

8 Yi hgW\`UbXh]W_Yh. '6cca 'ja ``ĀbX`]W\Yb
F Ui a ' 'GhY][Yfi b['XYf': U\ f[ĀghY°

8]Y`i b]j Yfg]hĀh? UggY`i bhYfgi W\hž`k]Y`XUg
8 Yi hgW\`UbXh]W_Yh`XYb`6i gj Yf_Y\`f`]b`BcfX\YggYb`Z0fXYfh
i bX`ĀbX`]W\Y`FY[]cbYb`Ub[YVi bXYb`k YfXYb`_0bbYb"

? UggY`ž`8 Yi hgW\`UbX`!`9]bY`bYi Y`Ghi X]Y`XYf`i b]j Yfg]hĀh? UggY`
nY][hij]Y`j YfgdfYW\YbXY`9f[YVb]ggY`VYn0[`]W\`XYf`Bi hni b[`XYg
8 Yi hgW\`UbXh]W_Yhgž`]bgVYgcbXYfY`ja ``ĀbX`]W\Yb`F Ui a ""8]Y
I bhYfgi W\i b[`i bhYf`XYf`@Y]hi b[`j cb`DfcZ`'8 f"!`# [""7UfghYb
Gca a Yf`VYZUggh`g]W\`a]h`XYf`B UW\ZfU[Y`ja `@b]Ybj Yf_Y\`f`]b
BcfX\YggYb`bUW\`9]bZ0\fi b[`XYg`8 Yi hgW\`UbXh]W_Yhgž`k Y`W\Yg
gY]h`XYa `%"`A U]`&\$&`'Z0f`(-`9i fc`dfc`A cbUh`Yf\`Ā`h]W\`]gh`'8]Y
8 UhYb`ghUa a Yb`j cb`Ui hca Uh]gW\Yb`: U\ f[UghnĀ`\gmghYa Yb`Ui Z
&) `6i g`]b]Yb`]b`XYb`@UbX_fY]gYb`? UggY`ž`K YffU!A Y]» bYfž`K U`XYW`!
: fUb_YbVYf[ž`GW\k U`a !9XYf`i bX`<YfgZY`X!F chYbVi f[""8]YgY
Ghi X]Y`k]fX`V]g`ni a `&("`A Āfn'&\$&(`Zc fh[YZ0\ fhi bX`j Yf[`Y]W\h
Y]bY`FY]\Y`j cb`: U_hcfYb`j cf`i bX`bUW\`XYf`9]bZ0\fi b[`XYg
H]W_Yhg"

8]Y`9f[YVb]ggY`nY][Ybž`XUgg`X]Y`5bnU\`XYf`6YZ0fXYfi b[Yb`]ja
6i gj Yf_Y\`f`]a `%\$ž`i`gh]Y[ž`k Ug`0VYf`XYa `6i bXYggW\b]h]j cb
+ž`i`i`]Y[h`'8]YgY`d cg]h]j Y`9bhk]W`i b[`ghY\`h]ja `?cbhYI h`Y]bYg
`Y]W\hYb`F0W_[Ub[g`XYg`D_k !J Yf_Y\`fg`]b`XYf`GhUXh? UggY`i a `ž
i ""5a`%": YVfi Uf`&\$&) `[UV`Yg]ja `BJJ!; YV]Yh`ZUgh)` "\$\$\$
8 Yi hgW\`UbXh]W_Yh!5VcbbYa Ybhgž`Y]b`5bgh]Y[`j cb`0VYf`, "\$\$\$`ja
J Yf[`Y]W\`ni a `Jcf`U\`f""6YgcbXYfg`\Yf] cfni \YVYb`]ghž`XUgg`a Y\`f
U`g`(\$`i`XYf`5VcbbYa Ybhg`j cb`6Yk c\`bYfb`Ui » Yf\U`V`XYf`GhUXh
? UggY`ghUa a Yb""8]YgY`N U\`Yb`XYi hYb`XUfUi Z`\]bž`XUgg`XUg
8 Yi hgW\`UbXh]W_Yh`X]Y`Bi hni b[`XYg`0ZZYbh]W\Yb`B U\j Yf_Y\`fg
Z0fXYfb`_Ubbž`]bgVYgcbXYfY`ja ``ĀbX`]W\Yb`F Ui a ž`k c`Xi fW\`X]Y

GhfUhy[]Y' >XYg'8cfZ' 'YXY'Ghi bXY 'Y]bY'ghØbX`]WXY
9ffY]WVUf_Y]h'[YgWUZZYb'k]fX"

Gcn]U`Y`HY]` \ UVY`i bX`l a k Y`hUgdY`_hY

DfcZYggcf`Gca a Yf`\YVh`\Yfj cfžXUgg`XUg`8Yi hgW`UbXh]W_Yh
k Y]hfY]WYbXY`A Ò[`]W`_Y]hYb`ni f'; Yk]bbi b[`bYi Yf': U\ f[`ÀghY`]a
`ÀbX`]WYb`FUi a `V]YhYh`'9]b`UhfU`_hj Yg`5b[YVchi bX`XYf
_cgHyb[Øbgh][Y`DfY]g`XYg`H]W_Yhg`i bhYfghØhYb`X]Y`gcn]U`Y
HY]` \ UVY`i bX`j Yff]b[Yfb`X]Y`5V`Àb[][_Y]hj ca `5i hca cV]""` ð
5bVYhfUW`h`XYf`ghY][YbXYb`7C `!DfY]gYž`X]Y`UV`&\$&+`]a `Ni [Y`XYg
Yi fcdÀ]gWYb`9a]gg]cbg\UbXY`g`Yfk UfhYhYb`DfY]gghY][Yfi b[Yb
j cb`' \$`V]g(` \$`7Yb`hidfc`@]hYf`bUW`g]W`n]Y`Yb`_ØbbhYbž`k]fX`XYf
ÒZZYbh]WY`B`U\j Yf`_Y`f`]b`Ni `i bZh`bcW`k]W`h][Yf"

Ni gÀhn`]WY`9f[YVb]ggY`Y]bYf`i bhYfgi W`i b[`XYf': fUi b`cZYf!
`ðgh]hi hY`VYghÀh][Yb`X]Y`5`_nYd`h`Ub`n`XYg`DfY]gYg`j cb`(- `9i fcž`XYf
j cb`XYb`6YžFU[hYb`U`g`U`_nYd`h`UVY`Ya`dZi bXYb`k]fX`'8]Y`Ghi X]Y
nY][hž`XUgg`' \$`i `XYf`B]W`h`l`Bi hYbXYb`XYg`8Yi hgW`UbXh]W_Yhg
Ui Z[fi bX`Y]bYg`[Øbgh][YfYb`DfY]gYg``ðhYfYggY`À`h`hYbž`XUg`H]W_Yh
ni `Yfk YfVYb`"DfcV`Ya`Y`k]Y`ZY`\`YbXY`dUggYbXY`J YfV]bXi b[Ybž
a Ub[Y`bXY`Ni j Yf`Àgg][_Y]hi bX`DØb`_h]W`_Y]h`gck]Y`gW`YW`hY
5bV]bXi b[`XYf`<U`hYghY`Yb`k YfXYb`YXcW`U`g`<ØfXYb`ZØf`X]Y
Bi hni b[`XYg`²`DBJ`]b`ÀbX`]WYb`; YV]YhYb`k U\ f[Ybca a Yb`"8]Y
Bi hYf`XYg`8Yi hgW`UbXh]W_Yhg`g]bX`]b`XYf`FY[Y`i bhYf`) `>U\ fYž
VYfi ZghÀh][`i bX`VYg]hYb`Y]bYb`\Ø`YfYb`6]Xi b[g[fUX"
8Ya [Y[YbØVYf`ghY`Yb`À`hYfY`B]W`h`l`Bi hYbXYž`X]Y`cZi`Ui ZXUg
5i hc`Ub[Yk]YgYb`g]bX"

Ni `i bZh`XYg`ÒZZYbh`]WYb`B`U\j Yf`_Y`f`g

8]Y`Ghi X]Yb`Yf[YVYbž`XUgg`XUg`8Yi hgW`UbXh]W_Yh`nk Uf`gY`hYb
XYi hgW`UbXk Y]h]j Yfk YbXYh`k]fXž`YXcW`g]hi Uh]j Y
9]bgUhma Ò[`]W`_Y]hYb`]a `c`_U`Yb`F`U`a`Yb`i bhYfghØh`h`i bX`X]Y
J Yf`_Y`f`ga]hY`k U\ `d`cg]h]j `VYY]bZi ggh`'8Yf`J Yf`_Y`f`k]fX
ni bY`a`YbX`j ca `a`c`h`c`f]g]YfhYb``ðX]j]Xi U`j Yf`_Y`f`Ui ZX`Yb
ÒZZYbh`]WYb`B`U\j Yf`_Y`f`j Yf`U[Yfhž`k Ug`ni `Y]bYf`FYXi `_h]cb`XYf
5i hcZU`fhYb`i bX`hY]`k Y]gY`Ui W`X`Yf`K Y[Y`ni `: i » `cXYf`dYf`F`UX

ZØ\fh"GYVUgh]Ub`GhY[a Ø`Yf`VYk YfhYh`XUg`8Yi hgW\`UbXh]W_Yh`U`g
 [fi bXgÀhn`]W\Yb`9fZc`[ž'g]Y\h`YXcW`Y]b`i b[Ybi hnhYg`DchYbn]U`b
 FY[]cbYbž`b`XYbYb`X]Y`J YfZØ[VUf_Y]h`ÒZYbh`]W\Yf`J Yf_Y\fga]hhY`
 bcW\`Y]b[YgW\`fÀb`_h`]gh"

8]Y`9f[YVb]ggY`i bhYfghfY]W\Yb`X]Y`A Ò[`]W\`_Y]hž`X]Y`5hhfU`_hj]hÀh
 i bX`K U\fbY\`a i b[`XYg`8Yi hgW\`UbXh]W_Yhg`k Y]hYf`ni`ghY][Yfb
 i bX`VYXYi hYb`Y]bY`dcg]hj Y`9bhk]W`i b[`ZØf`X]Y`A cV`]hÀh]b
 8Yi hgW\`UbX"K Y]hYfY`bZcfa Uh]cbYb`ni f`Ghi X]Y`g]bX`i bhYf`I b]
 ? UggY`ž`GhUh]gh]_`< YggYb`igck]Y`i fUi b`cZYf`→5C`Yf\`À`h`]W\`"

8YhU]`g	
C fh	? UggY`ž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "i b]!_UggY`"XY • ghUh]gh]_"\YggYb"XY • k k k "]Uc"ZfUi b`cZYf"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY