

8] [] hU`Yg`Gd]Y`ghÄf_h':]bUbn_ca dYhYbn.
9`hYfb`U`g`[Y\Y]a Y`J YfVØbXYhY`

8]Y`i b]j Yfg]hÄh'?cbghUbn`ghUfhYh'&\$&) `XUg`Dfc`Y_h
/ ei ch/@Y; UWm ei ch/zi a `Z]bUbn]Y`Y`?ca dYhYbnYb`VY]
‡ [YbX`]WYb`Xi fW`Y]b`X][]hU`Yg`Gd]Y`ni `ZØfXYfb"

? cbghUbnž`8Yi hgW`UbX`!`5a`%": YVfi Uf'&\$&) `ghUfhYhY`Ub`XYf
l b]j Yfg]hÄh'?cbghUbn`Y]b`]bbcj Uh]j Yg`Dfc`Y_h`a`]h`XYa` `BUa`Yb
`@YfbYb`Xi fW`GYf]ci`g'; Ua`Yg`ni`f': ØfXYfi b[`j`cb':]bUbW]U`
@]hYfUWm]b`XYf`GY_i bXUfghi ZY`=i bhYf`U_h]j Ya`'9]bVYni [`XYg
9`hYfb\Ui gYg ž`_i fn` @Y; UWm "N]Y`XYg`Dfc`Y_hg`]gh`X]Y
9bhk]W`_i b[`Y]bYg`X][]hU`Yb`Gd]Y`gž`XUg`GW`Ø`Yf]bbYb`i bX
GW`Ø`Yfb`XYf`GY_i bXUfghi ZY`=\Y`ZYb`gc`ž`Z]bUbn]Y`Y`
?ca dYhYbnYb`ni `Yf`YfbYb"8Ug`Dfc`Y_h`Yf\Ä`h`fi bX`*`%`"-`*`\$`9i`fc
: ØfXYfi b[`j`ca`'6i bXYga]b]ghYf]i a`ZØf`6]`Xi b[`i`bX': cfgW`i b[
f`bA`6: Ł`gck]Y`j`ca`'6i bXYga]b]ghYf]i a`ZØf':]bUbnYb`f`bA`: Ł"

9]bY`k]W`h][Y`?ca`dcbYbhY`j`cb`@Y; UWm]gh`X]Y`9]bVYn]Y`i b[`XYf
9`hYfbž`XYfYb`9]bZi`gg`Ui ZX]Y':]bUbn_ca dYhYbn`XYf`‡ [YbX`]WYb
_cbghfi`_h]j` [Ybi`hnh`k`YfXYb`gc`""`≠`XYf`HYghd`UgY`k`]fX`a`]h`Yhk`U
`\$`GW`i`_`UggYb`ØVYf`Y]bYb`Äb[YfYb`NY]hfUi`a
ni`gUa`a`Yb[YUfVY]hYh"<]YfVY]`k`YfXYb`Y]b][Y'; fi`ddYb`ni`ZÄ`][
a`]h`9`hYfb`Y]bVYnc[Ybž`i`a`X]Y`5i`gk`]f`_i`b[Yb`Ui`ZX]Y
:]bUbnV]`Xi b[`XYf`GW`Ø`Yf`ni`i`bhYfgi`WYb"8]Y`5bU`mgY`XYf
K`]f`_i`b[`X]YgYf`gd]Y`VUg]YfhYb`@Yfb`i`a` [YVi`b[`Ui`ZX]Y
:]bUbn_ca dYhYbn`XYf`GW`Ø`Yf`]gh`Y]b`nYbhfU`Yg`9`Ya`Ybh`XYg
Dfc`Y_hgž`XUg`ØVYf`Y]bYb`NY]hfUi`a` `j`cb`XfY]`‡\fYb`Ui`ZYb`k`]fX"

: cfgW`i b[`i`bX`9j`U`i`Uh]cb

DUFU`Y`ni`XYa`Dfc`Y_h`k`]fX`YVYbZU`g`Y]bY`D]`chghi`X]Y`ni`f`

9j U`i Uh]cb`XYg`GYf]ci g; Ua Yg`7I F 9`Fi bbYfg`Xi fW [YZØ\fhž`X]Y
g]W`a]h`XYf: ÒfXYfi b[`XYf:]bUbn_ca dYhYbn`VY]`↑ b[Yb
A YbgW`Yb`VYZUggh`8]YgY`Ghi X]Y`i bhYfgi W`hž`cV`XUg`Gd]Y`Y]bYb
dcg]hj Yb`9ZY`_h`Ui Z`XUg`Z]bUbn]Y`Y`J Yf\U`hYb`XYf`Gd]Y`Yf`\Uh`8]Y
h\YcfYh]gW`Y; fi bX`U[Y`ZØf`XYb`6Y[f]Z` :]bUbn_ca dYhYbn`k]fX
[Y`]YZf`hž`i bX`Yg`k]fX`Ui Z`F]g]_c[fi ddYb`ZØf`Z]bUbn]Y`Y`b
5bU`d\UVYh]ga i g`gck]Y`Ui Z`Ya d]f]gW`Y`Ghi X]Yb`ni
:]bUbn_ca dYhYb`nb]j YUi g`Y]b[Y[Ub[Yb"

8]Y`8UhYbgUa a`i b[`YfZc`[h]b`nk Y]A Yggi b[Ybž] cf`i bX`bUW
XYa`Gd]Y`Yb`j cb`7I F 9`Fi bbYfg`8]YgY`8UhYb`i a ZUggYb
9]bghY`i b[Yb`ni ; Y`X`i bX`J Yf\U`hYbgX]gdcg]h]cbYb`VYnØ[`]W
Z]bUbn]Y`Yf`H\Ya Yb`i bX`k YfXYb`]b`Y]bYf`gW`f]Zh]W`Yb`l a ZfU[Y
YfZUggh`8]Y`Gh]W`dfcVY`VYghY`h`Ui g`ÒghY`ffY]W`]gW`Yb`GW`Ø`Yfb`]a
5`hYf`j cb`%%`V]g`%)` `X\`fYb`"9fghY`9f[YVb]ggY`XYi hYb`Ui Z`dcg]hj Y
J Yf`ÀbXYfi b[Yb`XYf`A]hY`k YfhY`]b`6Yni [`Ui Z`Z]bUbn]Y`Y`
GhUV]`]h`hž`6i X[Yh]Yfi b[`i bX`XUg`GYhnYb`j cb`Df]cf]h`hYb`]\b`
5gdY`_hYž`X]Y`X]fY`_h`a]h`XYb`<Ui dhgd]Y`a YW`Ub]_Yb`j cb`7I F 9
Fi bbYfg`]b`J YfV]bXi b[`ghY`Yb"

Ni _ØbZh][Y`Ghi X]Yb`i bX`5i gk]f_i b[Yb

8 UfØVYf`\]bUi g`k]fX`]b`XYb`9f[YVb]ggYb`XYf`D]`chghi X]Y`Y]b
Ya d]f]gW`Yf`B UW`k Y]g`ZØf`Y]bY`_Ui gU`Y`6Yn]Y`i b[`nk]gW`Yb`XYa
Gd]Y`Yb`XYg`Gd]Y`g`i bX`XYb`VYcVUW`hYhYb`dcg]hj Yb
J Yf`ÀbXYfi b[Yb`Yf`cVYb`"K Y]hYfY`Ghi X]Yb`gc`Yb`g]W`j Yfgh`Àf`_h
a]h`XYb`VYcVUW`hYhYb`@YfbYZY`_hYb`Ui Z`dYfg`Øb`]W`Yf`9VYbY
VYZUggYb`"8 Ug`[YgUa hY`J cf\UVYb`V]YhYh`gca]h`b]W`h`bi f`Y]bYb
dfU`_h]gW`Yb`Bi hnYb`]b`XYf`J Yfa`J Yfa]h`i b[`Z]bUbn]Y`Yf
?ca dYhYbnYbž`gcbXYfb`Ui W`k Yfhj c`Y`9f`_Yb`hb]ggY`ZØf`X]Y
ni _ØbZh][Y`6]`Xi b[gZc`fgW`i b[`]a`6YfY]W` :]bUbW]U`@]hYfUW`"

B UW`XYa`9bXY`XYg`Dfc`Y`_hg`k]fX`XUg`Gd]Y`ni gUa a Yb`a]h
VY[`Y]hYbXYb`A UhYf]U`]Yb`U`g`C dYb`9Xi W]h]cbU`F Ygci fW
_cg`hYb`cg`ZØf`GW`i`Yb`i bX` : Ua]]Yb`VYfY]h[YghY`hž`k cXi fW`X]Y
bUW`U`h][Y`J YfVfY]hi b[`i bX`Bi hni b[`XYg`@Yfba UhYf]U`g
g]W`Yf[YghY`h`k]fX`"

: Øf`XYhUj``]YfhY` ðZcfa Uh]cbYb`ni `X]YgYb`i bX`k Y]hYfYb
[YZØfXYfhYb`J cf\ UVYb`_ØbbYb` ðhYfYgg]YfhY`X]Y`K YVgY]hY`XYg
6A 6: `VYgi WXYb.`6A 6: "

: Øf`ni gÀhn`]WXY`9]bV`]W_Y`]b`X]Y`9j U`i Uh]cb`XYg`GYf]ci`g; Ua`Yg
7I`F`9`F`i`bbYfg`_Ubb`X]Y`YbhgdFYWXYbXY`Ghi`X]Y`i`bhYf`5WXYa`]U
bUW [Y`YgYb`k`YfXYb"

K Y]hYfY`9]bnY``Y]hYb`ni`XYa`Dfc`Y`_h`@Y; UWm`Z]bXYb`G]Y`Ui`Z`XYf
K YVgY]hY`XYf`I`b]j`Yfg]hÀh`?`cbghUbn.`I`b]j`Yfg]hÀh`?`cbghUbn"

8YhU]`g	
J`c`f`Z`U``	G`c`b`g`h`[`Y`g
C`f`h	?`c`b`g`h`U`b`n`ž`8`Y`i`h`g`W`X`_`U`b`X
E`i`Y``Y`b	<ul style="list-style-type: none">• k`k`k`"i`b]!`_`c`b`g`h`U`b`n`"X`Y• k`k`k`"U`W`X`Y`a`]`U`"Y`X`i• k`k`k`"Y`a`d`]`f`]`g`W`X`Y`! V`]`X`i`b`[`g`Z`c`f`g`W`i`b`[`!`V`a`V`Z`"X`Y

6Ygi WXYb`G]Y`i`bg`Ui`Z.`b!U[`"XY