

DfY]gUb gh]Y['VY]'VUX]gWY a 'K Y]b. '9]b
5i ZgW fY]'XYf '@]YV\ UVYf

GhY][YbXY'DfY]gY'ZØf'VUX]gWY b'K Y]b]b'F YghUi fUbhg.'9]bY
5bU'mgY'XYf'Gcf[Yb'j cb'K Y]b'YV\ UVYfb'i bX'K]bnYfb'ØVYf
'c_U'Y '@ l i g[ØhYf"

GhUbX.'&+"\$+"&\$\$('%*.(%'l \f

8 Yf'DfY]gUb gh]Y['VYY]bZ'i ggh'X]Y'F Y[]cb

8]Y'ghY][YbXYb'DfY]gY'ZØf'VUX]gWY b'K Y]b]b'F YghUi fUbhg'gcf[Yb
gck c\`VY]'K Y]b'YV\ UVYfb'U'g'Ui W'VY]'Y]a]gWY b'K]bnYfb'ZØf
6Ygcf[b]g" 'ž j]Y'Yb'; Ughfc bca]YVYhf]YVYb'_cghYh'Y]b'J]YfhY`
fY[]cbU'Yb'K Y]bYg'ØVYf'%'9i fcžk Ug'X]Y'5_nYdhUbn'XYf
J YfVfUi W'Yf'[YZ\`fXYh"8]YgY'9bhk]W'`i b['_ØbbhY'XUni'ZØ\ fYbž
XUgg'fY[]cbU'Y'K Y]bY'Ui g'XYf'; i bgh'XYf'; ÅghY'ZU`Yb'i bX'Xi fW
[Øbgh][YfY'Ui g'ÅbX]gWY'5'hYfbUhj Yb'j YfXfÅb[h'k YfXYb"

8]Y'6YXYi hi b['XYf'fY[]cbU'Yb
K Y]bk]fhgW UZh

8]Y'K Y]bUbVUi [YV]YhY]b'6UXYb!K ØfhYa VYf[ž]bgVYgcbXYfY'XYf
?U]gYfghi \`i bX'X]Y'C fhYbUi žgd]Y'Yb'Y]bY'k]W'h][Y'F c`Y]b'XYf
XYi hgWY b'K Y]bdfcXi _h]cb"K]bZf]YX'Øb]b[Yf'j cb'XYf'C fhYbUi Yf
K Y]bVfi XYfgW UZh'VYhcbh'X]Y'Bchk YbX][_Y]hž'fY[]cbU'Y'K Y]bY'ni
ZØfXYfbžia 'Hci f]ga i gi bX`c_U'Y'K]fhgW UZh'ni 'i bhYfghØhnYb"
B]W'h'ni `Yhnh'gY]Yb'X]Y'ghY][YbXYb'DfY]gY'Ui W'gW'ÅX`]W'ZØf'X]Y
\Y]a]gWY b'K]bnYf]bbYb'i bX'K]bnYf žk Ufbh'Yf'i bX'ZØ[h`\]bni ž
XUgg'XYf'\c\Y'DfY]g'X]Y'?Ui ZYbhgWY]Xi b['XYf'; ÅghY'bY[Uhj
VYY]bZi ggYb'_ØbbhY"

J YfZØ[VUFY '5`hYfbUh]j Yb`ni`hYi fYb`K Y]bYb

⊕`Wc bhfUgh`XUni`V]YhYh`XUg`K Y]b`chY` DZYZZYf`i bX`GU`n`]b
; Yb[YbVUW ž[Y`Y]hYh`j cb`?ØWXYbWXYZ?`Ui g`5fa Vfi ghYfž`Y]bYb
J]YfhY`K Y]b`VYfY]hg`UV`+`9i fc`Ub`" A Ub`a i gg`b]W`h]a a Yf`bUW
XYf`\`ØW ghYb`?UhY[cf]Y`[fY]ZYb ži a`X]Y`K Y]bY`cZZYb
Ui gni gWXYb`_Yb` žYf`_`Àfh`Yf`i bX`nY][h`XUa`]hž`XUgg`Yg`Ui W`VY]
[Y`cVYbYf`?ØWXY`d fY]gk YfhY`C dh]cbYb`[]Vh`"8]Yg`_`ØbbhY`Y]bY
5b`hk cfh`Ui Z`X]Y`ghY][YbXYb`DfY]gY`]b`UbXYfYb
; Ughfcbca]YVYhf]YVYb`gY]b`i bX`j Yfgi W`hž`Y]b`VfY]hYfYg`Di V`_]i a
Ubni gdfYWXYb"

8]Y`< YfUi gZc fXYfi b[`XYf`Ui g`ÀbX]gWXYb
K Y]bY

9]b`k Y]hYfYg`DfcV`Ya` ghY`h`X]Y`HUhgUWXY`XUfž`XUgg`Ui g`ÀbX]gWXY
K Y]bY`]b`XYb`GdY]gY`_UfhYb`j]Y`Yf`F YghUi fUbhg`ØVYffYdf`ÀgYb]h]Yfh
g]bX`"C Zh`Z]bXYh`a Ub`a Y`f`Ui g`ÀbX]gWXY`K Y]bY`U`g`fY[]cbU`Y
J YhfYhYfž`k Ug`?`Øb]b[Yf`_f]h]gWXY`g]Y`h`"6YgcbXYfg`]b`C VYfVUmYfb
g]bX`VUX]gWXY`K Y]bY`hY]`g`[Øbgh][Yf`Yf`\`À`h]W`ž`k Ug`X]Y
\Y]a`]gWXYb`5bV]YhYf`i bhYf`8fi W`_gYhnh`"8]YgY`9b`hk]W`_i b[
_`ØbbhY`g]W`_b]W`h`bi f`Ui Z`XYb`5VgUhm`Ui gk]f`_Ybž`gcbXYfb`Ui W`
XYb`Ghc`n`XYf`F Y[]cb`i bhYf[fUVYb"

8]Y`: c`[Yb`ZØf`XYb` \Y]a`]gWXYb`Hci f]ga i g

8]Y`DfY]gdc`]h]_`j cb`F YghUi fUbhg`\Uh`b]W`h`bi f`5i gk]f`_i b[Yb`Ui Z
X]Y`K Y]bk]fhgW`UZh`gY`Vghž`gcbXYfb`Ui W`_Ui Z`XYb`fY[]cbU`Yb
Hci f]ga i g`"9]b`\c`Yf`DfY]g`ZØf`c`_U`Y`K Y]bY`_`ØbbhY`dchYbn]Y`Y
6Ygi W`Yf`UVgW`fYW`_Yb`"8]Y`; Ughfcbca]Y`]gh`Y]b`k YgYb`h]W`Yf
6YghUbXhY]`XYg`hci f]gh]gWXYb`5b[YVchg`]b`6UXYb!K ØfhYa VYf[ž
i bX`X]Y`9bhgWXY]Xi b[ž]b`c`_U`Y`K Y]bY`ni`]bj Ygh]YfYbž`_`ØbbhY
YbhgWXY]XYbX`gY]bž`i a`XYb`Hci f]ga i g`ni`ZØfXYfb"

GYbXi b[`Ua`GU"ž`&+`+"`\$&(&(`%-`.'`\$`I`\fž`GK F`5`_hi Y`"6UXYb!
K ØfhYa VYf[ž`GK F`6K

B 5;

8 YhU]g

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'b!U["XY