

A]ggghÅbXY`]b` : f]YXf]W\ g\ U]b. `A]YhYf]b
_Åa dZh`i a `]\fY`8i gW\ Y`°

: f]YXf]W\ g\ U]b! ? fYi nVYf[. `A]YhYf]b`_Åa dZh[Y[Yb
K UggYfgW\ ÅXYbž`ghY][YbXY`A]YhYb`i bX`i bXi fW\g]W\h][Y
<Ui gj Yfk U`hi b["

: f]YXf]W\ g\ U]b! ? fYi nVYf[ž`8Yi hgW\ `UbX`!`8]Y`K c\bg]hi Uh]cb
]b`6Yf`]b`]gh`Ub[YgdUbbhž`]bgVYgcbXYfY`]a`6Yn]f`_ : f]YXf]W\ g\ U]b!
?fYi nVYf["G]a cbY`K]fn`i bX`]\fY`nk Y]`Yfk UW\gYbYb`GØ\ bY
ghY\Yb`gY]h`ZUgh]]Yf`A cbUhYb`j cf`Ybcfa Yb`<YfUi gZcfXYfi b[Yb`]b
]\fYf`K c\bi b["8]Y`6UXYk UbbY`]gh`Ui Z`fUi Ya`6Yhcb`[Y_]ddhž`X]Y
6cXYbZ]YgYb`g]bX`\YfUi g[Yf]ggYbž`i bX`X]Y`<Y]ni b[`k i fXY
UV[YVUi h`I fgUW\Y`XYf`XYgc`UhYb`@U[Y`g]bX`gW\k UfnYf`GW\]a a Y`
i bX`K UggYfgW\ ÅXYb`]b`XYb`K c\bi b[Yb`XUfØVYf`i bX`XUfi bhYf`
K Å\ fYbX`X]Y`A]YhdfY]gY`]b`XYf` ; Y[YbX`k Y]hYf\]b`ghY][Ybž`k i fXY
Ui W\`X]Y`A]YhY`j cb`K]fn`_Øfn`]W\`i a`ZUgh`\i bXYfh`9i fc`Yf\Ø\h`
8]Y`G]hi Uh]cb`k]fX`Xi fW\`X]Y`GW\k]Yf][_Y]hYb`a`]h`XYf`
<Ui gj Yfk U`hi b[`GW\Øb`/`GYj Yfž`X]Y`Vi bXYgk Y]h`* "\$\$\$
K c\bi b[Yb`VYhfYi hž`bcW\`_ca`d`n]YfhYf`"

K]Y`X]Y`hUn`VYf]W\ hYhž`\Uh`K]fn`nU\`fY]W\Y`6f]YZY`Ub`X]Y
J Yfk U`hi b[`[YgW\]W_hž`X]Y`YXcW\`a`Y]gh`i bVYUbhk cfhYh`V`]YVYb`
9fgh`Y]bY`A]Yha`]bXYfi b[`VfUW\hY`6Yk Y[i b[`]b`X]Y`GUW\Yž`i bX
<UbXk Yf_Yf.]bbYb`VY[i hUW\hYhYb`gW\`]Y»`]W\`XUg`6UXYn]a`a`Yf`
8cW\`UbghUhh`X]Y`bchk YbX][Yb`FYdUfUhi fYb`nØ][]`Xi fW\`ni ZØ\ fYbž
ZcfXYfhY`X]Y`J Yfk U`hi b[`X]Y`FØW_nU\`i b[`XYf`A]Yha`]bXYfi b[`i bX
Xfc\hY`a`]h`fYW\h`]W\Yb`GW\f]hhYb`"K]fn`Y]XYh`i bhYf`dgmW\]gW\Ya
8fi W_`i bX`\Uh`5b[ghž`]\fY`K c\bi b[`ni`j`Yf`]YfYbž`k Å\ fYbX`X]Y
GUb]Yfi b[gUfVY]hYbž`X]Y`9bXY`YmhYb`Y\ fYg`VY[cbbYb`\UVYbž
c\ bY`Y]bY`U`hYfbUh]j Y`8i gW\`a`Ø[`]W\`_Y]h`k Y]hYf`Ui`ZYb`"

GWk k]Yf][_Y]hYb`a]h`XYf`< Ui gj Yfk U`hi b[

8f"i`f]_Y`<Ua Ubb!CbbYfm`j ca`6Yf`]bYf`A]YhYfj YfY]b`Ai »Yfh
g]Wk`_f]h]gWk`ni`XYb`DfU_h]_Yb`j cb`GWk`Ob`/`GYj`Yf" `afYf`5bg]Wk`h
bUWk`nY][Yb`X]YgY`DfU_h]_Yb`X]Y`5Vg]Wk`h`XYf`J`Yfk`U`hi`b[ž
A]YhYbXY`cgni`k`YfXYb" `8Ug`6]`X`k`]fX`Xi`fWk`X]Y`9fZU`fi`b[
UbXYfYf`A]YhYf.]bbYb`]b`XYf`; Y[YbX`VYgh`h][hž`X]Y`VYbZU`g`ØVYf
[Ygh]Y[YbY`BYVYb`_cghYb`i`bX`i`bVYUbhk`cfhYhY`5bZfU[Yb`_`U[Yb"
K]fn`U`h`gY]h`XfY]`f`fYb`a]h`i`bhYfgWk]YX`]Wk`Yb`A`Ab[Y`b`]b`]`fYf
K`c`b`i`b[ž`XUfi`bhYf`GWk]a`a`Y`i`bX`U`hY`YbghYfž`ni`_`Aa`dZYb" `af
5bk`U`h`U`h`VYfY]hg`Y]bY`Y]bghk`Y][Y`J`YfZØ[i`b[`Ui`Z
K]YXYf`fYghY`i`b[`XYf`6UXY!`i`bX`8i`gWk`a`Ø[`]Wk`_Y]hYb`VYUbhfU[h`

8Yf`k`]fhgWk`UZh]Wk`Y`8fi`W`_`Ui`ZX]Y`A]YhYf.]bbYb`k`]fX`k`Y]hYf
j`YfgWk`AfZh" `A]YhdfY]gY`ghY][Yb`]a`?`cbhYi`h`Y]bYf`j`Yf`_`bUddYb
K`c`b`U[Yž`gcXUgg`A`U»`bU`a`Yb`k`]Y`A]YhdfY]g`_`cbhfc`Yb`i`bX
?`ØbX][i`b[ggWk`i`hn`Ub`6YXYi`hi`b[`]`Yk`]bbYb" `8]YgY`dc`]h]gWk`Yb
`bghfi`a`YbhY`k`i`fXYb`i`fgdfØb[`]Wk`U`g`_i`fnZf]gh][Y`A`U»`bU`a`Yb
Y]b[YZØ`f`hž`i`a`A]YhYbXY`j`cf`i`bj`Yf`A`h`b]ga`A»][Yb`9f`Ø`i`b[Yb
ni`gWk`ØhnYb" `@Ui`h`Y]bYa`6Yf]Wk`h`XYg`8`K`nY][Yb`j`YfgWk]YXYbY
`bghfi`a`YbhY`XYf`K`c`b`i`b[gdc`]h]_ž`XUgg`XYf`GhUUh`U_h]j`]b`XYb
K`c`b`i`b[ga`Uf`_h`Y]b[fY]Zhž`i`a`X]Y`6YfY]hghY`i`b[`j`cb`ei`U`]hUh]j
[i`hYa`K`c`b`fUi`a`g]Wk`Yfni`ghY`Yb"

Dc`h]gWk`Yf`< UbX`i`b[gVYXUfZ

`b`X]YgYa`F`U`a`Yb`Ai »Yfb`Ui`Wk`Dc`h]_Yf.]bbYb`k`]Y`7UfYb`@Umž
6i`bXYghU[gUV[YcfXbYhY`XYf`@]b`_Ybž`X]Y`B`chk`YbX][_Y]h`ZØf
gh`f`_YfYb`?`ØbX][i`b[ggWk`i`hn`gc`k`]Y`Y]bY`VYggYfY`5i`gghUhi`b[`XYf
_ca`a`i`bU`Yb`K`c`b`i`b[gUi`Zg]Wk`hYb" `: `cf]Ub`GWk`a`]Xhž`6Ui`ghUXhfUh
j`cb`: `f]YXf]Wk`g`U]b]!`?`fYi`nVYf[ž`_f]h]g]Yfh`XUg`[YgWk`Y]hYfhY
dc`]h]gWk`Y`J`YfgU[Yb`i`bX`ZcfXYfh`Y]b`K`c`b`i`b[gk`]fhgWk`UZh]g[YgYhn"
K`A`fYb`XXYggYb`a`i`gg`K`]fn`k`Y]hYf`Ui`ZY]bY`8i`gWk`Y`]b`]`fYf
K`c`b`i`b[`j`Yfn]Wk`hYb" `afY`B`UWk`VUfb`U`UVYb`]`f`i`bX`]`fYb`GØ`b`Yb
]b`XYb`YhnhYb`XfY]`A`cbUhYb`Yfa`Ø[`]Wk`hž`VY]`]`bYb`ni`Xi`gWk`Ybž
XcWk`X]Y`DYfgdY_h]j`Y`V`Y]Vh`i`b[Yk`]gg"

8]Y`<YfUi`gZcfXYfi`b[Ybž`a]h`XYbYb`X]Y`A]YhYbXYb`_`cbZfcbh]Yfh

g]bXžj YfXYi h]W\Yb`X]Y`Vf]gUbhY`@U[Y`Ui Z`XYa `6Yf`]bYf
K c\bi b[ga Uf_h'i bX`XYb`Xf]b[YbXYb`<UbX`i b[gVYXUfZ`ZØf`Y]bY
bUW\U`h][Y`i bX`ZU]fY`K c\bi b[gdc`]h]_"

8YhU]`g	
C fh	: f]YXf]W\g\U]b! ? fYi nVYf[ž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none">• hUn"XY• k k k "X]k "XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY