

B Yi Y ' =7 9! GhfYW_Y . '6 Øf[YfVYhY]][i b['ni
HfUggYbj Uf]UbhYb 'nk]gWXYb '6]Y`YZY`X`i bX
< Ubbcj Yf

8]Y`8Yi hgWXY`6U\ b`dfÅgYbh]Yfh`%&`HfUggYbj Uf]UbhYb`ZØf`X]Y
[Yd`UbhY` =7 9!GhfYW_Y`6]Y`YZY`X`!< Ubbcj Yf`ni f`ÖZZYbh`]WXYb
8]g_i gg]cb"

2 ZZYbh`]WXY`hgVYhY]][i b['ZØf`X]Y`bYi Y ' =7 9!
GhfYW_Y`6]Y`YZY`X`!< Ubbcj Yf

8]Y`8Yi hgWXY`6U\ b`\Uh`bi b`%&`j YfgWXYXYbY`HfUggYbj Uf]UbhYb
ZØf`Y]bY`[Yd`UbhY`bYi Y ' =7 9!GhfYW_Y`nk]gWXYb`6]Y`YZY`X`i bX
< Ubbcj Yf`dfÅgYbh]Yfh`8]YgYg`Dfc`Y`_h`fYdfÅgYbh]Yfh`b]WXYb`i f
Y]bYb` : cfhgWXYf]h]a`GWXY]bYbj Yf_Y`f`ž`gcbXYfb`Ui WXY`Y]bY
VYXYi hYbXY`7\UbWXY`ZØf`X]Y`5bk c`bYfž`g]WXY`U`hj`]b`XYb
D`Ubi b[gdfcnYgg`Y]bni Vf]b[Yb"

9]bV]bXi b[`XYf`6Øf[Yf

8 i fWXY`X]Y`K`YVgY]hY`\Ubbcj Yf!V]Y`YZY`X`"XY`Yf\U`hYb`]bhYfYgg]YfhY
6Øf[Yf`X]Y`A`Ö[`]WXY`h`ž`X]Y`j YfgWXYXYbYb`J`cfgWXY`Å[Y
Y]bni gY\Yb`i bX`]\fY`A`Y]bi b[Yb`XUni`ni``Åi`»Yfb`"8]YgY
]bhYfU`_hj`Y`6YhY]][i b[`gc``g]WXYfghY`Ybž`XUgg`X]Y`6YXØfZb]ggY
i bX`6YXYb`_Yb`XYf`2`ZZYbh`]WXY`h]b`XYb`9bhgWXY]Xi b[gdfcnYgg
Y]bZ]Y»Yb`"8Yf`[Yd`UbhY`NY]hfU`a`Yb`g]Y`h`j`cfž`XUgg`V]g`ni`a
Gca`a`Yf`&\$&) `X]Y`5bnU`\`XYf`J`Uf]UbhYb`Ui`ZY]b`ØVYfgWXY`Ui`VUfYg
A`U`»`fYXi`n]Yfh`k`]fX"

N]Y` `XYg`8Yi hgWXY`UbXhU`_h!Dfc`Y`_hg

9]b`nYbhfU`Yg`N]Y`XYg`8Yi hgW`UbXhU`h!Dfc`Y`hg`]gh`X]Y
g][b]Z]_UbhY`F`YXi`n]Yfi`b[`XYf` : U\fnY]h`nk`]gW`Yb`6]Y`YZ`X`i`bX
<Ubbcj`Yfz`j`cb`XYfnY]h`(` , `A`]bi`hYb`Ui`Z`bi`f`bcW` ` %`A`]bi`hYb`"8]Yg
_ObbhY`b]W`h`bi`f`XYb`fY[]cbU`Yb`J`Yf`_Y`f`ZOfXYfbz`gcbXYfb`Ui`W`
ni`f`k`]fhgW`UZh]W`Yb`9b`hk`]W`_i`b[`i`bX`J`YfbY`mi`b[`XYf`VY]XYb
GhAXhY`VY]hfU[`Yb`"

DchYbn]Y`Y`5i`gk`]f`_i`b[`Yb`Ui`Z`6fU`_Y`i`bX
GW`]`XYgW`Y`

8]Y`j`cf[`YgW`U[`YbYb`HfUggYbj`Uf]UbhYb`_ObbhYb`Yf`YV`]W`Y
5i`gk`]f`_i`b[`Yb`Ui`Z`X]Y`GhUXhhY`]Y`6fU`_Y`i`bX`GW`]`XYgW`Y`]b
6]Y`YZ`X`U`VYb`" `b`gVYgcbXYfY`nk`Y`]J`Uf]UbhYb`ghY`Yb`]a` :`c`_i`g`.

%` 8]Y`YfghY`J`Uf]UbhY`g]Y`h`j`cfz`XUgg`X]Y`bYi`Y`GhfYW`_Y`]b
GW`]`XYgW`Y`UV`XYa` `B`Uhi`fgW`i`hn[`YV]Yh` ;`fc`»`Yf`6fi`W`Ua
K`Y`VUW`j`Yf`Ai`Zhi`bX`dUfU`Y`ni`a`J`]UXi`_h`Ua` `C`VYfgY
ØVYf`Y]bY`bYi`Y`6fØW`_Y`]bg`»`Ubb]gVUW`hU`ZØ`fh`"
&` 5`hYfbUh]j`_ObbhY`X]Y`HfUggY`]b`6fU`_Y`X]Y`VYghY`YbXY
GhfYW`_Y`Ua` `U`_hi`Y`Yb`6U`b`c`ZYffY]W`Yb`z`k`Ug`Y`XcW`
Y]bY`J`Yf`Y[`i`b[`c`XYf`XYb`K`Y[`ZU`XYg`6U`b`c`Zg
YfZc`fXYf`]W`a`UW`Yb`k`ØfXY`"5i`W`Y]bY`Ub[`fYbnYbXY
?`Y]b[`UfhYbUb`U[`Y`gck`]Y`Y]bY` :`]fa`U`a`ØgghYb`XYf`bYi`Yb
GhfYW`_Yb`ZØ`fi`b[`k`Y]W`Yb`"

8]Y`6U`b`U`h`V]g`Yf`X]Y`YfghY`J`Uf]UbhY`]b`GW`]`XYgW`Y`ZUj`cf]g]Yfhz`
XU`g]Y`X]Y`_ØfnYghY`GhfYW`_Y`XUfghY`h`i`bX`Ui`W`X]Y`VYghY`YbXYb
Ghfi`_hi`fYb`Ua` `k`Yb][`ghYb`VYY]bZi`ggYb`k`ØfXY`"

Ni`_i`b`ZhgdYfgdY`_h]j`Yb`ZØf`X]Y`F`Y[]cb

8]YgY`9b`hk`]W`_i`b[`Yb`nY][`Yb`b]W`h`bi`f`X]Y` :`cfhVYk`Y[`i`b[`]a
GW`]YbYbj`Yf`_Y`fz`gcbXYfb`Ui`W`XUg`6Ya`Ø`Yb`XYf`6U`b`z`
i`a`k`Y`h`ZfYi`bX`]W`Y`A`cV`]h`h`ni`ZOfXYfb`i`bX`a`cXYfbYfY
]bZfUghfi`_hi`fY`Y`@Øgi`b[`Yb`ni`Z]bXYb`"8]Y`6]Y`YZ`XYf`6Øf[`Yf
ghY`Yb`]cf`XYf`<`YfUi`gZc`fXYfi`b[`z`X]Y`J`Yf`AbXYfi`b[`Yb`]b`]YfYf
l`a`[`YVi`b[`ni`U`nYdh]YfYb`z`_ObbhYb`Y`XcW`Ui`W`j`cb`Y]bYf`

ghÀf_YfYb`5bV]bXi b[`i bX`j YfVYggYfhYb`F Y]gYa Ò[`]WÀ_Y]hYb
dfcZ]h]YfYb"

8YhU]`g

6Ygi WÀ Yb`G]Y`i bg`Ui Z.`b!U["XY