

A YggYfUb [f]ZZ]b '6Yf`]bYf`GhfU» YbVU\ b.
Dc`nY]`gi W h`Z`ØW h][Yb`HÀhYf`°

⊖`6Yf`]b`k i fXY`Y]b`A Ubb`]b`Y]bYf`GhfU» YbVU\ b`a]h`Y]bYa
A YggYf`UhhUW`Yfh`8]Y`Dc`nY]`ZU\ bXYh`bUW`XYa`ZØW h][Yb
HÀhYf`"

? Uf`!@]YV`_bYW h!GhfU» Yž`%\$%+, `6Yf`]bž`8Yi hgW`UbX`!`⊖`XYf
BUW h`Ui ZXYb`%"5df]"&\$&) `k i fXY`Y]b`A Ubb`]b`Y]bYf`6Yf`]bYf
GhfU» YbVU\ b`a]h`Y]bYa`A YggYf`Ub [Y [f]ZZYb`"8Yf`J cfZU`
YfY][bYhY`g]W`[Y [Yb`&"" \$`I` \f`]b`XYf`@]b]Y`A`&`Ub`XYf`? Uf`!
@]YV`_bYW h!GhfU» Y`"8Yf`HÀhYf`ZØW hYhY`bUW`XYf`5hhUW`Y`ni`":`i`»
]b`Y]bY`i bVY`_UbbhY`F]W h`i b [ž`bUW`XYa`Yf`X]Y`HØfYb`XYf
GhfU» YbVU\ b`ÒZbYhY`"8 Ug`C dZYf`V`]YV`ghUf`_V`i hYbX`]b`XYf`HfUa
ni fØW`_i bX`k i fXY`i ba]hY`VUf`bUW`XYa`J cfZU`"j`cb`6YUa`hYb
XYf`6Yf`]bYf`Dc`nY]ž`X]Y`gW`bY`"Ua`HUhc`fh`Y]bhfUZ`Ybž`j`Yfgcf [h`
GUb]hÀhYf`i bX`Y]b`B`chUfnh`hfUbgdc`fh]YfhYb`XYb`J`Yf`YhnhYb`a]h
gW`k YfYb`J`Yf`Yhni b [Yb`]b`Y]b`? fUb`_Yb` \Ui`g`"8]Y`Dc`nY]` \Uh`X]Y
: U\ bXi b [`bUW`XYa`ZØW h][Yb`HÀhYf`Ui Z [Ybca`a`Yb`i bX`X]Y
9fa]hhi b [Yb`j`cf`C`fh [YghUfhYh`Ni`XYb`<]bhYf [fØbXYb`XYf`HUh
g]bX`V]g`Ub [`_Y]bY`[Yg]W`YfhYb`⊖`Zcfa`Uh]cbYb`VY`_Ubbhž`k`Ug`X]Y
6Ygcf [b]g`ØVYf`X]Y`ni bY` \a`YbXY`"; Yk`U`h]b`XYf`GHUX`h`k`Y]hYf
Ub` \Y]nh`"

9]b`_Øfn`]W`VYf]W`hYhYf`J`cfZU`ž`XYf`Ua`"&%":`YVfi`Uf`&\$&)`Ua
<c`cWUi`gh!A`U\`ba`U`]b`6Yf`]b`ghUhhZ`UbX`ž`k`]fZh`Y]b`GW`U [`]W`h`Ui`Z
X]Y`[Y [Ybk`Àfh][Yb`<`YfUi`gZc`fXYfi`b [Yb`a`]h`Ubh]gYa`]h]gW`Yf
; Yk`U`h`"6Y`]X]YgYa`5b [f]ZZ`k i fXY`Y]b`gdUb]gW`Yf`Hci`f]gh
`YVYbg [YZ` \f`]W`Ua`<`U`g`j`Yf`Yhnh`"8Yf`HÀhYf`ž`Y]b`%-`!`À` \f][Yf
UbYf`_UbbhYf`":`ØW`h]b [`Ui`g`Gmf]Ybž`d`UbhY`"Ui`h`Y][YbYb
5i`ggU [Ybž`ž`XYb`ni`hØhYb`"8]YgY`HUhž`X]Y`U`g`Ubh]gYa`]h]gW`
Y]b [Yghi`Zh`k i fXY`ž`ZØ` \fhY`ni`Y]bYf`VfY]hYb`8]g`_i`gg]cb`ØVYf`X]Y

A ch]j Uh]cbYb` \]bhYf'gc`WXYb'; Yk U`hUhYb" `8Yf`HÅhYfž`XYf`Ua
gY`VYb`HU[`gY]bYf': YghbU\ a Y`Ui Z[fi bX`V`i hj YfgW\ a]YfhYf
?`Y]Xi b[`Ui Z[Y[f]ZZYb`k i fXYž`\UhhY`Y]b`A YggYf`gck]Y`fY`][]ÖgY
I hYbg])Yb`XUVY]"`8]Y`GhUUhgUbk U`hgW\ UZh'g]Y\`h`Ni gUa a Yb\`Åb[Y
a]h`XYa `BU\cgh_cbZ]_h`U`g`a Ö[`]WXY`A ch]j Uh]cbgei Y`Y"

8]g_i gg]cb`ØVYf'; Yk U`h`i bX
A YX]YbVYf]W\ hYfghUhh`i b[

⇒`XYb`YhnhYb`K cWXYb`[UV`Yg`]b`8Yi hgW\`UbX`Y]bY`J]Y`nU\`j`cb
A YggYfUb[f]ZZYb`i bX'; Yk U`hUhYb"@Ui h`6Yf]W\ hYb`g]bX`gc`WXY
HUhYb`ghUh]gh]gW\`ni`Yfk UfhYbž`YXcW\`V`Y]Vh`XYf`[YgY`gW\ UZh]W\Y
5i ZgW\`fY]`Ui gž`Yg`gY]`XYbbž`X]Y`HUhYb`_ÖbbYb`dc`h]gW\
]bg]fi a YbhU`g]Yfh`k YfXYb" `J]Y`Y`A YX]Yb`VYf]W\ hYb`gY`Y`_h]j `ØVYf
; Yk U`hUhYb`i bX`V]YhYb`]b`XYf`F`Y[Y`_`Y]bY`i a ZUggYbXYb
GhUh]gh]_Yb`cXYf`5bU`mgYb" `9]b`6Y]gd]Y`XUZØf`]gh`X]Y`ÖZYb`h`]W\Y
K U\fbY\`a i b[ž`X]Y`c`Zh`gi [[Yf]Yfhž`XUgg`X]Y`A Y\`f\`Y]h`XYf
; Yk U`hUhYb`j`cb`5i`g`ÅbXYfb`j`YfØVh`k]fXž`k`Å\`fYbX`X]Y
hUhgÅW\`]W\Y`Dc`]nY]ghUh]gh]_`Y]bYb`UbXYfYb`5bhY]`XYf
HUhj`YfXÅW\h][`Yb`nY][`h"

9]bY`Ghi`X]Y`nY][`hž`XUgg`' `ž` `Dfc`nYb`h`XYf`HUhj`YfXÅW\h][`Yb`VY]
; Yk U`hXY`_]hYb`]b`8Yi hgW\`UbX`]a` `J\`f`&\$&' `B]W\`hXYi hgW\Y
k UfYb" `8]Yg`ghY\`h`]a` `; Y[YbgUhn`ni`XYb`]b`A YX]YbVYf]W\ hYb
\`Ai Z[`ØVYffYdfÅgYbh]YfhYb`NU\`Ybž`X]Y`X]YgYb`5bhY]`&ž) !a U`
\`Ö\`Yf`Ub[VYb" `K`Å\`fYbX`X]Y`6Yf]W\ hYfghUhh`i b[`Åi Z[`Y]bY
Y]bgY]h][`Y`DYfgdY`_h]j`Y`dfÅgYbh]Yfhž`]gh`XYf`5bhY]`XYi`hgW\Yf
HUhj`YfXÅW\h][`Yf`Ui`h`Dc`]nY]"`*`*`ž+`Dfc`nYb`hž`k`Ug`]b`XYf`a`YX]U`Yb
K U\fbY\`a i b[`Åi Z[`ghUf`_`i`bhYffYdfÅgYbh]Yfh]gh" `Gc`WXY
J`YfnYffi`b[`Yb`]b`XYf`6Yf]W\ hYfghUhh`i b[`ZØ\`fYb`ni` `ffhØa`Yfb`ØVYf
X]Y`BUh`i`f`XYf`?`f]a`]bU`]hÅh`i`bX`ZØfXYfb`Y]bY`Y]b[`YgW\`fÅb`_hY
K U\fbY\`a i b[`]b`XYf"; YgY`gW\ UZh"

8]Y`9fY][`b]ggY`]b`6Yf`]b`i`bX`X]Y`VY[`Y]hYbXY
A YX]YbVYf]W\ hYfghUhh`i b[`k`YfZYb`: fU[Yb`Ui`ZØVYf`X]Y`5fh`i`bX
K`Y]gYž`k`]Y`; Yk U`h`i`bX`?`f]a`]bU`]hÅh`i`b`XYf`\`Yi`h][`Yb`; YgY`gW\ UZh
X]g_i`h]Yfh`k`YfXYb" `8]Y`Ni`bU\`a`Y`j`cb`A`YggYfhUhYb`i`bX`X]Y
?`ca`d`YI`]hÅh`i`\`fYf`<`]bhYf[`fØbXY`YfZc`fXYfb`Y]bY`X]ZZYfYbn]YfhY

5i gY]bUbXYfgYhni b['i bX'j YfUbhk cfhi b[gj c``Y
A YX]YbVYf]W\hYfghUhi b["

8YhU]`g	
C fh	? UF`!@]YV_bYW\h!GhfU» Yž'%%\$%+, '6Yf`]bž 8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "h!c b`]bY"XY• k k k "Zf"XY• _UhUdi `h!a U[Un]b"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY