

; YbYfUh]cb`N`]a` : c_i g. `Yb[ghYž`K YfhY
i bX`XYf`X][]hU`Y`? cbZ]_h`

8]Y`U_hi Y`Y`5i g[UVY`j cb` : F9=@> <`A U[Un]b`VY`Yi WXhYh
XYb` ; YbYfUh]cbYb_cbZ]_h`nk]gWYb`6cca Yf`i bX
; YbYfUh]cb`N`a`]h`Z` bX]YfhYb`5bU`mgYb`"



K]Ybž`2 ghYffY]W` !`8]Y`U_hi Y`Y`5i g[UVY`j cb` : F9=@> <
VYgW`ÄZh][h`g]W` i a ZUggYbX`a`]h`XYa` ; YbYfUh]cbYb_cbZ]_h
nk]gWYb`XYb`6cca Yfb`i bX`XYf` ; YbYfUh]cb`N``6YgcbXYfg`XYf
?f]gYba`cXi`gž`]b`XYa` `X]YgY` ; YbYfUh]cb`Ui`Zk`ÄW`ghž`k]fX
h`Ya` Uh]g]Yfh`9f`]gh`[Ydf`Ä[h`j cb`X][]hU`Yf`5V`Yb_i b[ž`dc`]h]gWYf
Dc`Uf]g]Yfi b[`i bX`k]fhgW`UZh]W`Yf`l bg]W`Yf`Y]h`6Yfb`UfX
<Y]bn`a` U]Yfž`Y]b`fYbca`a`]YfhYf`ž` [YbXZc`fgW`Yfž`k`Ufbh`]b`Y]bYa
`hYfj`]Yk`j`cf`Y]bYa`k`UW`gYbXYb`?cbZ]_h`nk]gWYb`XYb
; YbYfUh]cbYb`i bX`VYgW`fY]Vh`XUg`k`c_Y` `A`Y]bi b[g`_]a` Už`XUg
UVk`Y]W`YbXY`5bg]W`hYb`b]W`h`Xi` `XYh`"

8]YgY`5i g[UVY`V]YhYh`XUfØVYf`\\]bUi`g`Y]bY`J`]Y`nU`\\`Ub`5fh]_Y`b
i bX`Y]bY`ž`c[fUZ]_ž`X]Y`X]Y`Y`b[ghYž`K YfhY`i bX`l` bhYfgW]YXY`XYf

; YbYfUh]cb`N`]b`6Yni [`Ui Z`A YX]Ybbi hni b[ž`5fVY]hga cfU`i bX
dc`]h]gW`Y`C`f]Ybh]Yfi b[`VY`Yi W`hYh" `9]b`VYgcbXYfg`]bhYfYggUbhYg
9`Ya Ybh`]gh`Y]b` @YI]_cb`XYf`; Yb`N` ž`k Y`W`Yg`↑ [YbX`]W`Y
GdfUW`d\`Abca YbY`k U[hij cb` 5i fU `V]g` M ff `ni `Yf_`ĀfYb" `8]YgY
Zi bX]YfhY`5i gY]bUbXYfgYhni b[[Y`h`k Y]h`ØVYf`VYghY`YbXY
?`]gW`YYg`\]bUi g`i bX`Yf[Ābnh`j YfgW`]YXYbY`DYfgdY`_h]j Yb`Ui ZX]Y
↑ b[Y`; YbYfUh]cb`"

Dc`]h]gW`Yg`≠bhYfYggY`i bX`X][]hU`Y
< YfUi gZcfXYfi b[Yb

8]Y`; YbYfUh]cb`N`nY][h`Y]b`ghUf`_Yg`≠bhYfYggY`Ub`dc`]h]gW`Yb
H`Ya Ybž`k Ug`Xi fW`X]Y`gcn]U`Yb`A YX]Yb`j YfghĀf`h`k]fX"
≠Zcfa Uh]cbYb`Z]Y» Yb`]b`9W`hnY]hi bX`Yfa Ò[`]W`Yb`gW`bY`Y
8]g`_i gg]cbYb`ØVYf`U`_hi Y`Y`9fY][b]ggY" `? f]h]gW`Yg`<]bhYfZfU[Yb
j cb`≠Zcfa Uh]cbYb`]gh`XUVY]`YbhgW`Y]XYbXž`i a `j Yf`Āgg`]W`Y
E i Y`Y`b`ni `]XYbh]Z]n]YfYb`i bX`]bZcfa]YfhY`9bhgW`Y]Xi b[Yb`ni
hfYZZYb" `8 Yf`9]bZi gg`j cb`5`[cf]h`a Ybž`X]Y`dYfgcbU`]g]YfhY
≠Zcfa Uh]cbYb`d`fĀgYbh]YfYbž`_Ubb`YXcW`ni `Y]bYf`:`]`hYfV`UgY
ZØ`fYbž`X]Y`X]Y`A Y]bi b[gV]`Xi b[`ghUf`_`VYY]bZi gghž`k]Y`Ui W`X]Y
D`UhhZcfa Yb`gY`Vgh`X]Y`G]W`hVUf`_Y]h`dc`]h]gW`Yf`GhUbXdi b`_hY
[YghU`hYb`_ÖbbYb`"

9]b`? Yfbh`Ya Už`XUg`X]Y`; YbYfUh]cb`N`VYhf]Zž`]gh`X]Y`F`c`Y`j`cb
≠Zi YbW`fb`]b`XYf`dc`]h]gW`Yb`6`]Xi b[" `8]YgY`hfU[Yb`ni f
A Y]bi b[gV]`Xi b[`VY]ž`gc`h`Yb`UVYf`YVYbgc`_f]h]gW`Y`]bhYfZfU[h
k YfXYb" `≠X]YgYa `? cbhYI h`g]bX`: U`_hYbW`YW`_g`YggYbn]Y`ž`i a
; `Ui V`k ØfX][_Y]h`i bX`≠Zcfa Uh]cbYb`j`cb`8 Yg]bZcfa Uh]cb`ni
i bhYfgW`Y]XYb" `8]Y`< YfUi gZcfXYfi b[Yb`Xi fW`< UhY`GdY`Y`W`i bX
YI hfYa]gh]gW`Y`≠\U`hY`a ØggYb`j`cb`gcn]U`Yb`A YX]Yb`Yfbgh
[Ybca a Yb`k YfXYbž`i a `g]W`Yfni ghY`Ybž`XUgg`Y]b`_cbghfi _h]j Yf
8]g`_i fg`]b`XYf`X][]hU`Yb`^ ZYbh`]W`_Y]h`[YZØfXYfh`k]fX"

A YX]Yb`_ca`dYhYbn`U`g`GW`X`ØggY`

9]bY`Ghi X]Y`XYg`A YX]Ybd`ĀXU[c []gW`Yb`:` c`fgW`i b[gj YfVi bXg
GØXk Ygh`nY][hž`XUgg`XYf`; fc» hY]`XYf`ž [YbX`]W`Yb`]a `5`hYf`j`cb

%&'V]g'%- 'đ\ fYb'ØVYf'Ga Ufhd\cbYg'j YfZØ[h''8]Y'hÀ['j]WXYb
=bhYfbYhbi hnYf'VYhfU[Yb'-') i "'8]Y'VY']YVhYghYb'gcn]U`Yb`A YX]Yb
g]bX'đghU[fUa 'fl %i Łž'H]_Hc_'f&(i Ł'i bX'Mci Hi VY'f&' i Ł''8]YgY
D`UhhZcfa Yb`V]YhYb`b]W`h`bi`f`X]Y`A`Ò[`]W`_Y]hž'g]W`ni`j`Yfb`Y`hn`Y`b`ž
gcbXYfb`VYY]bZi`ggYb`Ui`W`'ghUf`_`X]Y`GY`Vghk`U`fb`Y`a`i`b`[`i`b`X
X]Y`gcn]U`Yb`6Yn]Y`i`b`[Yb`'f`b`[Yf`Bi`hnYf`"

8 Ug?cbnYdh'XYf'A YX]Yb_ca dYhYbn']gh']b`X]YgYa`' ?cbhYI h
i bYf`Àgg]W`"đ [YbX`]W`Y`a`ØggYb`YfbYbž']\fY`5i`hcbca`j]Y`i`b`X
_f]h]gW`Y`8Yb`ZÀ\][`_Y]h`ni`'gh`Àf`_Ybž'i`a`'đ\U`hY`g]bbj`c``ni
\bhYfZfU[Yb"'8]Y`6]`Xi`b`[gY]b]f]W`hi`b`[Yb`gd]Y`Yb`Y]bY`nYbhfU`Y
F`c``Y`VY]`XYf`J`Yfa`j]hi`b`[`X]YgYf`?ca`dYhYbnYb"'9a`dUh\]Y`i`b`X
F`YgdY`_h]g]b`X`Y`b`hgW`Y]X`Y`b`X`ZØf`Y]b`Y`_cb`ghfi`_h]j`Y`X][`j]hU`Y
?ca`a`i`b`[_Uh]cb"'9g`k`j]fX`ni`b`Y`a`YbX`_'Ufž`XUgg`9`hYfb`i`b`X
9fn]Y`i`b`[gVYfYW`h][`hY`YVYbZU`g`]'b`X]Y`J`YfU`b`h`k`c`f`h`i`b`[
[Ybca`a`Yb`k`YfXYb`a`ØggYbž'i`a`Y]bY`YfZc`[fY]W`Y
A YX]YbUi`Z`_`Àfi`b`[`ni`' [Yk`À`f`Y]ghYb`"

đg[YgUa`h`nY][`h]g]W`ž`XUgg`X]Y` ; YbYfUh]cb`N`b]W`h`bi`f`U`g
?cbgi`a`Yb`h`Y`b`ž`gcb`X`Y`f`b`Ui`W`'U`g` ; YghU`h`Y`f`X`Y`f`X][`j]hU`Y`b`Ni`_i`b`ž
i`b`X`X`Y`f`dc`]h]gW`Y`b`@UbXgW`UZh`VYhfUW`h`Y`h`k`YfXYb`'gc``hY"'8Yf
XmbUa`j]gW`Y`5i`ghUi`gW`'b`X][`j]hU`Y`b`F`Ài`a`Yb`V]f[`h`g`c`k`c`\`
7\UbW`b`U`g`Ui`W`'F`j]g`_Yb`ZØf`X]Y`dc`]h]gW`Y`DUfh]n]dUh]cb`i`b`X
A`Y]bi`b`[gV]`Xi`b`["'9]b`[`Ub`n`Y]h]W`Y`f`5bgUhn`ni`f` : ÒfXYfi`b`[`j`cb
A`Y`X]Y`b`_ca`d`Y`h`Y`bn`]gh`b`c`h`k`Y`b`X][`ž`i`a`X]Y`g`Y`<`Y`f`Ui`g`Z`c`f`X`Y`fi`b`[`Y`b
Y`f`Z`c`[`f`Y]W`ni`'a`Y]ghYfb`"

8]YgY`i`b`X`j`j]Y`Y`Ub`X`Y`f`Y`5gdY`_h`Y`X`Y`f` ; YbYfUh]cb`N`k`YfXYb`]b`X`Y`f`
U`_hi`Y``Y`b`5i`g[`UVY`j`cb` : F`9`=@`7`<`V`Y`\`Ub`X`Y`h`i`b`X`V]Y`h`Y`b`Y]b`Y`b
h]Y`Z`Y`b`9]b`V`]W`_`j]b`X]Y`j`j]Y`g`W`j]W`h][`Y`H`Y`a`Uh]_"

: F`9`=@`7`<`V`Y`f]W`h`Y`hž`X`Ugg`
gcn]U`dc`]h]_X`Y`V`U`h`h`Y`b`"X`Y`Y`f`Ài`h`Y`f`h`
V`d`V`"X`Y`Y`f`[`À`b`nhž`X`Ugg`

C fh	K]Ybž'² ghYffY]W
E i Y`Yb	<ul style="list-style-type: none">• k k k "ZfY]'W!a U[Un]b"Wca• gcn]U`dc`h]_XYVUhhYb"XY• k k k "VdV"XY

6Ygi WYb'G]Y'i bg'Ui Z.'b!U["XY