUg`5fVY]hga Uf_hgYfj]W`f5A GŁ`ZØf`U`Y`
Yfk YfVgZÅ\][Yb`DYfgcbYb`ni ghÅbX][`gY]b`gc`hYž`k Å\fybX
[`Y]W`nY]h][`U`hYfbUh]j Y`Ni ghÅbX][`_Y]hYb`ZØf`VYgcbXYfg
gW`i hnVYXØfZh][Y` ; fi ddYbž`k]Y`Yhk U`X]Y`Yhk U`%\$"\$\$\$
6Yn]Y\Yf.]bbYb`ja`DYbg]cbgU`hYf`i bX`A YbgW`Yb`a]h
6Y\]bXYfi b[Ybž`YhUV`]Yfh`k YfXYb`a ØggYb`"Gc`W`Y
A U» bU`a Yb`gc`Yb`j Yf\]bXYfbž`XUgg`VØfc`_fUh]gW`Y`< ØfXYb
A YbgW`Yb`XUj cb`UV\U`hYbž`VYb`Øh][hY`<]`ZY`ni`Yf\U`hYb`"
?cnU`k Ufbh`ni XYa`j cf`XYb`[Yd`UbhYb`K UfhYZf]ghYb`XYf
F Y[]Yfi b[ž`X]Y`Ui h`9I dYfhYba Y]bi b[Ybž`Y]bgW`Y`Y»`]W`XYg
:]g_U`fUhj] cfg]hnYbXYb`7\]f]ghcd\`6UXY`hž`a Ö[`]W`Yfk Y]gY
j YfZUggi b[gk]Xf][`g]bX`"8]YgY`/ Ua`d^Y`d/

8]Y`8]g_i gg]cb`i a`F YZcfa Yb`VY]`XYf`Gcn]U`\"]`ZY`]b`² ghYffY]W`
YbhZU`hYh`g]W`j Y\Ya Ybh`8]Y` ; fØbYbž`Ub[YZØ\fh]j cb`]\fYa
Gcn]U`gdfYW`Yf`A Uf_i g`?cnUž`ghY\Yb`\]bhYf`Y]bYf`gYf]ÖgYb
J YfY]b\Y]h]W`i b[`XYf`Gcn]U`\"]`ZY`"?cnU`VYhcbh`X]Y`Bchk YbX][`_Y]hž
XUgg`XUg`5fVY]hga Uf_hgYfj]W`f5A GŁ`ZØf`U`Y`Yfk YfVgZÅ\][Yb
DYfgcbYb`ni ghÅbX][`gY]b`gc`hYž`k Å\fybX`[`Y]W`nY]h][`U`hYfbUh]j Y
Ni ghÅbX][`_Y]hYb`ZØf`VYgcbXYfg`gW`i hnVYXØfZh][Y` ; fi ddYbž`k]Y
Yhk U`X]Y`Yhk U`%\$"\$\$\$6Yn]Y\Yf.]bbYb`ja`DYbg]cbgU`hYf`i bX
A YbgW`Yb`a]h`6Y\]bXYfi b[Ybž`YhUV`]Yfh`k YfXYb`a ØggYb`"Gc`W`Y
A U» bU`a Yb`gc`Yb`j Yf\]bXYfbž`XUgg`VØfc`_fUh]gW`Y`< ØfXYb
A YbgW`Yb`XUj cb`UV\U`hYbž`VYb`Øh][hY`<]`ZY`ni`Yf\U`hYb`"?cnU
k Ufbh`ni XYa`j cf`XYb`[Yd`UbhYb`K UfhYZf]ghYb`XYf`F Y[]Yfi b[ž`X]Y
`Ui h`9I dYfhYba Y]bi b[Ybž`Y]bgW`Y`Y»`]W`XYg
:]g_U`fUhj] cfg]hnYbXYb`7\]f]ghcd\`6UXY`hž`a Ö[`]W`Yfk Y]gY

j YfZUggi b[gk]Xf)['g]bX"8]YgY': f]ghYb' _ÖbbhYb' XUni' ZØ\ fYbž' XUgg
VYXØfZh][Y' A YbgWYbž' k]Y' C dZYf' j cb'; Yk U' hž' Ui g[YgW' cggYb
k YfXYb' i bX' k ØfXYb' gca]h' XYa' fYW' h]WYb' i bX' gcn]U' Yb' N]Y' X' Yf
Gcn]U' \] ZY' X]fY_ h' k]XYfgd' fYW' Ybž' X' Ug' X]Y' 6Y_ Åa dZi b['j cb' 5fa i h
bYbbh"

K Å\ fYb' XXYggYb' \ Uh' X]Y' 2 J D' Yfb' Yi h' Y]bY' ZØbZ' Å\ f][Y' K UfhY' ZF]gh
ZØf' 5i g' ÅbXYf.]bbYb' [YZcfXYfhž' k Ug' j cb' XYb'; fØbYb' _UhY[cf]gW
UV[Y' Y\ bh' k]fX" 8]Y' ? f]h]_ n]Y' h' XUfUi Z' UVž' XUgg' X]Y' i b' _UfY
8Y' Z]b]h]cb' XYf' Gcn]U' Y]ghi b[Ybž' X]Y' X]Y' 2 J D' a Y]bhž' ni' Y]bYf
l b['Y]WVY\ UbX' i b['j cb' 5gm' VYfYW' h][hYb' ZØ\ fYb' _ÖbbhY"
9l dYfhYb' nY][Yb' g]W' g_ Ydh]gW' ØVYf' X]Y' fYW' h]WYb
A UW' VUf_ Y]hYb' X]YgYf' J c' fgW' Å[Yž' XU' g]Y' U' g' X]g_ f]a]b]YfYbX' i bX
j YfZUggi b[gk]Xf)['Y]b[Yghi Zh' k YfXYb" 8]YgY': cfXYfi b[Yb
ÖbbhYb' [fUj]YfYbXY' 5i gk]f i b[Yb' Ui Z' X]Y' ðhY[fUH]cb' i bX
[YgY' gW' UZh]WY' HY' \ UVY' j cb' [YZØW' hYhYb' A YbgWYb' \ UVYb"
Ni XYa' k ØfXY' Y]bY' 9fgW' k Yfi b['XYg' Ni [Ub[g' ni f' Gcn]U' \] ZY
Ui W' X]Y' [Ygi bX\ Y]h]WY' J Yfgcf[i b[' [YZÅ\ fXYbž' XU' j]Y' Y
5gm' k YfVYf.]bbYb']b' XYf' F Y[Y' _ Y]bYf' 9fk YfVgUfVY]h' bUW [Y\ Yb
_ÖbbYb' i bX' ['Y]W' nY]h]['Ui Z' X]Y' Gcn]U' \] ZY' Ub[Yk]YgYb' g]bX" 8]Y
=XY' Y]bYf' K UfhY' ZF]gh' YfgW' Y]bY' b]W' h' bi f' i bYh\]gW' ž' gcbXYfb
_cbhfUdfcXi _h]j' ZØf' Y]bY' [YgY' gW' UZh]WY' ðhY[fUH]cb"

; Ygi bX\ Y]h]WY' DYfgdY_h]j Yb' i bX' ðhY[fUH]cb

ð' XYf' ? f]h]_ ghY\ h' Ui W' X]Y'; YZÅ\ fXi b['XYf'; Ygi bX\ Y]h' Xi fW
XYb' 5i ggW' i gg' j cb' 5gm' VYfYW' h][hYb' j cb' XYf' Gcn]U' \] ZY"
K ØfXYb' X]YgY' DYfgcbYb' \U' fY' Ub['c\ bY' Z]bUbn]Y' Y' 5Vg]WYfi b[
'VYbž' _ÖbbhYb' g]W' [Ygi bX\ Y]h]WY' DfcV' Ya Y' Ui ZXfÅb[Ybž' X]Y']b
k Y]hYfYf': c' [Y' Ui W' X]Y'; YgY' gW' UZh[YZÅ\ fXYb" 8]Yf' Ni [Ub['ni
[Ygi bX\ Y]h]WYf' J Yfgcf[i b[']gh' ZØf' U' Yž']bgVYgcbXYfY' Ufa Y
A YbgWYbž' j cb' nYbhfU' Yf' 6YXYi hi b[ži a' X]Y' 5i gVfY]hi b['j cb
'fUb_ \ Y]hYb' ni' j Yf\]bXYfb" 9]bY']gc']YfhY' 6YhfUW' hi b['XYg
Gcn]U' \] ZYgmghYa gž' X]Y' YX][']W' Ui Z' A cbYhUf]g]Yfi b['UVn]Y' hž
_ÖbbhY' ZUhU' gY]b' i bX' ZØ\ fh' b' chk YbX][Yfk Y]gY' ni' Y]bYa' 5bgh]Y [j
cb' 5fa i hi bX' gcn]U' Yf' l b['Y]W' \ Y]h"

?i fnY' K YfVYY]bV' YbXi b[

8]Y [f0bY : fU_h]cb`ghY\Yb`VYfY]h`Z0f`_cbghfi _hj] Y ; YgdfÅWY`ni f
K Y]hYfYbhk]W`i b [`XYg`Gcn]U`gmghYa gž`YXcW`Y\`bYb`g]Y
gW`ÅX`]W`Y`D`ÅbYž`X]Y`XUg`gc]U`Y`BYhn`k Y]hYf`Xi fW`ÒW`Yfb
k 0fXYbž`YbhgW`]YXYb`UV"9]b [Ya Y]bgUa Yg`N]Y`k ÅfY`Ygž`b]W`h
bi f`X]Y`V0fc`fUh]gW`Yb`<0fXYb`UVni VUi Ybž`gcbXYfb`Ui W`X]Y
@YVYbgei U`]hÅh`Z0f`U`Y`GY]hYb`ni `j YfVYggYfbž`i a `gca]hY]bYf
ni bY\`a YbXYb`gc]U`Yb`l b [YfYW`h][_Y]h`Ybh[Y[Ybni`k]f`Ybž`k]Y`
a Uf_i g_cnU"UhVYf]W`hYh`8]YgY`H\Ya Uh]_`V`Y]Vh`YVYbgc
Vf]gUbhž`XU`X]Y`² J D`cZYbg]j ` [Y[Yb`Ni`k UbXYfi b [`]b`XUg
Gcn]U`gmghYa `j cf[Y\`hi bX`X]Y`Gh]a a Yb`j cb`9l dYfhYb`i bX
dc`h]gW`Yb`A]hVYk YfVYfb`Ui h`k YfXYbž`XUgg`gc`W`Y]bY`Dc`h]_`X]Y
gc]U`Y`GhUV`]hÅh`² ghYffY]W`g [YZÅ`fXYb`_0bbhYž`k]Y`Ui W`c`hg"Uh
Ub[Ya Yf_h`\Uh"

C fh`XYg ; YgW`Y\Ybg8YhU]`g`ni f`A Y`Xi b [K Ug`]gh
dUgg]Yfh3Gcbgh][Yg`b`k Y`W`Yb`F Y []cbYb3K]Ybž
² ghYffY]W` ; YbUi Yf`C fh`VY`_Ubbh3@U]a [fi VYb[UggY`%\$ž`%\$*`\$
K]Ybž`² ghYffY]W`6YghY`F YZYfYbnc`hg"UhK Y]hYfY
E i Y`Yba **Uf_i g_cnU"Uh**

Gci fW`. `X]Y!b UW`f]W`hYb"Uh

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY