Gj Yb'6c\bYfh'ZfU[h.'K]Y'g]W\ Yf']gh'X]Y
: i » [Àb[Yfi bhYfZØ\fi b['Ua '6U\b\cZ3

GD8!GhUXhfUh'6c\bYfh'Zc fXYfh'YZZY_h]j Y'A U» bU\ a Yb' [Y[Yb
XYb' 5b[ghfUi a ']b'XYf': i » [Àb[Yfi bhYfZØ\fi b['Ua
6U\b\cZ'6UXYb!6UXYb"

6UXYb!6UXYb'\Uh]b'XYb''YmhYb'K cW\Yb'YfbYi h'Ui Z'X]Y
G]W\ Yf\Y]hg`U[Y'ja '6YfY]W\ 'XYg'6U\b\cZg'Ui Za Yf_gUa ' [Ya UW\h'
6YgcbXYfg'X]Y': i » [Àb[Yfi bhYfZØ\fi b['ghY\h]ja 'A]hY'di b_h'XYf
8]g_i gg]cbYbž'XU'g]Y'j cb'j]Y'Yb'U'g' 5b[ghfUi a
k U\ f[Ybca a Yb'k]fX''`b'X]YgYa '?cbhYI h'\Uh'XYf'GD8!GhUXhfUh
Gj Yb'6c\bYfh]b'gY]bYf'5bZfU[Y'Ub'CVYfVØf[Yfa Y]ghYf'8]Yha Uf
GdÀh\X]Y'J Yfk U'hi b['Ui Z[YZc fXYfhž'A U» bU\ a Yb'ni 'Yf[fY]ZYbž
i a 'X]Y'G]hi Uh]cb'ni 'j YfVYggYfb"

5a '%- ''5i [i gh!&\$&('ghY''hY'6c\bYfh'a Y\ fYfY': fU[Yb'VYnØ[']W\
XYf'G]W\ Yf\Y]hga U» bU\ a Yb'Ub'XYa 'VYgU[hYb'CFh''`b'gVYgcbXYfY
]bhYfYgg]YfhY']\b'X]Y'A Ò[']W\ _Y]hž'Xi fW\ 'X]Y'`b'ghU''Uh]cb'j cb
J]XYcØVYfk UW\i b['X]Y'G]W\ Yf\Y]h'ni 'Yf\ Ò\Yb''8]Y
: i » [Àb[Yfi bhYfZØ\fi b['k]fX'cZh]j cb'FY]gYbXYb'i bX'6Øf[Yfb
ZfYei Ybh]Yfhž'X]Y'g]W\ ']b'XYf'l a [YVi b['b]W\h'k c\`ZØ\Yb''9g
V'Y]Vh'UVni k UfhYbž'cV'X]Y'J Yfk U'hi b['Ui Z'X]YgY'5bZfU[Y'nY]hbU\
fYU[]Yfhž'XYbb'j]Y'Y'6Øf[Yf'\cZZYb'Ui Z'gW\ bY''Y '@Øgi b[Yb"

8]Y 'U_hi Y''Yb'5b`]Y[Yb'XYg'GhUXhfUhg

8]Y'5bZfU[Y'j cb'6c\bYfh'n]Y'hXUfUi Z'UVž'_cb_fYhY'A U» bU\ a Yb
ni ']XYbh]Zn]YfYbž'X]Y'gck c\''_i fnZf]gh]['U'g'Ui W\ ''Ub[Zf]gh][
i a gYmVUf'g]bX''8Yf'GhUXhfUh'ZfU[h'_cb_fYh'bUW\ 'XYf
Ni gUa a YbUfVY]h'a]h'XYf'8Yi hgW\Yb'6U\bž'i a 'a Ò[']W\ Y
@Øgi b[Yb'ni 'Z]bXYb''8]Yg'_ØbbhY'Y]bY'X]fY_hY'5i gk]f_i b['Ui Z

XUg'G]WXYf\Y]hg[YZØ\`XYf'FY]gYbXYb'i bX'5bk c\ bYf'\UVYb"

K Y`WY'a Ò[ `]WXYb'A U» bU\ a Yb'g]Y\h'X]Y'J Yfk U`hi b[ `i fnZf]gh][ž a]hhY`Zf]gh][ `i bX`Ub[ Zf]gh][ `U'g[YY][bYhi bX'i a gYhnVUf'Ubži a XYb' 5b[ghfUi a `: i » [ Åb[ Yfi bhYfZØ\fi b[ `6U\ b\cZ'6UXYb!6UXYb ni `VYgY]h][ Yb3 žgc'6c\ bYfh]'b'gY]bYf'A ]hhY]'i b[ "'8]YgY': fU[ Y j YfXYi h]W\h'X]Y'8f]b[ `]W_XY]hž'a]h'XYf'g]W`X]Y'Dc`h]_Yf'a]h X]YgYa `H\Ya U'Ui gY]bUbXYfgYhnYb'gc`hYb"

≠g[YgUa h`Àggh'g]W`ZYgh\ U`hYbž'XUgg'X]Y'G]WXYf\Y]h'Ub ÒZYbh]WXYb'c fhYb'Y]b'nYbhfU'Yg'5b`Y][Yb'j]Y`Yf'; Ya Y]bXYb' ]gh' 8]Y'9]bVYn]Y\i b[ `j cb'a cXYfbYb'HYW\bc`c[ ]Ybž'k ]Y J]XYcØVYfk UW\i b[ ž`_ÒbbhY]'b'XYf'HUh'XUni `VY]hfU[ Ybž'XUg G]WXYf\Y]hg[YZØ\`XYf'6Yj Ò`\_Yfi b[ `ni `Yf\Ò\Yb"'9g]gh`YXcW k]W\h][ž'XUgg'gc`WY'A U» bU\ a Yb' [i h'X]g_i h]Yfhi bX'hfUbgdUfYbh i a [YgYmh'k YfXYb"

K]W\h][`_Y]h'XYf'A U» bU\ a Y

8]Y'G]WXYf\Y]h'Ub'J Yf`\_Y\fg\_bchYbdi b\_hYb'k ]Y'6U\ b\ÒZYb' ]gh YggYbn]Y`ž'b]W\h'bi f'ZØf'FY]gYbXYž'gcbXYfb'Ui W`ZØf'X]Y 5bk c\ bYfž'X]Y ]b'i ba ]hhY`VUfYf'BÅ\Y`YVYb"K Å\ fYbX'XUg'K c\` XYf'6Øf[Yf'Ub `YfghYf'GhY`Y`ghY\hž']gh'Yg'YVYbgc'k ]W\h][ ž'XUgg 8UhYbgW\i hn'i bX'dYfgÒb`]WY': fY]\Y]h'fYgdY_h]Yfh'V`Y]VYb" J]XYc\_Ua YfUg`_ÒbbhYb'nk Uf'XUni `VY]hfU[ Ybž'J YfVfYWXYb'ni j Yf\]bXYfb'cXYf'Ui Zni `_ÅfYbž'XYb'bcW` [ ]h'Ygž'X]Y'6U`UbW nk]gWXYb'G]WXYf\Y]h'i bX'Df]j Uhgd\ÅfY'gcf[ZÅ'h][`ni `k U\ fYb"

8]Y'7ca a i b]hm`\Uh'VYfY]hg'i bhYfgW\YX`]WY'A Y]bi b[Yb'ni `XYb j cf[ YgW`U[YbYb'A U» bU\ a Yb' [YÅi » Yfh"K Å\ fYbX'Y]b][Y'6Øf[Yf Y]bY'J]XYcØVYfk UW\i b[`VY[ fØ» Ybž'Z]bXYb'UbXYfYž'XUgg'X]Yg b]W\h'X]Y'U`Y]b][Y`@Ògi b[ `ZØf'X]Y'DfcV`Ya Y`Ua `6U\ b\cZ'gY]b \_Ubb" `A U» bU\ a Yb'k]Y`X]Y'J YfVYggYfi b[ `XYf'6Y`Yi W\hi b[ `cXYf X]Y'9f\Ò\i b[`XYf'Dc`]nY]dfÅgYbn'_ÒbbhYb'YVYbZU`g'X]g\_i h]Yfh k YfXYbž'i a `XUg'G]WXYf\Y]hg[YZØ\`XYf'Bi hnYf'ni `ghÅf_Yb"

8]Y'FY`Yj Ubn'X]YgYf'8]g\_i gg]cb'k ]fX'Xi fW`X]Y'[Y[Ybk Åfh][Yb 9bhk]W`i b[ Yb'bcW`j YfghÅf_h"'8]Y'GhUXhj Yfk U`hi b[ `U\h'bi b'X]Y

5i Z[UVYž'Y]b' _UfYg' ? cbnYdhini 'Ybhk]W_Y`bž'XUg'gck c\`X]Y
G]WYf\Y]h'U`g'Ui W`X]Y`Df]j Uhg d\`ÀfY`XYf`6Øf[Yf`fYgdY\_h]Yfh" `8]Y
5bhk cfhj cb`C VYfVØf[ Yfa Y]ghYf`8]Yha Uf`Gd`Àh\` ]ghb]W`h'bi f`ZØf`
6c\`bYfhž`gcbXYfb`ZØf`X]Y` [ YgUa hY`GhUXhj cb`6YXYi hi b["

6YXYi hi b[`XYf`² ZZYbh`]W`_Y]h`]b`XYf`
G]WYf\Y]hgXYVUhhY

≠`6Yni [ `Ui ZX]Y`G]WYf\Y]h'Ua `6U\`b\`cZ`\_ØbbhY`a Ub`X]Y
6YXYi hi b[`XYf`Gh]a a Yb`XYf`² ZZYbh`]W`_Y]h`b]W`hi bhYfgW`ÀhnYb"
8]Y`6Øf[ Yf`g]bX`XYf`VYgha Ø[`]WY`Y`≠X]\_Uhc f`ZØf`X]Y`VYghY\YbXYb
G]WYf\Y]hgVYXYb`\_Ybž`i bX`j\`fY`≠di hg`gc`hYb`VY]`XYf`
9bhgWY]Xi b[gZ]bXi b[`VYfØW\_g]W`h][h`k YfXYb" `Bi f`gc`_Ubb`Y]bY
@Øgi b[`YfUfVY]hYh`k YfXYbž`X]Y`Ui ZX]Y`hUhg`ÀW`]WYb`6YXØfZb]ggY
XYf`; Ya Y]bgW`UZh`Y]b[ Y\`h"

8 Ug`H\Ya U`G]WYf\Y]h'Ua `6U\`b\`cZ`6UXYb!6UXYb`V`Y]Vh'U`gc`Y]b
k]W`h][ Yg`5b`Y] [ Yb`ZØf`X]Y`GhUXhi bX`j\`fY`9]bk c\`bYf" `8]Y
_ca a YbXYb`K cWYb`_ØbbhYb`YbhgWY]XYbX`ZØf`X]Y`I a gYhni b[
Ybhgd fYWYbXYf`A U» bU\`a Yb`gY]bž`i bX`U`Y`6YhY]`][hYb`gc`hYb`Ub
Y]bYf`@Øgi b[ `UfVY]hYbž`X]Y`Y]b`g]WYfYg`I a ZY`X`[Yk`À\`fY]ghYh" `9g
V`Y]Vh`UVni k UfhYbž`k Y`WY`GW`f]hY`X]Y`J Yfk U`hi b[ `]b`XYb
_ca a YbXYb`HU[ Yb`i bhYfbY\`a Yb`k]fX"

8]Y`G]hi Uh]cb`Ua `6U\`b\`cZ`6UXYb!6UXYb

8]Y`i » [ `Àb[Yfi bhYfZØ\fi b[`Ua `6U\`b\`cZ`6UXYb!6UXYb`]gh`gY]h
`Àb[ YfYf`NY]h`Y]b`C fhž`XYf`j cb`j ]Y`Yb`F Y]gYbXYb`U`g`i bg]WYf
k U\`f[ Ybca a Yb`k]fX" `BY[ Uh]j Y`6Yf]W`hY`cXYf`9fZU\`fi b[Yb`]b
gc`WYb`6YfY]WYb`\_ØbbYb`XUg`[ YgUa hY`F Y]gYfY`YVb]g`ghUf`_
VYY]bhf`ÀW`h][Yb" `8]Y`DfcV`Ya Yž`X]Y`a ]h`XYf`G]WYf\Y]h`]b
ØZZYbh`]WYb`J Yf`\_Y\`fgf`Ài a Yb`j YfVi bXYb`g]bXž`g]bX`b]W`h'bi f`Y]b
`c`_U`Yg`D\`Àbca Ybž`gcbXYfb`gd]Y[ Y`b`Ui W`[fØ» YfY
[YgY`gW`UZh`]WY`< YfUi gZc fXYfi b[Yb`k ]XYf" `≠j]Y`Yb`XYi hgWYb
Gh`AXhYb`[]Vh`Yg`À\`b`]WY` 5b[ ghf`Ài a Y`ž`X]Y`cZh]b`XYf
ØZZYbh`]WYb`8]g_i gg]cb`ghY\Yb"

C VYfVØf[Yfa Y]ghYf'8]Yha Uf'GdÀh\`g]Y\`h'g]W\`bi b`]b`XYf
J YfUbhk cfhi b[ž[YY][bYhY`@Øgi b[ Yb`ni`Z]bXYbž`i a`X]Y
G]W\`Yf\`Y]h`XYf'6Øf[ Yf`ni`[ Yk`À\`f`Y]ghYb``8 UVY]`]gh`X]Y
Ni gUa a YbUfVY]h`a`]h`XYf'8Yi hgW\`Yb`6U\`b`ž`gck]Y`X]Y`9]bV]bXi b[
j`cb`G]W\`Yf\`Y]hg`\_cbnYdhYb`Y]b`nYbhfU`Yf`5gdY`_h"
G]W\`Yf\`Y]hga U» bU\`a`Yb`k`]Y`J]XYcØVYfk UW\`i b[`k`YfXYb`c`Zh
X]g`\_i`h]Yfhž`k`cVY]`X]Y`A`Y]bi b[ Yb`ni`XYfYb`9ZZY`\_hj`]h`À`h`j`Uf]]YfYb`

5_hi Y`Y`Y`≠b]h]Uh]j Yb`ni`f G]W\`Yf\`Y]hgj YfVYggYfi b[

2 ZYb`h]W\`Y`9]b]f]W\`hi b[Yb`]b`8Yi hgW\`UbX`\UVYb`]b`XYb`Y`hnhYb
»\`fYb`a`Y\`fYfY`≠b]h]Uh]j Yb`Yf[f]ZZYbž`i a`X]Y`G]W\`Yf\`Y]h`]b
gh`À`X]h]gW\`Yb`; YV]YhYb`ni`j`YfVYggYfb``9]b`6Y]gd]Y``]gh`X]Y
j`Yfgh`À`f`_hY`Bi`hni b[j`cb`J]XYcØVYfk UW\`i b[ ggmghYa`Yb`]b
J`Yf`_Y\`fg`_bchYbdi b`\_hYb`gck]Y`X]Y`9]bZØ\`fi b[ j`cb
6Y`Yi`W\`hi b[ g`_cbnYdhYb`ni`f`J`YfVYggYfi b[`XYf`G]W\`hj`Yf\`À`hb]ggY
]b`Xi b`_YfYb`6YfY]W\`Yb``@Ui`h`Y]bYf`Ghi`X]Y`j`cb`G]W\`YfY`Gh`À`X]hY`ž
Y]bYa`Dfc`Y`\_h`XYg`8Yi hgW\`Yb`Gh`À`X]hYVi bXYgž`_ØbbhYb`[ i`h
[Yd`UbhY`G]W\`Yf\`Y]hg`\_cbnYdhY`X]Y`?`f]a`]bU`]h`À`h`]b`gh`À`X]h]gW\`Yb
; YV]YhYb`Yf\`YV`]W\`fYXi`n]YfYb`i bX`XUg`G]W\`Yf\`Y]hg[YZØ\`XYf
6Øf[Yf`gh`À`f`_Yb``8]YgY`5bg`À`hnY`_ØbbhYb`Ui`W\`Ui`Z`X]Y`G]hi`Uh]cb`]b
6UXYb!6UXYb`ØVYfhfU[ Yb`k`YfXYb`

9]b`k`Y]hYfYg`6Y]gd]Y``]gh`X]Y`?`cc`d`YfUh]cb`nk`]gW\`Yb`Gh`À`X]hYb`i bX
XYf`Dc`nY]ž`i a`[Ya`Y]bgUa`Y`G]W\`Yf\`Y]hgghfUhY[ ]Yb`ni`Yb`hk`]W`_Y`b`"
Gc`W\`Y`A`U» bU\`a`Yb`\_ØbbhYb`Ui`W\`ni`f`J`YfVYggYfi b[ `XYf
G]W\`Yf\`Y]hg`U[ Y`Ua`6U\`b`c`Z`6UXYb!6UXYb`VY]hfU[Yb``<]YfVY]
k`À`fY`Y]bY`hfUb`gdUfYb`hY`?`ca`a`i`b]\_Uh]cb`nk`]gW\`Yb`XYf
GhUXhj`Yfk`U`hi b[ ž`XYf`8Yi hgW\`Yb`6U\`b`i bX`XYf`2`ZYb`h]W\`_Y]h]j`cb
[fc»Yf`6YXYi`hi b[ž`i a`XUg`J`YfhfUi`Yb`]b`X]Y`Yf[f]ZZYbYb
A`U» bU\`a`Yb`ni`gh`À`f`_Yb`"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY