

: Ugn]b Uh]c b 'K UggYfZÄ``Y. '8]Y ') 'gWÄ Öb ghYb
B Uhi fgWÄ ÄhnY ']b '6 UXYb!K Øfhhy a VYf[

8 Yf'gØXXYi hgWÄ Y'F Ui a ']gh'b]WÄ h'bi f'VY_Ubbh'ZØf'gY]bY
a U'Yf]gWÄ Yb'8 ØfZYf'i bX'Y]bXfi W_gj c``Yb'GhÄXhYž'gcbXYfb
Ui WÄ 'ZØf'gdY_hU_i `ÄfY'K UggYfZÄ``Yž'X]Y'YXYg'Ä\ f'nU\`fY]WÄ Y
6Ygi WÄ Yf'Ub`cW_Yb" '6 UXYb!K Øfhhy a VYf[']gh']b'X]YgYf
<]bg]WÄ h'Y]b'k U\`fYg'GWÄ a i W_ghØW_"` <]Yf'Z]bXYb'g]WÄ 'Y]b][Y
XYf'VYY]bXfi W_YbXghYb'BUhi fgWÄ Ui gd]Y'Yž'X]Y'X]Y' < YfnYb
j cb'BUhi fZYf'i bXYb'i bX'K UbXYfYfb`\Ø\Yf'gWÄ`U[Yb``UggYb"
6YgcbXYfg`\Yfj cfni \YVYb'g]bX'X]Y'Hf]VYf[Yf'

8 Yf'gØXXYi hgWÄ Y'F Ui a ']gh'b]WÄ h'bi f'VY_Ubbh'ZØf'gY]bY
a U'Yf]gWÄ Yb'8 ØfZYf'i bX'Y]bXfi W_gj c``Yb'GhÄXhYž'gcbXYfb'Ui WÄ
ZØf'gdY_hU_i `ÄfY'K UggYfZÄ``Yž'X]Y'YXYg'Ä\ f'nU\`fY]WÄ Y'6Ygi WÄ Yf
Ub`cW_Yb" '6 UXYb!K Øfhhy a VYf[']gh']b'X]YgYf' <]bg]WÄ h'Y]b'k U\`fYg
GWÄ a i W_ghØW_"` <]Yf'Z]bXYb'g]WÄ 'Y]b][Y'XYf'VYY]bXfi W_YbXghYb
BUhi fgWÄ Ui gd]Y'Yž'X]Y'X]Y' < YfnYb'j cb'BUhi fZYf'i bXYb'i bX
K UbXYfYfb`\Ø\Yf'gWÄ`U[Yb``UggYb"

6YgcbXYfg`\Yfj cfni \YVYb'g]bX'X]Y'Hf]VYf[Yf'K UggYfZÄ``Y']a
GWÄk Ufnk U'Xž'X]Y'g]WÄ`U'g'X]Y'\ØW_ghYb'K UggYfZÄ``Y']b'6 UXYb!
K Øfhhy a VYf['dfÄgYbh]YfYb" , VYf'%* +`A YhYf'ghØfnh'XUg'K UggYf
XYf'; i hUWÄ`ØVYf'g]YVYb'Ghi ZYb']b'X]Y'H]YZ' i bX'V]YhYh'Y]b
ZUgn]b]YfYbXYg'GWÄ Ui gd]Y'ž'XUg'Ä\ f']WÄ`fi bX') \$\$\$\$\$\$; ÄghY
Ubn]Y'h" Hfchn'nU\`fY]WÄ Yf'A]ggj YfghÄbXb]ggY']b'6Yni ['Ui Z]\fY
< Ø\Yž'g]bX'X]Y'Hf]VYf[Yf'K UggYfZÄ``Y'Y]b'A i gg'ZØf'YXYb
FY]gYbXYb']b'XYf'FY []cb"'8]Y [i h'Ui g[YVUi hYb'K UbXYfk Y[Y'i bX
< c'nVfØW_Yb'a UWÄ Yb'XYb'6Ygi WÄ`Ub[YbY\ a 'i bX'g]WÄ Yf"

8]Y' < Ø\Ydi b_hY'XYf'K UggYfZÄ``Y']b'6 UXYb!
K Øfhhy a VYf[

9]b`k Y]hYfYg`VYY]bXfi W_YbXYg`6Y]gd]Y`Z]bXYb`BUhi fVY[Y]ghYfhY
]b`6UX`l fUWžk c`g]W`XYf`l fUWYf`K UggYfZU``]b`j c``Yf`DfUW h
YbhZU`hYh`A]hY]bYf`; YgUa h\Ø\Y`j cb`` +`A YhYfb`ghØfnh`Yf`ØVYf
a Y\fyfY`Y`gYb`i bX`V]YhYh`j cf`U`Ya`k Å\fybX`XYf
GW`bYYgW`a Y`nY`Y]b`ØVYfk Å`h][YbXYg`6]X``9g`]gh`YXcW`J cfg]W`h
[YVchYb`6Y]`ghUf_Ya`FY[Yb`_ØbbYb`X]Y`K Y[Y`[YZÅ\`f]W`
k YfXYbžk Ybb`X]Y`K UggYfZØ\fi b[`UbghY][h`K Yf`YXcW`XYb
BYfj Yb_]hnY``]YVhž`k]fX`ZØf`gY]b`K U[b]g`a]hY]bYa
UhYa VYfUi VYbXYb`6`]W`VY`c`b`h`

9]b`[Ub`n`VYgcbXYfYg`9f`YVb]g`g]bX`X]Y`HcXhbUi Yf`K UggYfZÅ``Y`
, VYf`Y]bY`<Åb[YVfØW_Yž`X]Y`]b`%&\$`A YhYfb`<Ø\Y`gW`k YVhž
[Yb]Y»Yb`X]Y`6Ygi W`Yf`Y]bYb`i bj Yfk YW`gY`VUfYb`5i gV`]W`_Ui Z
XUg`hcgYbXY`K UggYfž`XUg`g]W`Xi fW`X]Y`Y`g`UbXgW`UZh
gW`Åb[Y`h`8]YgYf`8Yb`_a U`gW`i hn[Y[YbX`n]Y\`h`Å\`f]W`ØVYf
%\$`\$`\$`\$`6Ygi W`Yf`Ub`i bX`]gh`Y]b`DUfUXYVY]gd]Y`ZØf`X]Y
bUhØf`]W`Y`GW`Øb`Y]h`XYf`FY[]cb`

5VYf`b]W`h`bi f`X]Y`[fc»Yb`K UggYfZÅ``Y`j YfX]YbYb`6YUW`hi b[``8]Y
Nk Yf]VUW`Yf`K UggYfZÅ``Y`ž`j YfghY`W`h]b`Y]bYa`X]W`hYb`6Ubbk U`Xž
g]bX`Y]b`YW`hYf`; Y\Y]a h]dd`ZØf`BUhi f`]YV\UVYf``8Yf`Yhk Ug
gW`k]Yf][YfY`Ni [Ub[`gcf[h`XUZØfž`XUgg`g]W`X`Y]f`k Yb][Yf
Hci f]ghYb`hi a a Y`bž`k Å\fybX`X]Y`i bVYfØ\fhY`BUhi f`i bX`XUg
d`ÅhgW`YfbXY`K UggYf`k U\fy`F`i \Y`i bX`9f`c`i b[`V]YhYb`

K UbXYfi b[Yb`ni`XYb`BUhi fk i bXYfb

9]b`k Y]hYfYf`<Ø\Ydi b`_h]gh`X]Y`K UbXYfi b[`ni`XYb`5``Yf\Y]][Yb
K UggYfZÅ``Yb``8]YgY`ZUgn]b]YfYb`b]W`h`bi f`Xi fW`X]Y`Y`gdY`_hU`i`ÅfY
I a [YVi b[``8Yf`K Y[`Xcfh\]b`ZØ\fh`Xi fW`Y]bY`VYY]bXfi W_YbXY
GW`i W`hi bX`YfZcfXYfh`Y]b][Y`:]hbYgg``K UbXYfYf`k YfXYb`a]h
\Yff`]W`Yb`5i gV`]W`_Yb`Ui Z`X]Y`i a`Y[YbXYb`6Yf[Y`k]Y`XYb
GW`]ZZ_cdZ`<i bXg_cdZi bX`GW`k UVYb`_cdZ`VY`c`b`h`

Ni gUa a YbZUggYbX`Åggh`g]W`gU[Ybž`XUgg`6UXYb`!K ØfhY`a VYf[
Y]bY`Y`Ø`Y`Ub`K UggYfZÅ``Yb`i bX`BUhi fk i bXYfb`ni`V]YhYb`U`h`J cb
XYb`Y]bXfi W_gj c``Yb`Hf]VYf[Yf`K UggYfZÅ``Yb`V]g`\]b`ni`XYb

j YfghYW_hYb`GWÅÀmYb`ja`Nk Yf]VUWÅhU`ž`YXYf`K UggYfZU``YfnÅ\`h
gY]bY`Y][YbY` ; YgWÅ JWÅhY`i bX`a UWÅh`X]YgY`FY[]cb`ni`Y]bYa
i bj Yf[`Y]WÅ`]WÅYb`N]Y`ZØf`BUhi fZYi bXY`i bX`5VYbhYi fYf"

8YhU]`g

6Ygi WÅYb`G]Y`i bg`Ui Z.`b!U["XY