

: 7 '6UmYfb. 'DUi ` `K UbbYf'd`Ubh'5i Zgh]Y[
UV`&\$&) `bUWX`YfZc`[fY]WX Yf`@Y]\Y

DUi ` `K UbbYf'd`Ubh'5i UV`&\$&) `VY]a ` : 7 '6UmYfb
Xi fWX ni ghUfhYbž`bUWX`VYY]bXfi W_YbXYb`@Y]ghi b[Yb`VY]
<Y]XYb\Y]a "

A ØbWX Yb` `8Yf`f b[Y`XYi hgWXY` : i » VU`Yf`DUi ` `K UbbYfž`[YfUXY
Yfgh`% ` \`fY`U`hž`gcf[h`ZØf`YfZfYi `]WX Y`BYi][_Y]hYb`VY]`6UmYfb
A ØbWX Yb`"BUWX`Y]bYf`j]Y`j YfgdfYWX YbXYb`5bZUb[gd`UgY`]b`XYf`&"
6i bXYg`][U`U`h`Yf`g]WX`ZØf`Y]bY`_`UfY`F`]WX hi b[`Yb`hgWX]YXYb.`5V
XYf`GU]gcb`&\$&) #&* `a ØWX hY`K UbbYf`XUi Yf`UZh`VY]a ` : 7 '6UmYfb
Xi fWX ghUfhYbž`UbghUhh`g]WX`Ui ZY]bY`k Y]hYfY`@Y]\Y`ni `j Yf`UggYb"

8Yf`hU`Yb]YfhY`C ZYbg]j gd]Y`Yf`\U`h]b`gY]bYb`YfghYb`ZØbZGd]Y`Yb
ZØf`XYb`%": 7`<Y]XYb\Y]a `VYfY]hg`VYa Yf`_Ybgk YfhY`gYWXg
GW`fYfdi b`hY`[YgUa`a`Y`h`8]YgY`@Y]ghi b[`U`h`b]WX`h`bi`f`X]Y
5i Za Yf`gUa`_Y]h`gY]bYg`XYfnY]h][Yb`J`YfY]bgž`gcbXYfb`Ui`WX`X]Y
j`cb`6i bXYghfU]bYf`ž`]Ub`BU[Y`ga`Ubb`i`bX`XYa`ØghYffY]WX]gWX Yb
BUh]cbU`hfU]bYf`F`U`ZF`Ub[b]W`_`Ui`Z`g]WX`[Ync[Yb`"Gck`c`\`VY]`XYf`
8: 6!5i`gk`U`\`U`g`Ui`WX`]a`ØghYffY]WX]gWX Yb`HYUa`[]`h`K`UbbYf`U`g
[fc»Y`<cZbi`b["

9]b`_`UfYf`? Uff]YfYd`Ub

8]Y`BUWX]f]WX`hYb`ØVYf`K`UbbYfg`5a`V]h]cbYb`g]bX`Y]bY`6Ygh`h][i`b[
gY]bYf`9b`hgWX`cggYb\Y]hž`g]WX`]a` : i » VU`Y`hUV`]YfYb`ni`k`c`Yb`"
@Ui`h`6Yf]WX`hYb`j`YfZc`[h`XYf`ž`b[ghUf`Y]bYb`gWX`Øgg][Yb
? Uff]YfYd`Ubž`]b`XYa`<Y]XYb\Y]a`gWX`WX`hk`Y[`X]Y`Y`hnhY`GhU]cb
Ui`Z`gY]bYf`F`Y]gY`]ghž`VY]`c`f`Yf`g]WX`]b`hYb`g]j`Yf`]b`A`ØbWX`Yb
VYk`Y]gYb`a`ØWX`hY`"K`UbbYf`nY][h`XUa`]h`XYb`K`i`bgWX`ž`b]WX`h`bi`f`U`g
@Y]\gd]Y`Yfž`gcbXYfb`U`g`ZYghYf`6YghU`bXhY]`XYf`6UmYfb!

A UbbgWUZhini 'U[]YfYb"

⊕XYf'JYf[Ub[Yb\Y]h'k i fXY'XYf'[YVØfh][Y'Ghi hh[UfhYf'VYfY]hg'Ub
XYb'Nk Y]h][]ghYb'9'j YfgVYf['Ui g[Y']Y\Ybž'k c'Yf'YVYbZU`g
9fZU\fi b['gUa a Y'b'_cbbhY"'8]YgY'@Y]\Y'\Uh']\a 'cZYbVUf'XUVY]
[Y\c`ZYbž'g]W'k Y]hYfni Yb'k]W_Y'b'i bX'ni 'nY][Ybž'XUgg'Yf'XUg
DchYbn]U''\Uhž']b'XYf'6i bXYg'] [U'ni 'VYghY\Yb"

GY]b'9b[U[Ya Ybh'VY]a ' : 7'6UmYfb'Vf]b[h'b]W'h'bi f'gdcfh]W'Y
<YfUi gZcfXYfi b[Yb'a]hig]W'ž'gcbXYfb'Ui W'X]Y'gdUbbYbXY
5i gg]W'h'Ui ZX]Y' : i »VU`!K Y'ha Y]ghYfgWUZh'&\$&*"K UbbYf'\Uh
g]W'XUg'N]Y''[YgYhnhž'HY]'XYf'XYi hgW'Yb'B Uh]cbU'a UbbgWUZhini
k YfXYb'i bX'\cZž'g]W'j b'XYf'_ca a YbXYb'NY]h'ZØf'X]Y
@AbXYfgd]Y'Y'ni 'Ya dZY\Yb"'l &%!HfU]bYf'5bhcb]c'X]'GU]j c
Ài »YfhY'VYfY]hg'XYb'K i bgW'ž'K UbbYf']b'XYb'?UXYf
Ui Zhi bY\ a Ybž'XcW'XYf'↑ b[Y'Gd]Y'Yf'gW'Y]bh'Zc_i gg]Yfh'XUfUi Z
ni 'gY]bž'gY]bY'6i bXYg'] [U! : À\][_Y]hYb'k Y]hYf'ni 'ZYgh][Yb"

8]Y'J cfnØ[Yž'X]Y'K UbbYf'Ui g'gY]bYa 'U_hi Y''Yb'9b[U[Ya Ybh]b
<Y]XYb\Y]a 'n]Y\hž'_ØbbhYb'\a 'XYb'Gdfi b['j]b'X]Y'bUh]cbU'Yb
5i ZghY''i b[Yb'Yf'Y]W'hYfb"'F Ub[b]W_nY][h[fc»Yg'⊕hYfYggY'i bX
\Uh'VYhcbhž'XUgg'K UbbYf'Y]b'?UbX]XUh'ZØf'X]Y'VYj c'fghY\YbXYb
B Uh]cbg!@YU[i Y!Gd]Y'Y'[Yk YgYb'k ÀfYž'YXcW'j]gh'XYf'K Y['ni f
Bca]b]Yfi b['Y]b''Y]ghi b[gVUg]YfhYf"'K À\YbXXYggYb'\UhY
BU[Y`ga Ubb'Ui W'J YfghAbXb]g'ZØf'K UbbYfg'Df]c]f]h'ÀhYb'i bX
VYghÀh][hYž'XUgg'XYf'Gd]Y'Yf']b'XYb'D`Ubi b[Yb'XYg': 6'Y]bY'F c''Y
gd]Y'h"

K UbbYf']ghi bhYf'J YfhfU['V]g'&\$&+'i bX'VYfY]hg'a]h'Y]bYa
A Uf_hk Yfh'j cb'UW'h'A]''cbYb'9i fc'[Y']ghYh"'5b[Yg]W'hg'gY]bYf
_cbghUbhYb'@Y]ghi b[Yb']b'XYf'6i bXYg'] [U'k]fX'dfc[bcgh]n]Yfhž
XUgg'X]YgYf'K Yfh']b'bU\Yf'Ni '_i bZi'bcW'g][b]Z]_UbhYf'UbghY][Yb
_ØbbhY"'8]Y'bÀW'ghYb'A cbUhY'k YfXYb'YbhgW'Y]XYbX'ZØf'XYb
↑ b[Yb' : i »VU''Yf'gY]bž'XYf'gY]bY'5a V]h]cbYb'gck c\''Ui Z'7'i V!'U'g
Ui W'Ui ZBUh]cbU'a UbbgWUZh'gYVYbY'j Yfk]f_]W'Yb'a ØW'hY"

8]Y'9bhk]W'_i b[Yb'fi bX'i a 'DUi ''K UbbYf'g]bX'b]W'h'bi f'ZØf'XYb
Gd]Y'Yf'gY'Vghž'gcbXYfb'Ui W'ZØf'XYb' : 7'6UmYfb'j cb'[fc»Yf

6YXYi hi b["GY]b`K]`Yžg]W`ni `VY\Ui dhYb`i bX`Ui ZY]b`bYi Yg
B]j YUi `ni `YVYbž_ÖbbhY`XUg`6]`X`XYg`7`i Vg`i bX`XUg`gY]bYf
ni _ØbZh][Yb`K Yhh_Àa dZYf`a U» [YV`]W`VYY]bZi ggYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY