

: 7'6UmYfb. 'DUi `K UbbYf'VY[Y]ghYfh']b
< Y]XYb\Y]a ' `K Ug'_ca a h'U`g'B ÅW ghYg3

6fUi W h'XYf': 7'6UmYfb'K]fhn'bcW ž'hc hn'XYf'ghUf_Yb
@Y]ghi b[Yb'j cb'DUi `K UbbYf3'9]b'6`W`Ui ZX]Y'G]hi Uh]cb
i bX'a Ò[`]WXY"hfUbgZYfghfUHY[]Yb"

A ØbWYb' `8]Y'5i ZFY[i b['i a `X]Y`HU`YbhY`VY]'6UmYfb'A ØbWYb
b]a a h]a a Yf'k Y]hYf'ni "'6YgcbXYfg]a ' : c_i g'ghY\h'XYfnY]h'DUi `K
UbbYfž'Y]b'j]Y'j YfgdFYWYbXYg'ž k Y`žXUg'ni fnY]h'@Y]\gd]Y`Yf
VY]a`%": 7'<Y]XYb\Y]a ']gh`K UbbYf'\Uh']b'XYf'U_hi Y`Yb'GU]gcb
VYfY]hg'Y]bXfi W_gj c`ZØf': i fcfY'[Ygcf[h'i bX'nY][h'a]h'gY]bYb
gYW'g'HcfVYhY']][i b[Yb']b`YX][`]W'j]Yf'Gd]Y`YbžXUgg'Yf'XUg
DchYbn]U`Uhž'g]W'U`g'Y]bYf'XYf'VYghYb'Gd]Y`Yf'\Yfj c'fni hi b" `b
XYf'VUmYf]gWYb'@UbXYg\Ui dhghUXh'k]fX'a Ub'g]W'g]WYf'W'ØVYf
X]Y': c'fhgW'f]hhY'XYg`%- !Å\ f][Yb'ZFYi Yb"

K UbbYf'gd]Y'h'b]W'h'bi f'a]h': Å\[_Y]hYb'Ui Z'X]Y`Yf']b'A ØbWYb
dYfZY_h]cb]Yfh'\Uhž'gcbXYfb'Yf'\Uh'Ui W'X]Y'5i Za Yf_gUa _Y]h'j cb
6i bXYghfU]bYf'ž `]Ub'B U[Y`ga Ub'b'Ui Z'g]W' '[Ync[Yb" `8Ug'HU`Ybh
\Uh'gY]b'? ØbbYb'i bhYf'6Yk Y]g[YghY`h'i bX'gY]bY'9b'k]W`i b[
k]fX'k Y]hYf\]b[YbUi `VYcVUW'hYh"9]b][Y': Ubg'i bX'9i dYfhYb
ZfU[Yb'g]W'VYfY]hgž'k]Y'Yg'a]h'K UbbYf'bUW'gY]bYf'@Y]\Y
k Y]hYf[Y\Yb'k]fXž'XU`gY]b'j YfhfU[`VY]a ' : 7'6UmYfb'V]g'&\$&+
[Ø'h][`]gh"8]Y'j YfUb'k c'fh]WYb'nY][Yb'g]W'ØVYfnYi [h'j cb'gY]bYb
: Å\[_Y]hYb'i bX'gY]bYa `DchYbn]U`ž'k Ug'j]Y`ZØf'X]Y`Ni _i bZh'XYg
Gd]Y`Yfg'gd]f]W'h"

, VYf`Y[i b[Yb'ni `ni _ØbZh][Yb
J YfdZ]W'h' b[Yb

8]Y'G]hi Uh]cb'fi bX'i a `K UbbYf'k]fZh'Y]bY']bhYfYggUbhY': fU[Y'Ui Z

K]Y`g]Y\h`X]Y`Ni`_i`bZh`XYg` : 7`6UmYfb`Ui`gž`]bgVYgcbXYfY`]a
<]bV`]W`_Ui`ZX]Y`Gd]Y`dcg]h]cbYb`]a`_cZZYbg]j`Yb`6YfY]W]3`8Ybb`a`]h
: `cf]Ub`K`]fhn`]gh`Y]b`k`Y]hYfYf`Gd]Y`Yf`]a` ; Ygdf`ÅW`ž`Ui`ZX`Yb`X]Y
6UmYfb`Y]b`[`fc`»`Yg`5i`[`Y`[`Yk`cfZYb`UVYb`"K`]fhn`ž`XYf`YVYb`ZU`g`U`g
C`ZZYbg]j`gd]Y`Yf`Z`b`[`]Yfhž`_`ÖbbhY`UV`Gca`a`Yf`&\$&)`]bg`J`]g]Yf`XYf`
A`ØbW`bYf`[`YfUhYb`"5VYf`ZØ`fh`XUg`XUni`ž`XUgg`g]W`X]Y
J`YfUb`hk`cfh`]W`Yb`ZfU`[`Yb`a`ØggYb`ž`cV`g]Y`ØVYf`U`i`dh`K`]fhn
j`YfdZ]W`hYb`gc`hYb`3`GW`X]Y`»`]W`ghY`h`g]W`Ub`[`Yg]W`hg`XYf`
YfUi`gfU`[`YbXYb`@Y]ghi`b`[`Yb`j`cb`DUi`K`UbbYf`X]Y` : fU`[`Yž`cV`X]Y
J`YfdZ]W`hi`b`[`Y]bYg`k`Y]hYfYb`HU`Ybhg`g]bbj`c`k`ÅfY`"

B]W`h`bi`f`X]Y`@Y]ghi`b`[`ggh`Åf`_Y`j`cb`K`UbbYf`k`YW`h`<c`Zbi`b`[`]b`XYf`
6UmYfb`ZUbg!` ; Ya`Y]bXY`"8]Y`GW`Åhni`b`[`ž`XUgg`Y]b`HfUb`gZYf`j`cb
K`]fhn`a`Y`f`U`g`%\$`\$`A`]`]cbYb`9i`fc`_cghYb`_ÖbbhYž`]gh`ni`XYa`Y]b
k`Y]hYfYf` : U`hc`fž`XYf`]b`X]Y` , VYf`Y`[`i`b`[`Yb`Y]bZ]Y`»`h`9g`V`Y]Vh
UVni`k`UfhYb`ž`k`]Y`X]Y`9bhgW`Y]Xi`b`[`ghf`Å`[`Yf`Ub`XYf`G`AVYbYf`GhfU`»`Y
X]YgYb`GdUbbi`b`[`gZY`X`XYf`HU`YbhY`UbbX`UVYb`k`YfXYb`"5i`ZX`Yf`
Y]bYb`GY]hY`ghY`h`XUg`Ybcfa`Y`DchYbn]U`j`cb`K`UbbYf`ž`Ui`ZX`Yf`
UbXYfYb`X]Y`A`Ö`[`]W`_Y]hž`Y]bYb`k`Y]hYfYb`YfUi`gfU`[`YbXYb`Gd]Y`Yf`
k`]Y`K`]fhn`ni`j`YfdZ]W`hYb`"

K`Å`fYbX`X]Y`8]g`_i`gg]cb`i`a`X]Y`_ÖbZh`[`Y`5i`ZghY`i`b`[`i`bX`X]Y`ni
Yfk`UfhYbXYb`HfUb`gZYfg`k`Y]hYf`[`Y`hž`[`]Vh`Yg`Ui`W`F`Ui`a`ZØf`
GdY`_i`Uh]cbYb`ØVYf`X]Y`Ub`[`Zf]gh`[`Y`GhfUhY`[`]Y`XYg` : 7`6UmYfb`"
K`YfXYb`g]Y`gYhnYb`Ui`ZY]bYb`Y][`YbYb`BUW`k`i`W`ggd]Y`Yf`k`]Y
K`UbbYf`cXYf`]b`Ui`gk`Åfh`[`Y`HU`YbhY`k`]Y`K`]fhn`]bj`Ygh]YfYb`3`8Yf`
 : 7`6UmYfb`ghY`h`j`cf`Y]bYf`_f]hgW`Yb`9bhgW`Y]Xi`b`[`ž`X]Y`b]W`h`bi`f`
X]Y`Ni`_i`bZh`j`cb`Gd]Y`Yfb`ž`gcbXYfb`Ui`W`X]Y`GhfUhY`[`]Y`XYg`7`i`Vg
df`Å`[`Yb`_ÖbbhY`"

9g`V`Y]Vh`UVni`k`UfhYb`ž`k`]Y`g]W`X]Y`8]b`[`Y`Yb`hk`]W`Y`bž`UVYf`X]Y
@Y]ghi`b`[`Yb`j`cb`DUi`K`UbbYf`]b`XYf`U`i`ZYbXYb`GU]gcb`_ÖbbhYb
]b`]b`Y]bY`GW`X`ØggY`fc`Y`VY]`6UmYfb`A`ØbW`Yb`_UhUdi`h]YfYb`"8Yf`
8fi`W`ZØf`X]Y`J`YfUb`hk`cfh`]W`Yb`k`]fX`ni`bY`a`Yb`ž`XU`g]Y`X]Y
 : cfhgW`f]hhY`XYg`HU`Ybhg`j`YfZc`[`Yb`i`bX`[`Y]W`nY]h`[`X]Y
A`Ö`[`]W`_Y]h`Y]bYg`_cghgd]Y`][`Yb`HfUb`gZYfg`j`cb`K`]fhn`UVk`Å`[`Yb
a`ØggYb`"K`]Y`g]W`X]Y`9bhgW`Y]Xi`b`[`Y`hnhYbX`]W`Ui`gk`]f`_Yb`k`]fX`ž
V`Y]Vh`Y]bY`gdUbbYbXY` : fU`[`Y]b`XYb`_ca`a`YbXYb`A`cbUhYb`"

6UmYfb`A ØbWYb` \UhX]Y`HU`YbhYž`i bX`X]Y` : Ubg`XØfZYb`Ui Z`a Y`f
 \cZZYb``8]Y`b`ÀW`ghYb`Gd]Y`Y`_ØbbhYb`YbhgW`Y]XYbX`gY]bž`b]W`h
bi`f`ZØf`K UbbYfž`gcbXYfb`Ui W`ZØf`X]Y`_ØbZh][Y`? UXYfd`Ubi b[`XYg
FY`cfXa Y]ghYfg"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY