

7G8]b`6Ui hnYb.`Dc`nY]`g]W\Yfh Zf]YX`]W\Yb`8Ya cbghfUh]cbgni [`UV

FYWXhgYI hfYa Y`DfchYghY`VY]`7G8]b`6Ui hnYb.`Dc`nY]`g]W\Yfh
8Ya cbghfUh]cbgni [ž`_Y]bY`[f0» YfYb`J cfZÀ`Yž`a U\bYbXY
Gh]a a Yb`ni a `GW`i hn`ei YfYf`A YbgW\Yb"

8Yf`7\]ghcd\Yf`GhfYYh`8Umif7G8L`]b`6Ui hnYbž`XYf`Ua`%"5i [i gh
&\$&(`ghUhhZUbXž`k i fXY`j cb`Y]bYa `ghUf`_Yf\0\hYb
G]W\Yf\Y]hgUi Z[YVch`VY[`Y]hYhž`bUWXYa`fYWXhgYI hfYa Y`DfchYghY
Ub[Y_0bX][h`k UfYb`"8]Yg`j YfXYi h]W\h`X]Y`Zcfhk`À\`fYbXYb
GdUbbi b[Yb`i bX`?cbZ`_hYž`X]Y`]b`XYf`; YgY`gW\UZh]b`6Yni [`Ui Z
@`6HE Ž`!F YWXhY`VYghY\Yb"

8Ya cbghfUh]cbgj Yf`Ui Z`i bX G]W\Yf\Y]hga U» bU\ a Yb

, VYf`%"\$\$\$`HY]`bY\`a Yf`i bhYfgh0hnhYb`XYb`7G8]b`6Ui hnYbž
k`À\`fYbX`g]W\`Yhk`U`*, \$`A YbgW\Yb`Ub`Y]bYf`; Y[YbXYa cbghfUh]cb
a`h`XYa`A`chc` ; Y[Yb` ; YbXYf!DfcdU[UbXU`i bX
=XYbh]h`h`hgj Yfk`]ffi b[```` `VYhY]`][hYb`"8]Y`fYWXhgYI hfYa Y
?`Y]bghdUfhY]: fY]Y`GUWXgYb`a`cV]`g]YfhY`Ui`h`Y][YbYb`5b[UVYb
fi bX`" \$`DYfgcbYb`Z0f`\`fYb`DfchYgh`"8Ub`_XYf`ghfUhY[]gW\Yb
D`Ubi b[`XYf`Dc`nY]ž`X]Y`X]Y`VY]XYb`; fi`ddYb`YZZY`_h]j`hfYbbhYž
j`Yf`]YZ`X]Y`J`YfUbghU`hi b[``Yhnh]W\`c\`bY`[fUj`]YfYbXY
5i`ggW\`fY]hi b[Yb"

G]W\Yf\Y]hgVYXYb`_Yb`i bX`5VgU[Y`XYf 5VgW\`i`ggdUfhm

8]Y`C`f[Ub]gUhc`fYb`XYg`7G8]b`6Ui hnYb`Yb`hgW\]YXYb`g]W\ž`Y]bY

[Yd`UbhY`5VgW`i ggdUfhmUVni gU[Ybži a `X]Y`G]WXYf\Y]h`XYf
HY]`bY\`a Yf`ni` [Yk`À\`f`Y]ghYb" ` ð`XYf`?`ØfnY`XYf`NY]h`\`UhhYb`k`]f
b]W`h`X]Y`b`Òh][Yb`F`Yggci`fW`b`ži`a` `X]Y`DUfhmUVni`g]WXYfb`ž
Yf`_`À`fhY`7G8!A`]hcf[Ub]gUhc`f`>`b`Ug`@`OgW`Ui` "8`]YgY`9`bhgW`Y]Xi` b[
gh]Y`»`Ui`Z`[Ya`]gW`hY`F`YU`_h]cbYb`ž`XU`Y]b][Y`I` bhYfgh`Ø`hnYf
J`Yfgh`À`b`Xb]g`nY][hYb`ž`k`À`f`Yb`X`Ub`XYfY`]\`fY`6`Ygcf[b]g`Ø`VYf`X]Y
B`c`h`k`Yb`X][_Y]h`gc`W`XYf`A`U`»`b`U`a` Yb`À`i` »`Y`fhYb`"

Dc`h]gW`Y`F`YU`_h]cbYb`i` bX`[YgY`gW`UZh`]W`Y
5`i`gk`]f`_`i`b`[Yb`

8`Y`g`À`W`g]gW`Y`ž`gh]na`]b]ghYf]b`?`Uh`U`A`Y]Yf`À`i` »`Y`fhY`g]W`
YfgW`Ø`hhY`fh`Ø`VYf`X]Y`I`a`gh`À`b`XY`ž`X]Y`ni`f`5`V`gU[Y`XYf`DUfhm
Z`Ø`f`hYb`"G]Y`VY`hcb`hY`ž`X`Ugg`<`Ugg`i`bX`<`Y`hnY`[Y[Yb`ei`YYfY
A`YbgW`Yb`i]b`XYf`;`YgY`gW`UZh`_Y]bYb`D`U`hn`\`UVYb`X`Ø`f`ZhYb`"8`Y`gY
Y`i`»`Y`fi`b`[Yb`i`bhYfghfY]W`Yb`X]Y`dc`h]gW`Yb`<`Y`f`Ui`g`Z`c`f`X`Y`fi`b`[Yb`ž
X`Y`b`Yb`g]W`X]Y`@`6`HE`Ž`!`;`Ya`Y]bgW`UZh`[Y[Yb`Ø`VYf`g]Y`\`h`ž`g`c`k`]Y
X]Y`B`c`h`k`Yb`X][_Y]h`Z`Ø`f`a`Y`\`f`[YgY`gW`UZh`]W`Y`I`bhYfgh`Ø`hni`b`[`i`b`X
5`_`n`Y`dh`U`bn`"

9fa`]hh`i`b`[Yb`i]b`i` ;`]Z`c`f`b`

K`À`f`Yb`X`i]b`6`Ui`hnYb`X]Y`8`Ya`cbghfU]h]cb`k`Y]h[Y`Y`b`X`Z`f]Y`X`]W`
V`]Y`V`ž`V`Y`gW`À`Zh][h`XYf`7`G`8`]a`i`b]Y`X`Y`fg`À`W`g]gW`Yb`i` ;`]Z`c`f`b`X]Y
Dc`nY]`k`Y]hYf\]b`"8`c`f`h`k`i`f`X`Y`b`fi`b`X`&")`\$\$`<`Ugg`_`ca`a`Y`bh`U`f`Y
i`bhYf`Y]b`Ya`i`C`b`i]b`Y`U`fh]_Y`Ø`VYf`X`Y`b`7`G`8`Z`Y`gh[Y`ghY`h`ž`k`U`g`ni
`Ui`Z`Y`b`X`Y`b`9`fa`]hh`i`b`[Yb`Z`Ø`f`hY`"G`c`W`Y`J`c`f`Z`À`Y`ghY`Y`b`X]Y
k`]Y`X`Y`f`_Y`\`f`Y`b`X`Y`D`f`c`V`Ya`U]_`X`Y`g`C`b`i]b`Y`!`<`Ugg`Y`g`X`U`f`ž`X]Y`i]b`X`Y`b
`Y`hn`h`Y`b`i]b`Y`f`Y`b`ni`[Y`b`c`a`a`Y`b`\`U`h`i`b`X`X]Y`G]W`XYf\Y]h`i`b`X`X`U`g
K`c`\`V`Y`Z]b`X`Y`b`j`cb`i`@`6`HE`Ž`!`D`Y`f`g`c`b`Y`b`i]b`Z`f`U[Y`ghY`h`"

6YXY`i`hi`b`[`XY`g`7`\`f]ghc`d`\`Y`f`G`hf`Y`Y`h`8`U`m`

8`Y`f`7`\`f]ghc`d`\`Y`f`G`hf`Y`Y`h`8`U`m`ž`XYf`Ub`X]Y`G`h`c`b`Y`k`U`!!`b`fi`\`Y`b`j`cb
%-`*`-`Y`f]b`b`Y`fh`ž`]gh`Y]b`g`ma`V`c`h`f`À`W`h][Y`g`9`f`Y][b]g`ž`X`U`g`Z`Ø`f`X]Y
F`Y`W`h`Y`i`b`X`X]Y`G]W`h`V`U`f`_Y]h`XYf`ei`YYfYb`i` ;`Ya`Y]bgW`UZh`ghY`\`h`i` ð
Y]b`Y`f`NY]h`ž`i]b`XYf`gc`W`Y`8`Ya`cbghfU]h]cbYb`i]a`a`Y`f`\`À`i`Z][Y`f`j`cb`

U[[fYgg]j Yb'; Y[YbVYk Y[i b[Yb'VY[`Y]hYh'g]bXž'k]fX'X]Y
K]W h][_Y]h'XYf'Gc`XUf]hÅh'i bX'XYg'Ni gUa a Yb\U`hg']bbYf\U`V
XYf'; Ya Y]bgW UZh'XYi h']W Yf'XYbb'Y""7G8!A]hcf[Ub]gUhc f
@ŒgW U i `VYnY]W bYhY`X]Y`J YfUbghU`hi b[`U`g`Y]b' i b[`Ui V`]W
hc`Yg'i bX'k]W h][Yg'NY]W Yb ž'XUg'hfcm'XYf'<YfUi gZcfXYfi b[Yb
[YgYhnh'k i fXY"

8Yf'J cfZU``]b'6Ui hnYb']gh'b]W h'bi f`Y]b'NY]W Yb'ZŒf'X]Y`U_hi Y``Yb
[YgY`gW UZh']W Yb'GdUbbi b[Ybž'gcbXYfb'Ui W `Y]b'5i Zfi Z'Ub'U`Yž
g]W `ZŒf'J]Y`ZU`hi bX'5_nYdhUn`Y]bni gYhnYb""Bi f'Xi fW `6]Xi b[ž
5i Z_`Àfi b[`i bX'U_h]j Y`l bhYfghŒmi b[`_ŒbbYb'X]Y`J cfi fhY]`Y`i bX
XYf'<Uggž'X]Y`bcW `]a a Yf`]b`j]Y`Yb`HY]`Yb'XYf'; YgY`gW UZh
j cf\UbXYb'g]bXž'ŒVYfk i bXYb'k YfXYb"

8YhU]`g

6Ygi W Yb'G]Y`i bg'Ui Z.`b!U["XY