GhYi Yf`]Wk Y`9bh`Ughi b[ Yb`Z0f`A YbgWk Yb
a]h`6Y\]bXYfi b[ ` `J cfhY]`Y`&\$&(
YbhXYW_Yb

GhYi YfYf`Y]Wk hYfi b[ Yb`V]YhYb`A YbgWk Yb`a]h
6Y\]bXYfi b[Yb`Z]bUbn]Y`Y`9bh`Ughi b[``9fZU\ fYb`G]Yž`k]Y
i bX`k Ufi a `X]YgY`FY[ Y`i b[Yb`k ]Wk h[ `g]bX"

A 0bWk Yb` `a `6YfY]Wk`XYf`GhYi YfYf`Y]Wk hYfi b[Yb`[ ]Vh`Yg
k]Wk h[Y`BYi ][\_Y]hYb`Z0f`A YbgWk Yb`a]h`6Y\]bXYfi b[ Yb`i bX`\ fY
5b[Y\0f][Yb`"GY]h`&\$&%`X0fZYb`X]YgY`DYfgcbYb`ghYi Yf`]Wk Y
DUi gWk VYhfÄ[Y`Z0f`ni gÄh`]Wk Y`?cghYbž`X]Y`Xi fWk`]\ fY
6Y\]bXYfi b[`YbhghY\Ybž`[Y`hYbX`a UWk Yb`"8]Yg`ghY`h`Y]bYb
GWk f]h`i]b`F]Wk hi b[`a Y\ f`Z]bUbn]Y`Y`9bh`Ughi b[ `XUf`i bX`\]`Zh
6YhfcZYbYbž`VYggYf`Ua` [ YgY`gWk UZh]Wk Yb`@YVYb`hY]`ni \UVYb"

8]Y`9]bZ0\fi b[ `XYf`Yfk Y]hYfhYb`DUi gWk VYhfÄ[Y`]gh`Y]b
VYXYi hYbXYf` : cfhgWk f]hž`XU`A YbgWk Yb`a]h`6Y\]bXYfi b[ `cZh] cf
Z]bUbn]Y`Yb`<YfUi gZcfXYfi b[Yb`ghY\Ybž`X]Y`Ui g`]\ fYf
6Y\]bXYfi b[`fYgi `h]YfYb`"8]YgY`FY[Y`i b[ `VYhf]Zh`b]Wk h`bi f`X]Y
6YhfcZYbYb`gY`Vghž`gcbXYfb`Ui Wk`XYfYb`DZY[YdYfgcbYbž`X]Y`cZh
Y]bY`k ]Wk h[ Y`i bhYfgh0hnYbXY`Fc`Y`gd]Y`Yb`"8]Y`A 0[`]Wk`_Y]hž
Y]bYb`DUi gWk VYhfU[ `j cb`V]g`ni `+( \$\$`9i fc`dfc`f`U\ f`UVni gYhnYbž
]gh`XUVY]`VYgcbXYfg`Yfk Ä\bYbgk Yfhi bX`_0bbhY`Z0f`j]Y`Y`Y]bY
YWk hY`9f`Y]Wk hYfi b[`XUfghY`Yb"

J cfhY]`Y`Xi fWk`X]Y`9]bghi Zi b[`XYg
6Y\]bXYfhYb[fUXYg

9]b`nYbhfU`Yf`5gdY`h`X]YgYf`GhYi YffY[Y`i b[ `]g`XYf` ; fUX`XYf
6Y\]bXYfi b[`fi X6ž`XYf`U`g`A U» ghUV`Z0f`X]Y`5bfYWk bi b[`XYf
DUi gWk VYhfÄ[Y`X]Yb`h`8Yf` ; X6`k ]fX`]b`Dfc`nYb`hgÄh`nYb`Ub[Y[YVYb

i bX'fY]W\hij cb'&) 'V]g'%'\$"\$'>' \ Ò\Yf'XYf'; X6žXYghc'a Y\ f
Z]bUbn]Y''Y' l bhYfghØhni b['_ÒbbYb'6YhfcZZYbY']b'5bgdfi W
bY\ a Yb" 'A YbgW\Yb'a]h'Y]bYa ' ; X6'ink]gW\Yb'&) 'i bX') '\$_ÒbbYb
]\fYb'DUi gW\VYhfU['bi f'i bhYf'VYgh]a a hYb'J cfUi ggYhni b[Yb
UbgYhnYbž'k Ug'X]Y'6YXYi hi b['Y]bYf'[YbUi Yb'9]bghi Zl b[
\Yfj cf\YVh"

: Øf'gW\k YfVY\]bXYfhY' A YbgW\Ybž'X]Y'ØVYf'ni gÅhn']W\Y' A Yf_a U'Y
k]Y'6'ž'H6`'cXYf'< j YfZØ[Ybž'j Yf[fØ» Yfh'g]W\XYf'Ub fYW\YbVUFY
6YhfU['Ui ZV]g'ni '+('\$\$'9i fc" '8]YgY'gdYn]Z]gW\Yb'Ni gW\ØggY'g]bX
YggYbn]Y''ž'i a 'XYb'VYgcbXYfYb'6YXØfZb]ggYb'X]YgYf'; fi ddYb
F YW\bi b['ni 'hfU[Yb" '9g']gh'k]W\h][ž'X]Y' ? f]hYf]Ybž'X]Y' ZØf'X]Y
5bfYW\bi b['XYf'DUi gW\VYhfÅ[Y['Y'hYbž'ni 'VYUW\hYbž'XYbb'g]Y
j YfghY\Yb'g]W\ 'b]W\hij cb'gY'Vgh'i bX'YfZcfXYfb'cZh'Y]bY[fØbX']W\Y
?'Åfi b['i bX'BUW\k Y]gZØ\fi b["

GhYi YfYf_'Åfi b['i bX'5bhfÅ[Y'j YfghY\Yb

l a 'j ca '6Y\]bXYfhYb!DUi gW\VYhfU['dfcZ]h]YfYb'ni ' _ÒbbYbž
a ØggYb'6YhfcZZYbY'X]Y'6Y\]bXYfi b['Xi fW\Yb'bgdfYW\YbXY
8c_i a Ybh'Y'BUW\k Y]gYb" '8 Ug'_Ubb'VY]gd]Y'gk Y]gY'Y]b
GW\k YfVY\]bXYfhYbUi gk Y]g'cXYf'Y]bY'6YgW\Y]b][i b['XYg
J Yfgcf[i b[gUa hYg'gY]b" '8]YgY'BUW\k Y]gY'k YfXYb'VY]a
:]bUbnUa h'Y]b[YfY]W\hi bX'Xcfh'\]bhYf'Y[hž'k cXi fW\Yg']b'XYb
: c'[Y'U\ fYb'Y]bZUW\Yf'k]fXž'XYb'DUi gW\VYhfU['ni 'VYUbgdfi W\Ybž
XYbb'Y]b'YfbYi hYf'BUW\k Y]g']gh'b]W\h'YfZcfXYf']W\ " '8]YgY
F Y[Y'i b['j YfY]bZUW\h'XYb'DfcnYgg'Yf\YV']W\ 'i bX'gdUfh'XYb
6YhfcZZYbYb'NY]h'i bX'5i Zk UbX"

8UfØVYf'\]bUi g'ghY\h'5''Y]bYfn]Y\YbXYb'a]h'VY\]bXYfhYb'?']bXYfb
Y]b'ghYi Yf']W\Yf': fY]VYhfU['j cb'V]g'ni '(&* \$'9i fc'Å\ f']W\ 'ni ž
j cfUi g[YgYhnh'X]Y'Yb'bgdfYW\YbXYb'6YX]b[i b[Yb'g]bX'YfZØ'h"
8]YgY'ni gÅhn']W\Y' l bhYfghØhni b[']gh'VYgcbXYfg'k]W\h]['ZØf
: Ua]'Y]bž'X]Y'Ui Z[fi bX'XYf'ni gÅhn']W\Yb'< YfUi gZcfXYfi b[Ybž'X]Y
a]h'XYf'9fn]Y\ i b['Y]bYg'VY\]bXYfhYb'?']bXYg'Y]b\Yf[Y\Ybž'i bhYf
Z]bUbn]Y''Yb'8fi W_'ghY\Yb"

9g'k]fX'XYi h']W\ž'XUgg'X]YgY'GhYi YfYf'Y]W\hYfi b[Yb'b]W\h'bi f'Y]bY

k]fhgWUZh]WY`9bhUghi b[ `XUfghY`YbžgcbXYfb`Ui W`Y]bY` : cfa
XYf` [ YgY`gWUZh]WYb`5bYf\_Ybbi b[ `i bX`l bhYfghØhni b[ `ZØf
A YbgWYb`a ]h`6Y\]bXYfi b[Yb`i bX`XYfYb` : Ua `]Yb`g]bX`"8]Y
A Ò[`]W`_Y]hž`ghYi Yf`]WY`J Yf[ Øbgh][ i b[ Yb`]b`5bgdfi W`ni
bY\`a Ybž`ZØfXYfh`b]W`h`bi f`X]Y`Z]bUbn]Y`Y`GhUV`]h`hž`gcbXYfb`Ui W`
X]Y`≠\_`i g]cb`i bX`HY`] \UVY`XYf`VYhfc ZYbYb`DYfgcbYb`Ua
[YgY`gWUZh]WYb`@YVYb`"

6YXYi hi b[`XYf`FY [Y`i b[ Yb`ZØf`X]Y
6Yhfc ZYbYb

GW`Y» `]W`]gh`Yg`YbhgWY]XYbX`ni `Yf`_YbbYbž`XUgg`X]YgY
A U» bU\`a Yb`a Y\`f`U`g`bi f`Z]bUbn]Y`Y`9f`Y]W`hYfi b[ Yb`g]bX`"G]Y
g][bU`]g]YfYb`Y]b`k UW`gYbXYg`6Yk`i gghgY]b`ZØf`X]Y
<YfUi gZc`fXYfi b[ Ybž`XYbYb`A YbgWYb`a]h`6Y\]bXYfi b[Yb
[Y[YbØVYfghY\`Yb`"≠ a Yf`a Y\`f`l bhYfbY\`a Yb`i bX`≠bgh]hi h]cbYb
Yf`\_YbbYb`X]Y`K ]W`h][_Y]h`XYf`≠_`i g]cb`i bX`X]Y`B`chk`YbX][_Y]hž
6Uff]YfYb`UVni VUi Ybž`X]Y`A YbgWYb`a]h`6Y\]bXYfi b[ Yb`XUfUb
\]bXYfbž` [ `Y]W`VYfYW`h][h`Ua` `5fVY]hg`YVYb`i bX`Ua
[YgY`gWUZh]WYb`5`hU[ `hY`]ni \UVYb`"Gc`W`Y` : cfhgW`f]h`h`a` ØggYb
_cbh]bi]Yf`]W`i bhYfghØhni bX`k`Y]hYfYb`hk ]W`_Y`h`k`YfXYbž`i`a` `Y]bY
[YfYW`hYfY`i bX`]bhY[ fUh]j`YfY` ; YgY`gWUZh`ZØf`U`Y`ni
Yfa` Ò[ `]W`Yb`"

; YgYhn`]WY`FY [Y`i b[ Yb`i bX`Y`bXYfi b[Yb
XYf`Y`hnhYb`≠U\`fY

8]Y`ghYi Yf`]WYb`9f`Y]W`hYfi b[ Yb`ZØf`A YbgWYb`a]h`6Y\]bXYfi b[
k`i`fXYb`Xi`fW`j`YfgW`]YXYbY` [YgYhn`]WY`FY [Y`i b[ Yb`i bX
Y`bXYfi b[ Yb`]b`XYb`Y`hnhYb`≠U\`fYb`j`YfVYggYfh`"BYVYb`XYf
9f\`Ò\`i b[`XYf`DUi`gW`VYhf`À[ Y`k`i`fXY`Ui`W`X]Y`9fZUggi b[`XYf
6Y\]bXYfi b[Yb`j`YfZY]bYfh`"GY]h`XYa` `≠_fUZhfYhYb`XYf
F]W`hYfYbhgWY]Xi b[ `ni`f`?`Àfi b[ `XYg`6Y[ f]Zg` `HY`]bU\`a`Y`Ua
@YVYb`]b`XYf` ; YgY`gWUZh` `ja` `≠U\`f`&\$&\$`k`i`fXY`XYf` : c`_i`g`gh`Af`_Yf
Ui`ZX]Y`U`h`À[`]W`Yb`<YfUi`gZc`fXYfi b[ Yb`j`cb`A`YbgWYb`a`]h
6Y\]bXYfi b[`Y`Y[hž`k`Ug`ni`Y]bYf`VfY]hYfYb`5bYf_Ybbi b[`XYf
j`YfgW`]YXYbYb`5fhYb`j`cb`6Y\]bXYfi b[Yb`ZØ\`fhY`"

8]Y[YgYhn`]W\Yb`F Y[Y`i b[ Yb`V]YhYb`ni XYa`X]Y`A Ò[ `]W\`_Y]hž
ni g`Àh`n`]W\Y`5i Zk YbXi b[Yb`ghYi Yf`]W\`[ Y`hYbX`ni `a UW\Yb`"<]Yfni
n`À\`Yb`?cghYb`ZØf`VYgcbXYfY`<]Zga`]hhY`ž`k`]Y`ni a`6Y]gd]Y`
hYW\`b]gW\Y` ; Yf`Àh`cXYf`F Ybcj`]Yfi b[Yb`]a`K`c`b`f`Ui`a`ž`X]Y`Y]bY
VUff]YfY`ZfY]Y`@YVYbg[YghU`hi b[ `Yfa`Ò[ `]W\Yb`"5i W\`X]YgY`5gdY`_hY
g]bX`]b`XYf`?ca`a`i`b]_Uh]cb`XYg` :]bUbna`]b]ghYf]i`a`g
`Yfj`cf[Y`c`VYb`k`cfXYb`"

2`\_cbca`]gW\Y`5i`gk`]f`_i`b[ Yb`i`bX
[YgY`gW\UZh`]W\Y`F`Y`Yj`Ubn

8]Y`ghYi`Yf`]W\Yb`9f`Y]W\hYfi`b[Yb`ZØf`A`YbgW\Yb`a`]h
6Y\]bXYfi`b[ Yb`UVYb`b]W\h`bi`f`]bX]j`]Xi`Y`Y`5i`gk`]f`\_i`b[Ybž
gcbXYfb`Ui`W\`k`]fhgW\UZh`]W\Y`F`Y`Yj`Ubn`"8i`fW\`X]Y`9f`Ò\i`b[
X]YgYf`DUi`gW\VYhf`À[ Y`k`YfXYb`b]W\h`bi`f`]bUbn]Y`Y`@UghYb`ZØf
6Yhf`cZY`bY`[ Ya`]XYfhž`gcbXYfb`Ui`W\`X]Y`HY`]UVY`Ub`XYf
 ; YgY`gW\UZh`[YZØfXYfh`8]Yg`]gh`]bgVYgcbXYfY`]b`NY]hYb
k`]fhgW\UZh`]W\Yf`i`bg]W\Yf`Y]hYb`j`cb`6YXYi`hi`b[ž`XU`X]Y`HY`]UVY
j`cb`A`YbgW\Yb`a`]h`6Y\]bXYfi`b[ `Ub`XYf`5fVY]hgk`Y`h`ni`Y]bYf
J]Y`nU\`j`cb`d`cg]hj`Yb`9ZY`_hYb`ZØ\`fhž`gck`c`\`]b`gcn]U`Yf`U`g`Ui`W\
]b`Ò`_cbca`]gW\Yf`<]bg]W\h`"

Ghi`X]Yb`nY][Ybž`XUggž`k`Ybb`A`YbgW\Yb`a`]h`6Y\]bXYfi`b[ `U`\_hj`]`Ua
5fVY]hg`YVYb`hY`]bY\`a`Ybž`X]Yg`ni`Y]bYf`[YghY][YfhYb
DfcXi`\_hj`]h`Àh`ZØ\`fh`i`bhYfbY\`a`Yb`dfc]Z]h]YfYb`b]W\h`bi`f`]cb`Y]bYa
X]j`YfgYfYb`HYUa`ž`gcbXYfb`Ui`W\`j`cb`XYb`i`bhYfgW\]YX`]W\Yb
DYfgdY`\_hj`Yb`i`bX` : `À\][`\_Y]hYbž`X]Y`A`YbgW\Yb`a`]h`6Y\]bXYfi`b[`]b
X]Y`5fVY]hgk`Y`h`Y]bVf]b[Yb`"8]Yg`Ybghdf]W\h`XYb`N]Y`Yb`XYf`i`B!
6Y\]bXYfhYb`fYW\hg`_cbj`Ybh]cbž`X]Y`Y]bY`]b`\_i`g]j`Y` ; YgY`gW\UZh
UbghfYVh`"

6Uff]YfYb`i`bX`<`YfUi`gZcfXYfi`b[Yb

Hfchn`XYf`d`cg]hj`Yb`9bhk`]W`\_i`b[Yb`]a`6YfY]W\`ghYi`Yf`]W\Yf
9f`Y]W\hYfi`b[Yb`i`bX`[ YgYhn`]W\Yf`i`bhYfghØhni`b[`]Vh`Yg`bUW\`k`]Y
j`cf`Yf`YV`]W\Y`6Uff]YfYbž`X]Y`A`YbgW\Yb`a`]h`6Y\]bXYfi`b[`]a
5`hU[ `VY[Y[bYb`"8Uni`[Y\`ØfYb`gck`c`\`d`mg]gW\Y`U`g`Ui`W\
"

gc n]U`Y`<]bXYfb]ggY"8 fY]nYbhfU`Y`<YfUi gZcfXYfi b[Yb`g]bX.

- 6Yfi Z`]WXY`≠hY[fUh]cb. `J]Y`Y`A YbgWXYb`a]h
6Y\]bXYfi b[`Äa dZYb`k Y]hYf\]b`i a `XYb`Ni [ Ub[ `ni a
5fVY]hga Uf_hž`XU`5fVY]h[YVYf`cZhi bg]WXYf`g]bX`cXYf
J cfi fhY]Y`[ Y[ Yb`X]Y`6YgWÄZh][ i b[ `j cb`A YbgWXYb`a]h
6Y\]bXYfi b[`Y[ Yb`
- ² ZZYbh`]WXYf`B U\j Yf_Y\ f. `Hfchn`[YgYhn`]WXYf`J cf[UVYb
ni f`6Uff]YfYZfY]\Y]h`gh`XYf`ÖZZYbh`]WXY`B U\j Yf_Y\ f`cZh
b]W`hi bY]b[ YgWfÄb\_h`ni [Äb[`]W`
- Gcn]U`Y`≠gc`Uh]cb. `A YbgWXYb`a ]h`6Y\]bXYfi b[Yb`gY\Yb
g]W`cZhiUi g[ Y[ fYbnhž`k Ug`ni gÄhn`]W`ni `dgmW]gWYb
6Y`Ughi b[ Yb`ZØ\ fYb`_Ubb"

8]YgY`<YfUi gZcfXYfi b[ Yb`YfZcfXYfb`b]W`h`bi f`]bX]j]Xi Y`Y
5bghfYb[i b[Ybž`gcbXYfb`Ui W`Y]b`l a XYb_Yb`]b`XYf`; YgY`gWUZhž
i a `b`_i g]cb`hUhgÄW`]W`ni `YVYb`i bX`X]Y`@YVYbgei U`]hÄh`j cb
A YbgWXYb`a ]h`6Y\]bXYfi b[`ni `ghY][Yfb"

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY