

GdUb]Yf]b`YfgWk ØhhYfh. `8 Yi hgWk `UbX!
I a ni [`k]fX`ni a `5`VhfUi a °

9]bY`GdUb]Yf]b`VYfYi h`\fYb`I a ni [`bUWk `8 Yi hgWk `UbX
k Y[Yb`I bg]WkYf\Y]hYb`i bX`bY[Uh]j Yb`9fZU\fi b[Yb`]b
6UXYb!K ØfhYa VYf["

6UXYb!K ØfhYa VYf[ž`8 Yi hgWk `UbX`!`9]bY`XfUa Uh]gWk Y
; YgWk]Wk hY`gc f[h`XYfnY]h`ZØf`5i ZgY\Yb. `9]bY`† b[Y`GdUb]Yf]b`ž`X]Y
j c`Yf`<cZbi b[`i bX`5VYbhYi Yf`i gh]j cb`A UXf]X`bUWk `6UXYb!
K ØfhYa VYf[`nc[ž]gh`bi b`U`Yg`UbXYfY`U`g`VY[Y]ghYfh]j cb`]fYa
bYi Yb`@YVYb" `B]Wk hg`U\`bYbXž`k Ug`g]Y`Yfk UfhYb`k ØfXYž`hfUZ`g]Y`]b
8 Yi hgWk `UbX`Ui Z`Y]bY`fUi Y`FYU`]h`hž`X]Y`g]Y`b]Y`ni j c`f`gdØfYb
a i gghY"

6YfY]hg`bUWk `i fnYf`NY]h`k i fXY`]f`5`hU[`j cb`I bVY\U[Yb
ØVYfgWk UhhYh" `B cWk `b]Y`UVY`]Wk `a]Wk `gc`i bg]WkYf`[YZØ`h`k]Y
\]Yf`ž`Äi » YfhY`g]Y`j Yfnk Y]ZY`h`Ui Z`FYXX]h`8]YgY`K cfhYž`gc`Y]bZUWk
g]Y`Ui Wk`gY]b`a Ø[Ybž`ZUggYb`]fY`9fZU\fi b[Yb`dYfZY`_h
ni gUa a Yb" `#`XYf`B`Ä\Y`XYf`6U\`b\`ÖZY`gh]Y» Yb`8fc[YbgØWk h][Yž
i bUb[YbY\`a Y`6`]W`Y`i bX`VYhf`i b`YbY`A`ÄbbYf`]a a Yf`k]YXYf`Ui Z
X]Y`† b[Y`: fUi ž`X]Y`g]Wk `Y]bZUWk `bi f`g]WkYf`ZØ`\`Yb`k c`hY" `@Ui h`
: cW g`k Uf`]fY`: U\fh`a]hY]bYf`: fYi bX]b`]a `Ni [`VYgcbXYfg
VYÄb[gh][YbX. `I bVY`_Ub`bhY`A`ÄbbYf`j YfZc`[hYb`g]Yž`i bX`Y]b
VYXfØW`_YbXYg`; YZØ`\`XYf`5b[gh`]Y» `X]Y`[YgUa hY`Ni [ZU\fh`b]Wk h
`cg"

I b[YU\bhY`< YfUi gZcfXYfi b[Yb`ZØf
5i gk UbXYfYf

K Ug`VYXYi hYhYgž`Y]b`bYi Yg`Ni \Ui gY`]b`Y]bYa `ZfYa XYb`@UbX`ni
Z]bXYb3`: Øf`X]Y`GdUb]Yf]b`k Uf`Yg`b]Wk h`XYf`YfgY\bhY`BYi UbZUb["

8Yf?i`hi fgWxcW_hfUZ'g]Y`a`]h]j c`Yf`K i W`h`U`g`6Y]gd]Y`Z0f`X]Y
A]ggj YfghAbXb]ggYžX]Y`]b`XYf` ; YgY`gW`UZhic`bY`G`_fi dY`
YI]gh]YfYb"6Y]`XYf`K c`bi b[ggi W`Y`k i fXY`]\fY` : fYi bX]b
][bcf]Yfh`i bX`bi f`XYf`a` Abb`]W`Y`6Y[`Y]hYf`Yfbgh[Ybca` a` Yb"8]Y
9bhhAi gW`i b[`k i W`g`a`]h`YXYa` `k`Y]hYfYb`J`cfZU`ž`i bX`XUg` ; YZ0\`ž
XUgg`X]Y`G]W`Yf`Y]h`bi f`Y]bY`=i`g]cb`]ghžZYgh][hY`g]W` `]b`]\fYa
6Yk i ggHgY]b"

8]Y`VYi bfi` \][YbXYb`9fZU`fi b[Yb`XYf`5i`gk`UbXYf]b`g]bX`_Y]bY
9]bnY`ZÄ`Y"i`bhYf`]\fYa`6Y]hfU[`Z]bXYb`g]W`<i`bXYfhY`j`cb
?ca`a`YbhUfYbžX]Y`j`cb`Ä`b`]W`Yb`9f`YVb]ggYb`VYf]W`hYb"9]b
Bi`hnYf`YfnÄ`hY`j`cb`Y]bYa`J`cfZU`]a`Ni`[`ž`VY]`XYa`Y]b
VYhfi`b`_YbYf`A`Ubb`gY]bY`A`]hfY]gYbXY`VY`Ägh][hY`ž`k`Ä`fYbX`UbXYfY
j`cb`G]hi`Uh]cbYb`VYf]W`hYhYbžX]Y`]\bYb`XUg`J`YfhfUi`Yb`]b`]\fY
I`a`[`YVi`b[`fUi`VhYb"8]Y`GdUb]Yf]bžX]Y`Y]bgh`X]Y`c`ZYbY`i`bX
`VYbX][`Y`5ha`cgd`ÄfY`A`UXf]Xg`[`YbcggYb`UhhYž`g]Y`h`g]W` `]b
8Yi`hgW`UbX`bi`b[`Ynk`i`b[`Ybž`ghAbX][`DZY`ZYfgdfUm`XUVY]`ni
`UVYb"9]bY`9bhgW`Y]Xi`b[`ž`X]Y`bi`f`Y]bYb`HY]`]\fYf`bYi`Yb`F`YU`]h`Äh
k`]XYfgd]Y[`Y`h"

I`bg]W`Yf`Y]h.`9]b`k`UW`gYbXYg`DfcV`Ya`]b 8Yi`hgW`UbX3

6Ygc f[b]gYffY[YbX`]ghž`XUgg`X]Y`Ya`dZ`bXYbY`I`bg]W`Yf`Y]h`b]W`h
bi`f`XUg`DfcV`Ya`9]bnY`bYf`]gh`Ghi`X]Yb`k`Y]gYb`XUfUi`Z`\]bž`XUgg
[i`h`X]Y`<Ä`ZhY`XYf`8Yi`hgW`Yb`g]W`Ui`Z`XYb`GhfU`Ybž`]b
ÖZYbh]W`Yb`J`Yf`_Y`f`ga`]hhY`b`i`bX`Ub`ÖZYbh]W`Yb`D`Ä`h`n`Y`b
ni`bY`a`YbX`i`bg]W`Yf`Z0`h" @Ui`h`<U`c`GhY]b`nY][`h`Y]bY
9f`Y`Vi`b[`ž`XUgg]a`ÖZYbh]W`Yb`F`Ui`a`Y]bY`k`UW`gYbXY
I`b[`Yk`]gg`Y]h`Y`ffgW`h"6YgcbXYfg`YfgW`fYW`_YbX.`Bi`f`)`*`DfcnYbh
XYf`6Y`ZfU[`hYb`Z0`Yb`g]W`bcW`g]W`Yf`c`XYf`Y`Yf`g]W`Yf`ž`Y]b
VYÄb[`gh][`YbXYf`F`0W`_`Ub[`]a`J`Yf[`Y]W`ni`&\$%+ž`U`g`[`Ubny`+)
DfcnYbh`X]YgY`A`Y]bi`b[`j`YfhfUhYb"

9g`V`Y]Vh`UVni`k`UfhYbž`k`]Y`g]W`X]Y`@U[`Y`]b`Ni`_i`bZi`Yb`hk`]W`_Y`b
k`]fX"8]Y`<c`Zbi`b[`V`Y]Vhž`XUgg`a`]h]j`YfghÄf`hYf`5i`Z`Äfi`b[`i`bX
G]W`Yf`Y]hga`U`bU`a`Yb`X]Y`5b[`gh`XYf`A`YbgW`Yb`[`Ygh]`h`k`YfXYb
_Ubb`i`bX`5i`gk`UbXYfYf`k`]Y`X]Y`GdUb]Yf]b`]b`]\fYa`bYi`Yb

Ni \Ui gY'k]YXYf'Ui ZUha Yb' _ÒbbYb"

8YhU]`g	
J c fZU``	8fc[Yb_f]a]bU`]hÅhžGYI i U`XY`]_hY
C fh	6UXYb!K ØfhhYa VYf[ž'8Yi hgW`UbX

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["XY