

⇒ hYfbUh]cbU`Y`Ghi X]YfYbXY`YfcVYfb
7chhVi g. `K]`_ca a Yb`ni a
Gca a YfgYa YghYf°

8]Y`6HI `7chhVi g!GYbZhYbVYf[`VY[fØ» h
5i ghUi gW`ghi X]YfYbXY`ni a `Gca a YfgYa YghYf`&\$&) `i bX
V]YhYh`nU\`fY]W`Y`Dfc[fUa a Y`i bX`J YfUbghU`hi b[Yb`Ub"



7chhVi gž`8Yi hgW`UbX`!`8]Y`6fUbXYbVi f[]gW`Y`HYW`b]gW`Y
l b]j Yfg]h`h`f6HI Ł`7chhVi g!GYbZhYbVYf[`Y]» h`ni a
Gca a YfgYa YghYf`&\$&) `Y]bY`J]Y`nU\`j cb`5i ghUi gW`ghi X]YfYbXYb
k]`_ca a Yb`"⇒`a `FU`a Yb`XYf`5i ghUi gW`dfc[fUa a Y`9F`5GA`I`GŽ
i bX`GHI`8`9L`5`\UVYb`Ghi X]YfYbXY`Ui g`@`AbXYfb`k]Y`Ÿ[mdhYbž
5`[Yf]Ybž`6fUg]`Ybž`7`\]bU`i bX`j]Y`Yb`k Y]hYfYb`X]Y`A`Ò[`]W`_Y]hž
Z0f`Y]b`GYa YghYf`]b`7chhVi g`i bX`GYbZhYbVYf[`ni`ghi X]YfYb`"8]Yg
k i fXY`j cb`XYf`6HI `]b`Y]bYf`U`_hi Y`Yb`DfYggYa]hY]`i b[
\Yfj cf[Y\cVYbž`X]Y`YVYbZU`g`X]Y`HY]`bU`a Y`j cb`Ghi X]YfYbXYb
XYf`; Yfa Ub!`œ`fXUb]Yb`l b]j Yfg]hm`Ub`Y]bYa `_ca V]b]YfhYb
Ghi X]Yb!`i bX`DfU`_h]_i a gUi ZYbh`U`h`VYhc`bh"

I a`XYb`j]bhYfbUh]cbU`Yb`Ghi X]YfYbXYb`XYb`9]bgh]Y[`ni
Yf`Y]W hYfbžZUbX`Y]bY`6Y[fØ» i b[gj YfUbghU`hi b[`ghUhh" `8]YgY
j Yfa]hY`hY`k]W h][Y`≠Zcfa Uh]cbYb`ni f`Ghi X]Ybcf[Ub]gUh]cb
Xi fW`XUg`≠hYfbUh]cbU`F Y`Uh]cbg`C ZZ]W`gck]Y`ni f`C f[Ub]gUh]cb
j cb`GdfUW`_i fgYbž`X]Y`XUg`GdfUW`YbnYbhf i a`XYf`I b]j Yfg]h`h
UbV]YhYh"; Yd`Ubh]g]bX`Ui W`j YfgW`]YXYbY`_i`hi fY`Y`5b[YVchY
i bX`HU[YgUi gZØ[Yž`X]Y`XYb`5i ghUi gW`ghi X]YfYbXYb`Y`ZYb
gc`Ybž`X]Y`F Y[]cb`VYggYf`_YbbYbni`YfbYb"

B Yi [fØbXi b[Yb`i bX

I bhYfghØhni b[gUb[YVchY

9]b`ni g`h`n`]W`Yg`<][\`][\`h`XYf`J YfUbghU`hi b[`k Uf`X]Y
Df`AgYbhUh]cb`XYg`F YZYfUhg`≠hYfbUh]cbU`Yg`XYg`Ghi X]YfYbXYb`fUHyg
fGhi F UŁ" <]Yf`Yf\]Y`hYb`X]Y`bYi Yb`Ghi X]YfYbXYb`≠Zcfa Uh]cbYb`ni
5b[YVchYb`XYf`≠hYfYggYbgj YfhfYhi b[`i bX`Y]bYb`, VYfV`]W`_ØVYf
[Yd`UbhY`7Ua`di gYj Ybhg" `8Yg`K Y]hYfYb`k i fXY`X]Y`@c`_`Y
9F5GA I G!≠]h]Uh]j Y`XYf`6HI žY]bY`; fi ddY`j cb`Yb[U[]YfhYb
Ghi X]YfYbXYbž`j cf[YghY`hž`X]Y`5i ghUi gW`ghi X]YfYbXYb`VY]`XYf
C f]Ybh]Yfi b[`Y`ZYb`i bX`J YfUbghU`hi b[Yb`cf[Ub]g]YfYb"

8]Y`K Y`W`a Y!GYgg]cbž`X]Y`]b`Y]bYf`YbhgdUbbhYb`5ha`cgd`ĀfY`a]h
D]nnU`i bX`?YbbYb`Yfbgd]Y`Yb`ghUhhZUbXž`Vch`XYb`Ghi X]YfYbXYb`X]Y
; Y`Y[Yb`Y]hž`YfghY`?cbhU`_hY`ni`_bØdZYb" `8]Y`6HI`ZFYi`h`g]W`ž
X]YgYb`]bhYfbUh]cbU`Yb`5i ghUi gW`ni`ZØfXYfb`i bX`g]Y`h`XUf]b`Y]bY
7\UbW`ž`X]Y[`cVU`Y`U`UXYa`]gW`Y`; Ya`Y]bgW`UZ`ni`gh`Āf`_Yb"

≠bhYfbUh]cbU`Yf`5i ghUi gW`]a` : c`_i`g

8Yf`]bhYfbUh]cbU`Y`5i ghUi gW`k]fX`b]W`h`bi`f`Ub`XYf`6HI
[fc» [YgW`f]YVYb" `5i W`X]Y`HYW`b]gW`Y`I b]j Yfg]h`h`6Yf`]b
]bZcfa]Yfh`ØVYf`j YfgW`]YXYbY`5i ghUi gW`a`Ò[`]W`_Y]hYb`ZØf`]fY
Ghi X]YfYbXYb" `≠XYf`6fcgW`ØfY`9fUga`i`gž`Dfc[fUa`a
6Yk YfVi b[g]bZc`&\$&) #&\$&*`g]bX`8YhU]`g`ni`j YfZØ[VUfYb
F Yghd`ĀhYb`ZØf`XUg`Gca`a`YfgYa`YghYf`&\$&*`gck]Y`ni
ZU`_i`h`hgdYn]Z]gW`Yb`5bZc`fXYfi b[Yb`ni`Z]bXYb" `8]YgY`≠]h]Uh]j Yb
ZØfXYfb`b]W`h`bi`f`X]Y`]bhYf`_i`hi fY`Y`J Yfgh`ĀbX][i b[ž`gcbXYfb

Ui W`XYb`5i gVUi`k`jW`h[Yf`dYfgOb`]W`Yf`?ca`dYhYbnYbž`X]Y`]b
Y]bYf`[`cVU`]g]YfhYb`K`Y`h[YZFU[hYf`XYbb`Y`g]bXž`k`]Y`XUg
6i bXYga`]b]ghYf]i`a`Z0f`6]`Xi`b[`i`bX` : cfgW`i`b[`f6A`6: t`VYhcbh`

Ghi`X]YbUi`ZYbh`U`hY`]a`5i`g`UbX`V]YhYb`nU`\`fY]W`Y`J`cfhY]`Yž
XUfi`bhYf`XUg`?YbbYb`YfbYb`bYi`Yf`@Y\`f!`i`bX` : cfgW`i`b[`gUbg`AhY
gck`]Y`XYb`9fk`YfV`]bhYf`_i`hi`fY``Yf`?ca`dYhYbnYb``8Yf`6A`6:
i`bhYfgh`0hnh`X]YgY`]bhYfbUh]cbU`Yb`Dfc[`fUa`a`Y`Xi`fW`Gh]dYbX]Yb
i`bX`k`Y]hYfY` : 0fXYfa`0[`]W`_Y]hYbž`i`a`XYb`5i`ghUi`gW`j`cb
Ghi`X]YfYbXYb`ni`Yf`Y]W`hYfb`i`bX`X]Y`?ccdYfUh]cb`XYi`hgW`Yf
<cW`gW`i`Yb`]a`5i`g`UbX`ni`gh`Af`_Yb`

5i`Z`X]YgY`K`Y]gY`k`]fX`8Yi`hgW`UbX`U`g`UhhfU`_h]j`Yg` ; Ugh`UbX`Z0f
Ghi`X]YfYbXY`Ui`g`U`Yf`K`Y`h`d`c`g]h]cb]Yfhž`k`Ug`b]W`h`bi`f`XYb
U`_UXYa`]gW`Yb`8]g`_i`fg`VYfY]W`Yfhž`gcbXYfb`Ui`W`ni`f`5i`gV]`Xi`b[
\`cW`ei`U`]Z]n]YfhYf` : UW`_f`A`ZhY`VY]hf`A`[`h`

Ni`gUa`a`YbZUggYbX``Aggh`g]W`gU[`Ybž`XUgg`gck`c`\`X]Y`6HI
7chhVi`g!GYbZhYbVYf[`U`g`Ui`W`UbXYfY`<cW`gW`i`Yb`]b
8Yi`hgW`UbX`Y]b`ghUf`_Yg`9b[`U[`Ya`Ybh`Z0f`XYb`]bhYfbUh]cbU`Yb
5i`ghUi`gW`nY][`Yb``8]Y`A`0[`]W`_Y]hž`H\Ya`Yb`0VYf` ; fYbnYb
\]bk`Y[`ni`X]g`_i`h]YfYb`i`bX`BYhmk`Yf`_Y`ni`_b`0dZYbž`]gh`Z0f`X]Y
Ghi`X]YfYbXYb`Y]b`i`bVYnU`\`VUfYf` ; Yk`]bb`

: 0f`k`Y]hYfY`≠Zcfa`Uh]cbYb`0VYf`X]Y`5b[`YVchY`XYf`6HI`_`0bbYb
≠hYfYgg]YfhY`X]Y`c`ZZ]n]Y``Y`6HI`!GY]hY`VYgi`W`Yb``5i`W`X]Y`
HYW`b]gW`Y`i`b]j`Yfg]h`h`6Yf`]b`V]YhYh`i`a`ZUggYbXY
≠Zcfa`Uh]cbYb`ni`5i`ghUi`gW`dfc[`fUa`a`Yb`Ub``8YhU]``]YfhY
9]bV`]W`_Y`]b`X]Y` : 0fXYfa`0[`]W`_Y]hYb`Z0f`]bhYfbUh]cbU`Y
Ghi`X]YfYbXY`V]YhYh`XUg`**6i`bXYga`]b]ghYf]i`a`Z0f`6]`Xi`b[`i`bX`
: cfgW`i`b[`**

8YhU]`g	
C`fh	7chhVi`gž`8Yi`hgW`UbX
E`i`Y``Yb	<ul style="list-style-type: none">• k`k`k`"V!`hi`"XY• k`k`k`"hi`"VYf`]b• k`k`k`"Va`VZ"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY