

< Ui gUfnhd fUI]g`gW`]Y» h. `A J N`U`g`F YhhYf ZØf` `ÀbX`]W X`DUh]YbhYb 3

8 f" `A Y]Yf`gW`]Y» h`gY]bY`DfUI]g`i bX`[fØbXYh`Y]b`A J N`ž`i a
DUh]YbhYbj Yfgcf[i b[`Ui ZXYa `@UbX`ni `j YfVYggYfb`i bX
`YfnhYa Ub[Y`ni `VY[Y[bYb"



A Uf`hd`Uhnž`8 Yi hgW`UbX`!`8]Y`a YX]n]b]gW`Y`J Yfgcf[i b[`]b
`ÀbX`]W X`DUh]YbhYf Y[]cbYb`8 Yi hgW`UbXg`ghY`h`j c f`[fc» Yb
< YfUi gZcfXYfi b[Yb" `8 f" `A Y]Yfž`Y]b` < Ui gUfnhž` \ Uh`Ui g`: fi ghfUh]cb
ØVYf`ni `j]Y`6Øfc`fUh]Y`i bX`ni `k Yb][`NY]h`ZØf
DUh]YbhYb[Ygd fÀW`Y`gY]bY`hfUX]h]cbY`Y`DfUI]g`[YgW`cggYb" `I a
X]YgYa `8]`Ya a U`Ybh[Y[Ybni k]f`Ybž` \ Uh`Yf`Y]b`A YX]n]b]gW`Yg
J Yfgcf[i b[gnYbhfi a `fA J N`E`]b`XYf`U`hYb`GdUf`UggY`Ua
A Uf`hd`Uhn`[Y[fØbXYhž`k c`Yf`a]h? c`Y[Yb`i bX`nk Y] `bj YghcfYb
ni gUa a YbUfVY]hYh" `8 Ug`A J N`V]YhYh`Y]bY`]bhYfX]gn]d`]b`ÄfY
Ni gUa a YbUfVY]h`nk]gW`Yb`j YfgW`]YXYbYb`: UW`ÄfnhYb`i bX
VYgh]W`h`Xi fW`a cXYfbY`HYW`b]_"

8]Y`J c fhY]`Y`ZØf`DUh]YbhYb`g]bX`Yf`YV`]W`"? i fnY`K Y[Yž

UV[Ygh]a a hY`8]U[bcgYb`i bX`gW`bY`Y`HYfa]bY`g]bX`VYgcbXYfg
k]W`h][`Z0f`X]Y`AbX`]W`Y`6Yj 0`_Yfi b[" `@Ui hi l bgYf`A]hhY`Yi fcdU
g]bX`_i fnY`K Y[Y`ni `YffY]W`VUfYb`Y`fnhYb`Z0f`X]Y`5bk c`bYf
YbhgW`Y]XYbX": 0f`Y`fnhY`V]Y`hY`h`XUg`A J N`ZYghY`5fVY]hgnY]hYbž`Y]b
g]W`YfYg; Y`U`hi bX`X]Y`A 0[`]W`_Y]hž`i f`Ui V`ni `bY`a Ybž`c`bY
?fYX]hY`Ui ZbY`a Yb`ni `a 0ggYb" `8]Yg`gW`UZZh`Y]bY`UhhfU`_hj Y
5fVY]hgi a [YVi b[ž`X]Y`]bgVYgcbXYfY`^ b[Y`A YX]n]bYf`Ubgdf]W`h"
8]YgY`9bhk]W`_i b[Yb`g]bX`bchk YbX][ž`XU`]a a Yf`k Yb][Yf`^ b[Y
Y`fnhY`X]Y`F]g]_Yb`XYf`GY`Vgh`AbX][_Y]h`]b`9]bnY`dfUI Yb`Y]b[Y`Yb
k c`Yb"

Y`fnhYa Ub [Y`U`g`Xf`Ab [YbXYg`DfcV`Ya

8 Ug`bgh]hi h`Z0f`5fVY]hi bX`HYW`b]_`f5H`X`Yf`K YghZ`A`]gW`Yb
<cW`gW`i`Y; Y`gYb_]fW`Yb`g]Y`h`]b`A J N`Y]bY`a 0[`]W`Y`@0gi b[
[Y[Yb`XYb`Y`fnhYa Ub [Y`]b`AbX`]W`Yb`F`Y[]cbYbž`VYgcbXYfg]b
BcfXf`Y]b!K YghZU`Yb" `9]bY`Ghi X]Y`nY][hž`XUgg`X]Y
<Ui dhVYXUfZghf`A[Yf`]b`C`ghk YghZU`Yb!@]ddY`i bX`HY]`Yb
G0Xk YghZU`Ybg`]Y[Ybž`k c`a Y`f`U`g`X]Y`<`A`ZhY`XYf`?ca a i bYb
b]W`h`X]Y`YfZcfXYf`]W`Y`J`Yfgcf[i b[gei chY`j cb`%`*`\$`+`9]bk c`bYfb
dfc`<Ui gUfnh`YffY]W`Yb" `b`XYb`b`AW`ghYb`Z0bZ`V]g`nY`b`^J`fYb
k YfXYb`ni XYa`j]Y`Y`Y`fnhY`]b`XYb`Fi`Y`ghUbX`[Y`Ybž`k Ug`X]Y
G]hi Uh]cb`k Y]hYf`j YfgW`AfZYb`_0bbhY" `l a`XYa
Ybh[Y[Ybni k]f`_Ybž`k i fXY`X]Y`@UbXUfnhei chY`Z0f
A YX]n]bghi X]YfYbXY`&\$%-`Y]b[YZ0`fhž`XYfYb`j c`Y`K]f`_i b[`UVYf
Yfgh`]b`Y]b[Yb`^J`fYb`ni`Yfk UfhYb`]ghž`k]Y`Y`fnhY`NY]hi b [
VYf]W`h`h"

ž b[Y`A YX]n]bYf`nY][Yb`]b`l a ZfU[Yb`Y]bY`_`UfY`Df`AZfYbn`Z0f
Ub[YghY`hY`H`h][_Y]hYbž`XU`g]Y`Xcfh`ZYI]V`YfY`5fVY]hgnY]ha cXY`Y
i bX`HYUa UfVY]h`0VYf`j YfgW`]YXYbY`DfcZYgg]cbYb`^]bk Y [
gW`A`hnYb" `8]Yg`]gh`Y]b`k Y]hYfYf; fi bXž`k Ufi a`A J N`Ub
5hhfU`_hj]h`h`[Yk]bbYbž`XU`g]Y`Y]bY`]bhYfX]gn]d`]b`AfY
Ni gUa a YbUfVY]hi bX`X]Y`A 0[`]W`_Y]h`V]Y`hYbž`ZYgh`Ub [YghY`h`ni
gY]b"

< YfUi gZcfXYfi b [Yb`XYf

; Ygi bX\Y]hgj Yfgcf[i b['a ``ÀbX`]WXYb`FUi a

8]Y`a YX]n]b]gWXYb`i bX`dZY[Yf]gWXYb`J Yfgcf[i b[gghfi _hi fYb`]b
`ÀbX`]WXYb`; YV]YhYb`g]bX`\Ài Z['gWk ÀWXYf`Ui g[YdfÀ[h`U`g`]b
ghÀXh]gWXYb`FY[]cbYb`"9]bY`5bU`mgY`nY][hžXUgg
DUh]YbhYbni [Àb[Y`ni `gdYn]U`]g]YfhYb` : UWÀfnhYb`k]Y
?]bXYfÀfnhYb`i bX`; Yf]UhYfb`ghUf`_Y]b[YgWfÀb`h`g]bX`" ð
A YW`YbVi f[!J cfdca a Yfb`YVYb`VY]gd]Y`gk Y]gY`%\$") \$\$`?]bXYf
i bX`ž [YbX`]WXY`a Y`f`U`g`&\$`_a `j ca `bÀWghYb`?]bXYfUfnh
YbhZYfbh`8]Yg`Z0\fhXUni žXUgg`j]Y`Y`?]bXYf`gY`hYbYf`Àfnh]WXY
<]ZY`]b`5bgdfi W`bY`a Ybž`c`Zi]gh`XYf`<Ui gUfnh`X]Y`YfghY
5b`Ui ZghY`"8]Y`c`Y`?fUb`_Y]hg`Ugh`VY]`À`hYfYb`A YbgWXYb`]b
`ÀbX`]WXYb`; YV]YhYb`YfZcfXYfh`ni XYa `Y]bY`i a ZUb[fY]WXY
a YX]n]b]gWXY`J Yfgcf[i b[`i bX`k c\bcf`bU`Y`DZY[YUb[YVchY`
VYf]WXYh`X]Y`6i bXYgnYbhfU`Y`Z0f`dc`]h]gWXY`6]`Xi b["

5b[Yg]WXYhg`X]YgYf`<YfUi gZcfXYfi b[Yb`g]bX`]bbcj Uh]Y
J Yfgcf[i b[g_cbnYdhY`[YZfU[h`?ccdYfUh]cbYb`nk]gWXYb`<Ui g!
i bX` : UWÀfnhYbž`hY`Ya YX]n]b]gWXY`5b[YVchY`i bX`a cV]Y
; Ygi bX\Y]hgX]YbghY]ghYf`_0bbhYb`Y`ZYbž`X]Y`a YX]n]b]gWXY
J Yfgcf[i b[`]b`ÀbX`]WXYb`FY[]cbYb`ni `j YfVYggYfb`"Ni XYa `]gh
Y]bY`Yb[Y`Ni gUa a YbUfVY]h`nk]gWXYb`ghUh]cb`ÀfYb`i bX
Ua Vi `UbhYb`GY`hc`fYb`Z0f`X]Y`ni _0bZi][Y; Ygi bX\Y]hgj Yfgcf[i b[
YbhgWXY]XYbXž`i a `Y]bY`UXÀei UhY`8 UgY]bgj cfgcf[Y
g]WXYfni ghY`Yb"

ðg[YgUa`h`nY]WXYbYh`g]WXY`Y]b`Xf]b[YbXYf`6YXUfZUb`FYZcfa`Yb`]a
; Ygi bX\Y]hgk YgYb`UVž`i a `X]Y`E`i`U`]h`Àhi bX`J YfZ0[VUf`_Y]h
a YX]n]b]gWXYf`@Y]ghi b[Yb`]b`ÀbX`]WXYb`; YV]YhYb`ni`[UfUbh]YfYb"

8YhU]`g	
J c fZU`	F Y[]cbU`Yg
C fh	A Uf`hd`Uhnž`8Yi hgWXY`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "i bgYf!a]hhY`Yi fcdU"Wc a • k k k "UYfnhYnY]hi b["XY • k k k "VdV"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY