

: 8 D'i b hYf'8 fi W_. '? Y]bY'9]b`UXi b['ni f
K U\`_Ua dZgYbXi b[']'b'6fUbXYbVi f[

: 8 D'k]fX'j cf'6fUbXYbVi f[!K U\`Ui Z[fi bX'[Yf]b[Yf
I a ZfU[Yk YfhY`b]W\h'ni`HJ!HU`_`Y]b[Y`UXYb/
; Yf]W\hgYbHgW\Y]Xi b[`VYgh`h][h`X]Yg"

8]Y'dc`h]gW\Y`@UbXgW\UZh]b'6fUbXYbVi f['k]fX'ja`JcfZY`X`XYf
@UbXhU[gk U\`ni bY`a YbX`gdUbbYbXYfz`]bgVYgcbXYfY`ja`<]bV`]W_
Ui ZX]Y`F c`Y`XYf': fY]Yb'8Ya`c_fUh]gW\Yb`DUfhY`]fi 8 DĚ"5_hi Y`Y
I a ZfU[Yb`nY][Ybž`XUgg`X]Y': 8 D'a`]h`Y]bYf`Ni gh]a`a`i`b[`j`cb
`YX][`]W\`%ž`'DfcnYbh]b`XYf`K`À\`Yf[i bgh`i`a` \Yf]ffh`i`bX
a`Ö[`]W\Yfk`Y]gY`b]W\h`Y]ba`U`XYb`Gdfi`b[`]'b`XYb`b`ÅW\ghYb
@UbXhU[`gW\UZh`" `#`Y]bYa` `Vf]gUbhYb`GW\f]hh`\Uh`XYf`Fi`bXZ`b`_
6Yf]b!6fUbXYbVi f[`fF`66Ě`VY`_Ubbh[Y[YVYbž`XUgg`Yf`XYb
Gd]hnYb`_UbX]XUhYb`XYf': 8 Dž`Nmc`b'6fUi`bž`b]W\h'ni`gY]bYf
K U\`_Ua`dZgYbXi b[`Y]b`UXYb`k`]fX" `8]YgYf`GW\f]hh`\Uh`b]W\h`bi`f
J Yfk`i`bXYfi`b[`Ui`g[Y`Öghž`gcbXYfb`ZØ\fhY`Ui`W\`ni`Y]bYa
F YW\hgghfY]hž`]b`XYa` `X]Y': 8 D`j`Yfgi`W\hYž`fYW\h]W\Y`GW\f]hhY
[Y[Yb`X]YgY`9bHgW\Y]Xi b[`Y]bni`Y]hYb"

8]Y': 8 D`\Uh]g]W\`]'b`XYb`Y`hnhYb`'š\`fYb`]'b'6fUbXYbVi f[`]a`a`Yf
a`Y`f`]'b`X]Y`6YXYi`hi`b[`g`cg][`_Y]h'ni`fØW_[Ync[Yb" `GY]h`bi`ba`Y`f
nY`b`š\`fYb`g]bX`g]Y`b]W\h`a`Y`f`]a` `@UbXhU[`j`YfhfYhYb" `8]Y
`Y`hnhYb`I`a`ZfU[Yb`nY][Yb`Y]b`XØghYfYg`6]`X`ZØf`X]Y`@]VYfU`Ybž`X]Y
]a`<YfVghi`&\$&) `]b`Y]bYf`Vi`bXYgk`Y]hYb`K`U\`bi`f`VY](`ž)`DfcnYbh
ghY`Yb`gc`Yb" `#`Y]bYa` `gW\k`Yfk`]Y[YbXYb`GW\`U[`j`Yfgi`W\hY`X]Y
DUfhY]ž`X]Y`9bHgW\Y]Xi b[`XYg`F`66`j`cf'; Yf]W\h`Ubni`ZYW\hYbž`XcW\
XUg`J`Yfk`U`hi`b[`g[Yf]W\h]b`DchgXUa` `k`]Yg`]\fYb`9]`UbhfU[`ni`fØW_"

; Yf]W\hgi`fhY]`. '? Y]bY'9]b`UXi b[`ZØf`X]Y': 8 D

8 Ug'J Yfk U'hi b[g[Yf]W\h'VYhc b hYž'XUgg'X]Y' ? f]hYf]Yb'ZØf'X]Y
9]b'UXi b['XYf' ? UbX]XUhYb'Ui ZY]bYa' ' gW\Øgg][Yb
'ci fbU']gh]gW\Yb' ? cbnYdh' VUg]YfYbž'k Y'W\Yg'XYa' Df]bn]d'XYf
7\UbW\ b['Y]W\ \Y]h'F YW\bi b['hfÅ[h''8]Y' F]W\ hYf'Yb hgW\]YXYbž
XUgg'Yg'nk Uf'k]W\h][']ghž'7\UbW\ b['Y]W\ \Y]h'ni' k U\ fYbž'X]Yg
'YXcW\ 'b]W\h' ['Y]W\ VYXYi hYbX'a]h'Y]bYf'Zcfa U'Yb
; 'Y]W\ VY\UbX'i b[']gh''J]Y'a Y\ f'\ÀhhYb'X]Y'i bhYfgW\]YX']W\Yb
6YXYi hi b[Yb'XYf'DUfhY]Yb']b'XYf'K Å\Yf[i bgh'Ui W\ '9]bZi gg'Ui Z
X]Y'9]b'UXi b[Yb''8]Y'i a ghf]hhYbY'9bhgW\Y]Xi b['XYg'F 66'gd]Y[Y'h
X]Y' [Y[Ybk Åfh][Y'F YU'hÅh'k]XYfž'XUgg'X]Y : 8D']b'j]Y'Yb
I a ZfU[Yb'U'g' Gcbgh][Y' _UhY[cf]g]Yfh'k]fX'i bX'XUa]hi bhYf'XYa
F UXUf'XYf'dc`h]gW\Yb'F Y'Yj Ubn'Z]Y[h"

⇒ Y]bYa' XfUa Uh]gW\Yb'K cfhk YW\gY''_f]h]g]YfhY : 8D!
@UbXYggdfYW\Yf'Nmcb'6fUi b'X]Y'9bhgW\Y]Xi b['XYg'; Yf]W\hg'U'g
G_UbXU' "'K Å\ fYbX'XYf'F 66]b'gY]bYf'K U\ _Ua dZgYbXi b['Ua
%+' 'GYdhYa VYf' ? UbX]XUhYb'Y]b'UXYb'a ØW\hYž'X]Y'U_hi Y'']a
@UbXHU['g]hnYb'cXYf'i a' X]Y'ZØbZDfcnYbh' < ØfXY' _Åa dZYbž'g]Y\h
X]Y' : 8D'g]W\]b'Y]bYa' 'i bj Yf\Å'hb]ga Å»][Yb'@]W\h'' ⇒ fY'J cfk ØfZY
Y]bYf' K U\ _Ua dZ] YfnYffi b['g]bX'a]h'XYf'\c\Yb'Dc`h]_Yf!
Ni Zf]YXYb\Y]h'XYg'GYbXYfgj YfVi bXYbž'XYf']\bYb'Åb[gh'XYb
F ØW_Yb' [Y_Y\fh'\Uh"

6fUbXYbVi f[g'dc`h]gW\Y'Ni _i bZh]a'GD8!
@]W\h

8]Y'K U\Yb'Ua' '&&' 'GYdhYa VYf'ghY\Yb'j cf'XYf'HØf''8]Y'5Z8'ZØ\fh
]b'XYb'U_hi Y''Yb'I a ZfU[Ybž' [YZc` [hij cb'XYf'GD8ž'X]Y'\fYa
Gh]a a UbhY]'U'g'a Ø[']W\Yfk Y]gY'ghÅf_gH'Y' ? fUZh'Ybh[Y[Ybhf]hh''8]Y
78I' Z]bXYhg]W\Ub'Xf]hhYf'GhY''Y'k]YXYfž'k Å\ fYbX'XUg'6GK' i a
XYb'j]YfhYb'D'Uhn'_Åa dZh''J cf'X]YgYa' <]bhYf[fi bX'gW\Y]bh'X]Y
: 8D'b]W\h'bi f']b'XYf'dc`h]gW\Yb'DfcnYggZØ\fi b[ž'gcbXYfb'Ui W\]b
XYf'K U\fbY\ a i b['XYf'K Å\Yf'a Ugg]j']bg' <]bhYfhfYZZYb' [YfUhYb
ni'gY]b''8]Y'Gh]a a Ybž'X]Y'X]Y : fY]\Y]h']W\Yb'ni' ; Y\Øf'Vf]b[Yb
a ØW\hYbž'V'Y]VYb'i b[Y\Øfhž'k Å\ fYbX'X]Y'UbXYfYb'DUfhY]Yb']a
F Ua dYb`]W\h'ghY\Yb"

8]Y'9bhk]W\i b[Yb'XYf'_ca a YbXYb'HU[Y'i bX'K cW\Yb'k YfXYb

nY][Ybž'cV'X]Y': 8D'Ui g'X]YgYa 'h]YZYb'HU''XYf
6YXYi hi b[g'cg][_Y]h'\YfUi gZ]bXYb'_Ubb'cXYf'cV'g]Y'k Y]hYf\]b'Ui Z
XYf'dc`]h]gWXYb'GhfYW_Y'V`Y]Vh"8Ug'i fhY]'XYg
JYfk U'hi b[g[Yf]W\hg'i bX'X]Y'9bhgWXY]Xi b['XYg'F 66'_ÒbbhYb'ZØf
X]Y'DUfhY]'a Ò[`]WXYfk Y]gY'XYf''YhnhY'B U[Y'']a 'dc`]h]gWXYb'GUf[
gY]b' '[Ubn']a 'Gh]Y'XYf']a a Yf'k]YXYf'VYgWk cfYbYb' F]W\hi b[
5i Zk Àfhg "

8YhU]'g

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["XY