

F Y`c [[`dfÄgYbh]Yfh`]bbcj Uh]j Y
6Øfca ÒVY``c []gh]_ `Ui Z`XYf`C f [UhYW&\$&(

9bhXYW_Yb`G]Y`X]Y`ni _i bZhgcf]Ybh]YfhY`6Øfca ÒVY``c []gh]_
j cb`FY`c [[`Ui Z`XYf`C F ; 5H97`&\$&(`]b`?`Òb`"9fZU`fYb`G]Y
a Y`f`ØVYf`]bbcj Uh]j Y`@Øgi b [Yb`ni f`F`ØW_bU`a Y`i bX
5i ZVYfY]hi b [`U`hYf`6Øfca ÒVY``gck]Y`XUfØVYfž`k]Y
BUW` \ U`h] [_Y]hi bX`8] []hU`]g]Yfi b [`]b`XYf`6fUbW`Y` [YZØfXYfh
k YfXYb`"6Ygi W`Yb`G]Y`i bg`j ca `&&"V]g`&) "'C`_hcVYf`]b`<U``Y
, ž`GhUbX`6\$) +"

B UW` \ U`h] [Y`6Øfca ÒVY``c []gh]_ . `FY`c [[`Ui Z
XYf`C F ; 5H97`&\$&(

8]Y`C F ; 5H97`&\$&(ž`X]Y`j ca `&&"V]g`&) "'C`_hcVYf`]b`?`Òb
ghUhh]bXYhž`k]fX`Y]b`VYXYi hYbXYg`9fY] [b]g`ZØf`X]Y
6Øfca ÒVY`vFUbW`Y`XUfghY``Yb`" <]YfVY]`k]fX`XUg`l bhYfbY`a Yb
FY`c [[`8] []hU``@c []gh]Wg`/`C`ZZ]W`GdUW`A UbU [Ya Ybh` ; a V<`/
7c`" ? ; `gY]bY`]bbcj Uh]j Yb`5bg`ÄhnY`ni f`6Øfca ÒVY``c []gh]_`i bX
BUW` \ U`h] [_Y]h`d`f`ÄgYbh]YfYb`"

5i ZXYa `GhUbX`6\$) +]b`<U``Y` ; `k]fX`FY`c [[`b]W`h`bi f`gY]bY
X] []hU`Yb`@Øgi b [Yb`ZØf`X]Y`@c []gh]_`j cb`6Øfca ÒVY`b`j c fghY``Ybž
gcbXYfb`Ui W`gY]bYb`bYi Yb`GYfj]W` `FY`c [[`FYZ`fb]g`a Ybh ž
XYf`]a `bYi [`YghU`hYhYb`6YfY]W` `7]fW` `Uf`<ci gY` `]b`<U``Y` ("&`ni
Z]bXYb`]gh`"9g`k]fX`Yfk UfhYhž`XUgg`X]YgYf`GYfj]W`ZØf`<YfghY``Yf
i bX`<`ÄbX`Yf`j cb` [fc`»Yf`6YXYi hi b [`]ghž`XU`Yf`X]Y`F`ØW_bU`a Y
i bX`5i ZVYfY]hi b [[`YVfUi W`hYf`A ÒVY``VY]b` \ U`hYhž`k Ug`]a `9]b`_Ub [
a]h`XYb`N]Y`Yb`XYf`N]f`_i `Uf]h`Äh`ghY`h`"

8]Y`6YXYi hi b [`XYf`C F ; 5H97`&\$&(`ZØf`X]Y`6fUbW`Y`_Ubb`b]W`h
`cW` [Ybi [`Y]b [YgW`Ämh`k YfXYb`"8]YgY`J`YfUbghU`hi b [`V]YhYh
Y]bY`D`Uhž`cfa ž`i a `Ui ZX]Y`<YfUi gZcfXYfi b [Yb`i bX`HfYbXg`XYf

U_hi Y`Yb`NY]h`ni`fYU[]YfYbž]bgVYgcbXYfY`ja`<]bV`]W`Ui`Z
BUW\U`h][_Y]h`"a`a`Yf`a`Y`f`i`bhYfbY\`a`Yb`gi`W`Yb`bUW
@Øgi`b[Ybž`i`a`i`\fY`7C`&!9a`]gg]cbYb`ni`fYXi`n]YfYb`"F`Y`c[[`gd]Y`h
]b`X]YgYa`?`cbhYi`h`Y]bY`Yb`hgW`Y]XYbXY`F`c`Y`ž]bXYa`Y`g`X]Y
K`Y]hYfbi`hni`b[`j`cb`6Øfca`ÖVY`b`ZØfXYfhi`bX`XUa`]h`ni`f
FYXi`n]Yfi`b[`j`cb`5VZU`VY]hfÅ[h`8Yf`U_hi`Y`Y`HfYbX`nY][hž`XUgg
?`cbgi`a`Yb`hYb`ni`bY\`a`YbX`K`Yf`h`Ui`Zi`a`k`Y`h`ZfYi`bX`]W`Y`DfU`h]_Yb
`Y[Yb`"

I`a`X]Y`6YXØfZb]ggY`gY]bYf`?`i`bXYb`ni`YfZØ`Ybž`VYhfY]Vh`F`Y`c[[`Y
Y]b`Ui`g[YXY\`bhYg`BYh`nk`Yf`_`j`cb`%)`8Yd`chg`8]Yg`Yfa`Ø[`]W`h
Y]bYb`YZZ]n]Yb`hYb`HfU`bgdcfhi`bX`X]Y`F`ØW`bU\`a`Y`U`h`Yf`6Øfca`ÖVY`
]b[`Ubni`8Yi`hgW`U`bX`"A`]h`Y]bYa`Zc`fhgW`f]h`]W`Yb
HfU`bgdcfha`UbU[Ya`Yb`hgmghYa`_`ØbbYb`?`i`bXYb`XYb`:`c`fhgW`f]h`
]\fYf`6YghY`i`b[Yb`]b`9W`hnY]h`j`YfZc`[Yb`i`bX`Yf\`U`h`Yb`X][]h`U`Y
BUW`k`Y]gY`ØVYf`X]Y`5i`g`]Y`Zfi`b[""8]YgY`HfU`bgdUfYbn`ZØfXYf`h`XUg
J`Yf`h`Ui`Yb`]b`X]Y`8]Yb`gh`Y]ghi`b[`i`bX`ghY][Yf`h`X]Y`9ZZ]n]Ybn`XYf
5V`Ài`ZY`"

F`Y`c[[`n]Y\`h`a`]h`gY]bYa`bYi`Yb`5bgU`hn`ni`f`F`ØW`bU\`a`Y`i`bX
5i`ZYfY]hi`b[`j`cb`6Øfca`ÖVY`b`Y]bY`d`cg]h]j`Y`6]`Ubni`"Å\`f`]W`
k`Yf`XYb`)`\$`\$`\$`6Øfca`ÖVY`i`bX`%)`\$`\$`\$`GhØ\`Y`Ui`ZYfY]hYhi`bX`U`g
ei`U`]hU]h]`c`W`k`Yf]h][Y`F`Y`Zi`fb]g\`a`Yb`h`Df`c`Xi`_`hY
k`]Y`X`Y`f`j`Y`fk`Y`b`X`Y`h`"b`h`Y`f`Y`gg`Ub`h`\]Y`f`V`Y`]`gh`Ui`W`ž`X`U`gg`X`U`g
I`bhYfbY\`a`Yb`X]Y`7C`&!9]bgdUfi`b[Yb`nYf]h]Z]n]Yfhi`bX`X]YgY`U`g
@UVY`U`b`Y`XYa`Y]bnY`bYb`A`ÖVY`ghØW`U`i`gk`Y]gh`8]Yg`[]Vh`XYb
?`i`bXYb`X]Y`A`Ø[`]W`_Y]hž`\fY`Y][YbYb`i`a`k`Y`h`n]Y`Y`VYggYf`ni
ghYi`Yfb`i`bX`ni`_`ca`a`i`b]n]YfYb`"

š`_]Yb`æi`fXUbž;`YgW`ÅZhgZØ\`fYf`j`cb`F`Y`c[[`ž`Ài`»`Yf`h`Y`g]W`
cdh]a`]gh]gW`ØVYf`X]Y`VYj`c`f`ghY\`Yb`XY`A`YggY`i`I`bgYfY`HY]`bU\`a`Y
Ub`XYf`C`F;`5H97`&\$&(`V]YhYhi`bg`X]Y`]XYU`Y`;`Y`Y[Yb\`Y]hž`i`bgYfY
8]Yb`gh`Y]ghi`b[Yb`i`bX`i`bgYf`9b[U[Ya`Yb`h`ZØf`Y]b`bUW\U`h][Yg
6Øfci`a`ZY`X`ni`d`f`ÅgYb`h]YfYb`"K`]f`ZfYi`Yb`i`bg`X`Uf`Ui`Z`ž`a`]h`Ub`XYfYb
5`_`hYi`fYb`X`Yf`6f`Ub`W`Y`ØVYf`X]Y`ni`_`Øb`Z]h[Yb`9b`hk`]W`i`b[Yb`ni
X]g`_i`h]YfYb`i`bX`a`di`gY`ZØf`X]Y`k`Y]hYfY`a`d`Ya`Yb`h]Yfi`b[
bUW\U`h][Yf`@Øgi`b[Yb`ni`gY`hnYb`"

8]Y`CF; 5H97`&\$&(`_ÖbbhY`XUa]h`b]W`h`bi f`U`g`Y]bY`k]W`h][Y
A YggY`ZØf`X]Y`6fUbW`X`Y`Zi b[]YfYbž`gcbXYfb`Ui W`ni f`J`YfUb`_Yfi b[
j cb`B`U`W` \`U`h][`_Y]h`i]a `; YgW`Ä`ZhgU``hU[`VY]hfU[Yb``F`Y`c[[`]gh`[i h
Ui Z[YghY``hž`i a `X]YgY`J]g]cb`ni `i bhYfghØhnYb`i bX`ni
j Yfk]f`_]W`X`Y`b`"

: Øf`k Y]hYfY` ðZcfa U]cbYb`ØVYf`F`Y`c[[`i bX`XYggYb
Ni `_i bZhgdfc`Y`_hY`gc``hYb` ðhYfYgg]YfhY`XYb`GhUbX`k Ä`fYbX`XYf
A YggY`VYgi W`X`Y`b`c`X`Y`f`X]fY`_h`X]Y`K`Y`V`g`Y]hY`X`Y`g`i bhYfbY`a`Y`bg
_cbgi `h]YfYb`"

8YhU]`g

6Ygi W`X`Y`b`G]Y`i bg`Ui Z.`b!U["XY