

5 Z8 `]a `5i Zk]bX. `F Y_c fXnU\ `Yb `]b `C ghYb
i bX `ØVYffUgW YbXY `; fØbXY °

8]Y `5Z8 `Yfn]Y `h`VY]`XYf`B Yi k U\ ``Ua `&+": YVfi Uf'&\$&) `]b
C ghXYi hgW `UbX `V]g`ni `++ `DfcnYbh`XYf`Gh]a a Yb" `5bU`mgY
XYf`K `À\`Yfa ch]j Uh]cbYb"

K fUb[Y`gVi f[ž`8Yi hgW `UbX `!`ϕ`XYb`U_hi Y`Yb`K U\`Yb`Yfn]Y`h
X]Y`5Z8 `ØVYffUgW YbXY`9f[YVb]ggY`i bX`nY][h`Y]bY`_`UfY
J YfXcdd`i b[`]`fYf`Gh]a a Yb`]a `J Yf[`Y]W`ni f`j c`f\`Yf][Yb`K U\`"
G]Y`_ca a h]b`j]Y`Yb`Ògh]W Yb`6i bXYg`ÀbXYfb`Ui ZY]bYb
Gh]a a YbUbhY]`j cb`&\$ž `DfcnYbh`i bX`]gh]b`bU\Yni `YXYa
K U\`_fY]g`X]Y`gh`Àf`_ghY`DUfhY]"`6YgcbXYfg`]b`A YW`_YbVi f[!
J cfdca a Yfb`gh]W`h`X]Y`5Z8 `Yfj c`fž`k c`g]Y`") `DfcnYbh`XYf
Nk Y]hgh]a a Yb`YffY]W`hž]b`Y]b][Yb`K U\`_fY]gYb`gc [Uf`ØVYf`+\$
DfcnYbh`"8]Yg`c`ZYbVUfh`Y]bY`k UW`gYbXY`i bhYfghØhni b[`ZØf`X]Y
DUfhY]ž`X]Y]b`XYb`Y`h`h`Yb`ϕ\`fYb`ni bY`a YbX`Ub`9]bZi gg
[Yk cbbYb`U`h"

ϕ`Y]bYf`_`Y]bYb`; Ya Y]bXY`k]Y`K fUb[Y`gVi f[ž`a]h`bi f`&) \$
9]bk c`bYfbž`nY][h]g]W`XUg`D\`Àbca Yb`VYgcbXYfg`XYi h]W`.`<]Yf
gh]a a Yb`++`DfcnYbh`XYf`K U\`VYfYW`h][hYb`a]h`XYf`9fghgh]a a Y
i bX`+' `DfcnYbh`a]h`XYf`Nk Y]hgh]a a Y`ZØf`X]Y`5Z8`"6Øf[Yfa Y]ghYf
DUi`"ž`Xgž`XYf`dUfhY]`cg`]ghž`g]Y`h`X]Y`9f[YVb]ggY`YXcW`[Y`UggYb
i bX`gW`À[h]j c`fž`X]Y`5Z8 `U`g`ž b]c`f!DUfhbYf`]b`Y]bY
F Y[]Yfi b[g_cU`]h]cb`Ui Zni bY`a Yb"

K U\`a ch]j Uh]cb`]b`XYb`bYi Yb
6i bXYg`ÀbXYfb

8]Y`K `À\`YfgW`UZh`Ài » Yfh[Ya]gW`hY`9]bXfØW`Y`ØVYf`X]Y
9bhk]W`_i b[Yb`"K `À\`fYbX`Y]b][Y`6Øf[Yf`k]Y`DYhfU`?c`"\`c`Z?`c`fh\`

]b`Gcf[Y`ØVYf`X]Y`K U\`Yf[YVb]ggY`g]bXž`VYhcb`h]g]Yž`XUgg`i bhYf
XYb`K À\`Yfb`_Y]bY`A Y\`f\`Y]h`j cb`BYcbUn]g`ni`Z]bXYb`gY]"`⊖
GhÀXhYb`k]Y`8fYgXYb!; cfV]hn`YffY]W\`h`X]Y`5Z8`gc[Uf`* \$`DfcnYbh
XYf`Nk Y]hgh]a a Yb`VY]`Y]bYf`K U\`VYhY`][i b[`j cb` (%`DfcnYbhž
k Ug`Ui ZY]bY`VYa Yf`_Ybgk YfhY`dc`]h]gW\`Y`A cV`]g]Yfi b[`]\`bk Y]gh"

⊖`6fUbXYbVi f[`[]Vh`Yg`a]h`C fhfUbX`Y]b`k Y]hYfYg`6Y]gd]Y`ZØf`X]Y
GhÀf`_Y`XYf`5Z8`ž`k c`g]Y`) &ž) ` `DfcnYbh`XYf`Nk Y]hgh]a a Yb`Yf`À`h"
<]Yf`]gh`X]Y`5fVY]hg`cgYbei chY`bi f`&ž` `DfcnYbhi bX`XYf
5i g`ÀbXYfUbhY`]`gh[Yf]b["J]Y`Y`K À\`Yf`Ài » Yfb`6YXYb`_Yb
\`bg]W\`h]W\`A][fUh]cb`i bX`XYf`[YgY`gW\`UZh]W\`Yb`J Yf`ÀbXYfi b[Yb"
⊖hYfYggUbhYfk Y]gY`gh]a a Yb`ZUgh(, `DfcnYbh`XYf`K À\`Yf`]b
C fhfUbX`[Y[Yb`X]Y`5Z8`/Y]b][Y`k À\`Yb`X]Y`@]b`_Y`Ui g`Y]bYf`5fh
GY`Vghj YfhY]X][i b["5i W\`]b`B]mU\`b`nY][Yb`ZUgh) , `DfcnYbh`XYf
Gh]a a Yb`ZØf`X]Y`5Z8`Y]bY` : fi ghfUh]cb`ØVYf`X]Y`U`_hi Y`Y`Dc`]h]_"

F Y []cbU`Y`I bhYfgW\]YXY`i bX` \]ghcf]gW\ Y ? cbhYI hY

8]Y`5Z8`nY][h`g][b]Z`_UbhY`I bhYfgW\]YXY`]a`K U\`j Yf`U`hYb
nk]gW\`Yb`Cgh`i bX`K YghXYi hgW\`UbX"⊖`GW\`Ygk][!<c`ghY]bž`k c
X]Y`5Z8`Xf]hghÀf`_ghY`?fUZh`k]fXž`ØVYf`c`h`g]Y`gc[Uf`X]Y`GD8`]b
Y]b][Yb` ; Ya Y]bXYb"⊖`?]Y`ZØ\`fYb`X]Y` ; fØbYb`a]h`&&ž- `DfcnYbhž
k À\`fYbX`X]Y`5Z8`Ui Z`%ž` `DfcnYbh`_ca a hž`VYgcbXYfg`]a`GhUXhhY`]
A YhhYb`cZž`k c`Y]b][Y`6Øf[Yf`Ui Z[fi bX`k]fhgW\`UZh]W\`Yf`Gcf[Yb
i bX`9fZU\`fi b[Yb`a]h`5i g`ÀbXYfb`ZØf`X]Y`5Z8`gh]a a Yb"

8Yf`\]ghcf]gW\ Y`?cbhYI h`X]YgYf`K U\`VYk Y[i b[Yb`]gh`VYXYi hYbX"
8Yf`9]bZi gg`XYf`K]YXYfj YfY]b][i b[`Ui Z`XUg`K U\`j Yf`U`hYb`]gh
b]W\`h`ni`i bhYfgW\`ÀhnYbž`k]Y`X]Y`6i bXYgnYbhfU`Y`ZØf`dc`]h]gW\`Y
6]Xi b[`ZYghghY`h`"GY]h`XYf`YfghYb`[YgUa`hXYi hgW\`Yb
6i bXYghU[gk U\`%- - \$`U[`X]Y`K U\`VYhY`][i b[`]b`CghXYi hgW\`UbX
cZhi bhYf`XYa`K Yghb]j YUi ž`k Ug`Ui Zi bhYfgW\]YX`]W\`Y`dc`]h]gW\`Y
Gcn]U`]gUh]cbghYbXYbnYb`\]bk Y]gh"8]Y`K À\`Yfd`f`ÀZYfYbnYb`\UVYb
g]W\`gY]hXYa`a Uf`_Ubh]j Yf`ÀbXYfhž`k cVY]`X]Y`5Z8`&\$%+`]b
CghXYi hgW\`UbX`&%ž- `DfcnYbhi bX`]b`K YghXYi hgW\`UbX`%\$ž+
DfcnYbh`XYf`Gh]a a Yb`Yf`\]Y`h`"8]YgY`5V`k Y]W\`i b[Yb`j YfXYi h`]W\`Yb
X]Y`i bhYfgW\]YX`]W\`Yb`<YfUi gZcfXYfi b[Yb`i bX`dc`]h]gW\`Yb

9]bghY``i b[Yb`]b`XYb`F Y[]cbYb"

Ni gUa a YbZUggYbX`Äggh`g]W`ZYgh\U`hYbž`XUgg`X]Y`9bhk]W`i b[Yb
]b`XYf`K Ä`Yfghfi _hi f`i bX`X]Y`9fZc`[Y`XYf`5Z8`]b`XYb`Ögh]W`Yb
6i bXYg`ÄbXYfb`Y]b`5i gXfi W`_j`c b`h]YZ[fY]ZYbXYb
[YgY`gW`UZh`]W`Yb`J YfÄbXYfi b[Yb`g]bX``8]Y`6YXYb_Yb`ØVYf
A][fUh]cb`i bX`[YgY`gW`UZh`]W`Y`J YfÄbXYfi b[Yb`gW`Y]bYb`XYb
K Ä`Yfb`XUVY]`Y]bY`k YgYbh]W`Y`F c`Y`ni`gd]Y`Yb`i bX`gd]Y[Y`b
X]Y`?ca`d`YI]hÄh`XYg`U_hi`Y`Yb`dc`]h]gW`Yb`?`]a`Ug`k]XYf"

8 YhU]`g	
J c fZU``	K U`Yb
C fh	K fUb[Y`gVi f[ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "_b!cb`]bY"XY• k k k "VdV"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY