

6fUbXYbVi f[g':]bUbna]b]ghYf'ZcfXYfh
ghf]_hY'GdUfa U» bU\ a Yb' '8fc\h'XUg'5i g
ZØf'Dfc ^Y_hY 3

:]bUbna]b]ghYf'7fi a VUW'ZcfXYfhGdUfj cfgW`À[Y'ZØf
6fUbXYbVi f[g'<Ui g\U'h&\$&) "K Y`WY'?cbgYei YbnYb` \Uh
XUg'ZØf'6]Xi b['i bX'; `Y]WghY`i b[3



6fUbXYbVi f[ž'8Yi hgW`UbX'!F cVYfh'7fi a VUWžXYf'bYi Y
:]bUbna]b]ghYf'j cb'6fUbXYbVi f[ž'g]Y\h'g]W`i]b`Y]bYf'Ài »Yfgh
\YfUi gZcfXYfbXYb'G]hi Uh]cb"@Ui hi'fVV&('a i gg'Yf'U`Y`A]b]ghYf]Yb
Ui ZcfXYfbž'GdUfj cfgW`À[Y'ni 'i bhYfVfY]hYbž'XU`X]Y
GhYi YfY]bbU\ a Yb'b]W`h'a Y\ f'gc'ghUf'_ghY][Yb'k]Y]b`XYb`YhnhYb
»\fYb"8Ug'Y]bgh[fc»nØ[][Y' 6fUbXYbVi f[!DU_Yh ž'XUg'j cb`XYf
j cf\Yf][Yb'@UbXYgfY[]Yfi b['a]h'ink Y]A]`]UfXYb'9i fc'bYi Yb
'fYX]hYb[]YgW`bØfh'k i fXYž'ghY\h'b]W`h'a Y\ f'ni f'J YfZØ[i b["
6fUbXYbVi f['\Uh]b`XYf'J Yf[Ub[Yb\Y]h'Z]bUbna]Y`ØVYf'gY]bY
J Yf\À`hb]ggY[]Y`YVhž'k Ug'ni `Y]bYf'Ub[YgdUbbhYb'<Ui g\U`hg`U[Y
[YZØ\fh`\Uhž'X]Y'i bhYf'UbXYfYa `Xi fW`Yf\Ø\hY`GW`i `XYb`VY`UghYh

]gh" 7fi a VUW\ Yfk UfhYhž XUgg]b XYb _ca a YbXYb nk Y] ð\ fYb
a Y\ fYfY A]`UfXYb 9i fc Y]b [YgdUfhk YfXYb a ØggYbž k Å\ fYbX
X]Y G\W i XYbVfYa gY ni gÅhn`W\Y bYi Y G\W i XYb]a [fc » Yb Gh`
Ui ggW\]Y » h"

8cW\ k c _Ubb [YgdUfhk YfXYb 3 7fi a VUW\ ghY ``h _Ufž XUgg b]W h
VY] XYf 6] Xi b [i bX XYf G]W\ Yf\ Y]h [YgdUfhk]fX "" 8 Ug
? cU`h]cbgUV _ca a Yb g]Y\ h] cfž X]Y NU\ ``XYf Dc`n]gh]bbYb]a
@UbX`Ui Z- "\$\$\$`ni Yf\ Ò\ Ybž i bX`Ui W\ XUg 6i X [Yh ZØf G\W i Yb
k]fX`b]W h [Y_Øfnh` @Y\ fYf]bbYb i bX`@Y\ fYf`k YfXYb`k Y]hYf\]b
Y]b [YghY ``ž i bX`VYfY]hg`VYghY\ YbXY`Dfc [fUa a Y`k]Y` *` Ž` i bX
XUg`@UbX`Y\ fYfgh]dYbX]i a `gc``Yb`Zcfh [YZØ\ fhk YfXYb"

< Ui g\ U`hgj Yf\ UbX`i b [Yb`i bX`gc n]U`Y
6Y`Ub [Y

9g`k]fX`YXcW\ XUfØVYf`bUW\ [YXUW\ hž VYgh]a a hY`Dfc Y`_hY`b]W h
k Y]hYf`Ui gni VUi Yb" 6Y]gd]Y`k Y]gY`_ØbbhY`XYf` DU`h`ZØf`DZY [Y`ž
XYf`gY]h`&\$&\$`ð]h]Uhj Yb`ni f`i bhYfghØhni b [`À`hYfYf`A YbgW\ Yb
ZØfXYfhž`j cfYfgh`Y]b [YZfcfYb`k YfXYb"" 8]Y` :]bUbn]Yfi b [`X]YgYf
Dfc Y`_hYž`U`_hi Y``a]h`fi bX`&\$`A]`]cbYb`9i fc`Å\`f`W\`Ui g [YghUhhYhž
_ØbbhY`ni bÅW\ gh`ghUV]`V`Y]VYbž`gc XUgg`Y]bY`gd`ÅhYfY`5i`gk`Y]hi b [
a`Ò [`]W\`k`ÅfY"" 5i`W\`X]Y` :]bUbn]Yfi b [`XYf`?`fUb`_Yb\`Ài`gYf`_ØbbhY
gW\ f]h`k`Y]gY`Ub [Y [Ub [Yb`k`YfXYbž`UV\`Åb [] [`j`cb`XYb`7c!
:]bUbn]Yfi b [Yb`XYg`6i`bXYg"

9]b`nYbhfU`Yg`H\Ya`U`]b`X]YgYb`< Ui g\ U`hgj Yf\ UbX`i b [Yb`g]bX
Ui W\`X]Y`Gcf [Yb`XYf`6fUbXYbVi f []gW\ Yb` : fUi Ybk cW\ Ybž`X]Y`]b
X]YgYa` ð\`f`]b` ; YZU\`f`gW\]YbYb"" 8]Y` : fUi Yba`]b]ghYf]b`6f]hU
A`Ø`Yf`Yf`_`ÅfhY`YXcW\ž`XUgg`X]Y` : fUi Ybk cW\ Ybž`X]Y`VYXYi`hYbXY
J`YfUbghU`hi b [Yb`ni f`GhÅf`_i b [`XYf` ; `Y]W\ ghY``i b [`g]bXž`k`Y]hYf\]b
a`]h`*`\$`\$\$\$`9i`fc`i`bhYfghØhnh`k`YfXYb"" 8]YgY`9bhgW\Y]Xi b [`gc [h
ZØf`9f`Y]W\ hYfi b [ž`XU`X]Y` ; `Y]W\ ghY``i b [gVYUi`ZhfU [hY` ð`UbbYhhY
<`cfb`VYfY]hg`6Ygc [b]g [Y`Ài` »`Yfh`\`UhhY"" G]Y`a`UW\ hY`XYi`h`]W\ ž
XUgg`X]Y`5VgU [Y`XYf` : fUi Ybk cW\ Yb`a`Ugg] Y`5i`gk`]f`_i b [Yb`Ui`Z
X]Y`C [f [Ub]gUh]cb`i`bX`8i`fW\`ZØ\`fi b [`nU\`fY]W\ Yf`J`YfUbghU`hi b [Yb
\`ÅhhYž`XU`X]YgY`gY]h`ð\`fYb`Y]bY`YggYbh]Y``Y`D`UhhZcfa`_ZØf`X]Y
: fUi YbZØfXYfi b [`XUfghY``Yb"

8]Y`Ni _i bZh`]a `6`]W_

Hfchn`XYf`i bg]W\Yf\Y]hYb`nY][Yb`g]W\`X]Y`J YfUbhk cfh`]W\Yb
YbhgW\`cggYbž`X]Y` : fUi Ybk cW\Yb`i bhYf`XYa `A chhc
HF C HNfHŁ8 9A ° `Xi fW\ ni ZØ\ fYb" < cfb`VYhc bž`XUgg`X]Y
j YfgW\]YXYbYb`5_hYi f]bbYb`i bX`5_hYi fY`b]W\hYbha i h][h`k YfXYb
XØfZYb"8]Y`[Yd`UbhYb`J YfUbgH`hi b[Yb`V]YhYb`Y]bY`k]W\h][Y
A Ô[`]W\`_Y]hž`Ui Z`X]Y`F YW\hY`XYf` : fUi Yb`Ui Za Yf_gUa `ni `a UW\Yb
i bX` ; `Y]W\VYfYW\h][i b[`ni `ZØfXYfb"

8 Ug`< Ui g\U`hgj YfZU\ fYb`]gh`XYfnY]h`bcW\`]a ` ; Ub[Yž`i bX`XYf
[YbUi Y`NY]hdi b_h`XYf`J YfUVgW\]YXi b[`]a `@UbXhU[`ghY\h`bcW\
b]W\h`ZYgh" > XcW\`cZ`h`XYf`GD8! : fU_h]cbgW\YZ`6`Øfb`@Øhha Ubb
Ui ZY]bY`9bhgW\Y]Xi b[`gd`hYghYbg`]a `A U]ž`i a `Y]bYb
8cddY`\Ui g\U`h`ZØf`X]Y`š\ fY`&\$&) `i bX`&\$&*`ni `j YfUVgW\]YXYb"
K `À\ fYbX`XYf`8fi W_`Ui Z`XUg` :]bUbna]b]ghYf]i a `k `ÀW\ghž`]gh`X]Y
Gi W\Y`bUW\`Y]bYa `k]fhgW\UZh]W\`g]bbj c`Yb`5bgUhn`ni f`G]W\Yfi b[
XYf`bchk YbX][Yb`@]ghi b[Yb`ZØf`X]Y`6Øf[Yf.]bbYb`i bX`ni f
: ØfXYfi b[`XYf`K]fhgW\UZh]j cb`[fØ» hYf`6YXYi hi b["

8YhU]`g	
J cfZU``	:]bUbna Uf_h
C fh	6fUbXYbVi f[ž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• a YYh]b[dc]bh!VfUbXYbVi f["XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY