

Dfc hYghY]b '9fZi fh. '&\$ \$ '8 Ya cbghfUbhYb
k YbXYb 'g]WÅ '[Y[Yb 'GWÅ i `fYZcfa °

Fi bX '&\$ \$ 'A YbgWÅ Yb 'XYa cbghf]YfYb 'Ua '&%"\$' "&\$&) 'j cf
XYa 'H\Øf]b[Yf '@UbXhU['[Y[Yb 'YbXYfi b[Yb 'XYf
GWÅ i `cfXbi b[ž'X]Y '@Y]ghi b[g_f]hYf]Yb 'j YfgWÅ ÅfZYb "

9fZi fhž'8 Yi hgWÅ `UbX '!5a '&%"A Åfn'&\$&) 'XYa cbghf]YfhYb 'fi bX
&\$ \$ 'A YbgWÅ Yb 'j cf'XYa 'H\Øf]b[Yf '@UbXhU['[Y[Yb 'X]Y '[Yd `UbhY
YbXYfi b['XYf'GWÅ i `cfXbi b[ž'X]Y 'j cb 'j]Y 'Yb 'U`g'9]b[f]ZZ]b 'XYb
GWÅ i `Zf]YXYb 'VYnY]WÅ bYh'k]fX" '@Ui h'A 8 F `Å`h'X]Y 'GdfYWÅ Yf]b 'XYf
?i bX[YVi b['X]Y 'BYi Yfi b[Yb 'ZØf'dfcV`Ya Uh]gWÅ "'8 Yf '[Yd `UbhY
9bhk i fZ'g]Y\h'j cfž'XUgg'GWÅ Ø'Yf'UV 'XYf'*"?'`UggY 'bi f'XUbb ']b 'X]Y
bÅWÅ gh\Ø\YfY '?`UggY 'j YfgYhnh'k YfXYb '_ØbbYbž'k Ybb 'g]Y
YbhgdYfWÅ YbXY '@Y]ghi b[Yb 'YfVf]b[Yb "'6]g\Yf'YfZc`[hY 'X]Y
J YfgYhni b['j cb 'GWÅ Ø'Yfb ']b 'XYf') "'i bX '+'?'`UggY 'Ub 'FY[Y!'i bX
: ØfXYfgWÅ i `Yb 'gck]Y'; ma bUg]Yb 'Ui hca Uh]gWÅ "

9]b 'nYbhfU`Yf'Di b_h'XYf'bYi Yb 'FY[Y'i b['VYhf]Zh'X]Y
; Ya Y]bgWÅ UZhggWÅ i `Ybž'VY]'XYbYb '@Y]ghi b[Yb 'Yfgh'UV 'XYf', "
?'`UggY ']b 'X]Y 'J YfgYhni b[gYbhgWÅ Y]Xi b['Y]bZ]Y» Yb"K `Å`fYbX'XYf
8Ya cbghfUh]cb 'k UfYb 'D'U_UhY'k]Y' A]h'? ØdZWÅ Yb 'ghUhh
?cdZbchYb 'i bX' ; Ya Y]bgUa `YfYb'ghUhh]Y]bgUa 'k]YXYf\c`Yb
ni 'gY\Yb"

? cdZbchYb 'i bX '@Y]ghi b[gVYk Yfhi b[

9]bY'k Y]hYfY`YbXYfi b['XYf'GWÅ i `cfXbi b[]gh'X]Y '9]bZØ\fi b['j cb
gc[YbUbbhYb '?cdZbchYb 'UV 'XYf'%"?'`UggY "'8]YgY 'VYk YfhYb 'XUg
6YhfU[Yb 'i bX'XYb': 'Y]» 'XYf'GWÅ Ø'Yfi bX'ghY\Yb 'Ui Z'XYa 'NYi [b]g
cVYf\U`V'XYf'fY[i `ÅfYb 'BchYbž'gd]Y 'Yb 'YXcWÅ '_Y]bY 'Fc`Y'ZØf'X]Y
J YfgYhni b["'8]YgY 'BYi Yfi b[Yb 'k i fXYb ']bgVYgcbXYfY 'j cb 'XYb

; Y[bYfb`XYg; YgYhnYg`_f]h]g]Yfhž`XU; Ya Y]bgW\UZhggW\i`Yb
\\Ai Z][`U\ f[Ub[gØVYf[fY]ZYbXYb`i bhYff]W\h`UbV]YhYb`i bX`Yfgh
gdÅhYf`a`h`BchYbj Yf[UVY`i bX`J YfgYhni b[gYbhgW\Y]Xi b[Yb
VY[]bbYb"

Ni gÅhn`]W\`ni`XYb`VYgdfcW\YbYb`ÿbXYfi b[Yb`g]Y\h`XUg`@UbXž]b
Y]bYa`bYi Yb; YgYhnž`Ui W\`X]Y`9]bZØ\fi b[`Y]bYg`bYi Yb
5i ZbU\ a Yj YfZU\ fYbg`Ub; ma bUg]Yb`a`h`Y]bYa`DchYbn]U`hYghj`cf"
5V`XYa`>\f`&\$&) `k`jFX`Y]b`bYi b`Å\ f][Yg; ma bUg]i a`f] - Ł
Y]b[YZØ\ fhž`VY[]bbYbX`a`h`iXYb`?`UggYb`) `i bX`*"; **9K`** VYf]W\hYhž
XUgg`\]YfVY]`Ui W\; , !NØ[Y`Y]b[Yf]W\hYh`k`YfXYb`_ØbbYbž`X]Y
YXcW\`[YbY\ a`][i b[gdZ]W\h][`g]bX"

⇒bcj Uh]cbgZU_hcfYb`i bX

6]`Xi b[gdYfgdY`_h]j Yb

8]Y`Ub[YghfYVhYb`GW\i`fYZcfa`Yb`VY]b\U`hYb`ZØbZ`nYbhfU`Y
⇒bcj Uh]cbgZU_hcfYb.`Jcb`XYf`j`YfV]bX`]W\Yb`Ài » YfYb`cXYf
6]bbYbX]ZYfYbn]Yfi b[`]b`XYf`) ""?`UggY]b`XYb;`ÅW\Yfb`8Yi hgW\ž
A Uh\Ya`Uh]_`i bX`YfghYf;`fYa`XgdfUW\Yž`V]g`ni`f`9]bZØ\fi b[`Y]bYg
DZ]W\hZUW\g` ⇒Zcfa`Uh]_`i bX`A`YX]YbV]`Xi b[`UV`XYf`) ""?`UggY"
8]YgY`fYZcfa`Yb`gc`Yb`X]Y;`fi bX`U[Y`ZØf`Y]bY`a`cXYfbY`i bX
ni`_i bZhgc]Ybh]YfhY`6]`Xi b[`gW\UZYb"

9]b`VYgcbXYfYg`5i [Yba`Yf`_]Y[h`Ui W\`Ui Z`XYf`GhÅf`_i b[`XYf
8Ya`c`_fUh]YV]`Xi b[`Xi`fW\`j`YfV]bX`]W\Y`Ghi`bXYb`]b`XYf`i`bhYfghi`ZY
gck]Y`XYb`5i`gVUi`XYf`6Yfi`Z]W\Yb`Cf]Ybh]Yfi b[""8]YgY`Di`b`hY
g]bX`]b`XYf`8]g`_i`gg]cb`i`a`X]Y`U`_hi`Y`Y`GW\i`cfXbi b[`]cb`[`fc»`Yf
6YXYi`hi b[ž`XU`X]Y`?`f]h]_Yf`Y]bY`i`bni`fY]W\YbXY`GhÅf`_i b[`XYf
8Ya`c`_fUh]YV]`Xi b[`Ub`U`Yb`GW\i`UfhYb`VYa`Åb`[`Y`b"

8]Y`U`_hi`Y`Y`GW\i`cfXbi b[`i bX`X]Y`XUa`]hj`YfVi`bXYbYb
ÿbXYfi b[Yb`V]YhYb`Y]bYb`h]YZYb`9]bV`]W_]b`X]Y`ni`_ØbZh][`Y
5i`gf]W\hi b[`XYg`6]`Xi b[ggmghYa`g]b`H\Øf]b[Yb`K`Y]hYfZØ\ fYbXY
⇒Zcfa`Uh]cbYb`g]bX`]b`XYb`cZZ]n]Y`Yb`8c`_i`a`YbhYb`ni`Z]bXYbž`k]Y
ni`a`6Y]gd]Y`]a`**H\Øf]b[Yf`GW\i`cfXbi b[gdUd]Yf"**

8YhU]`g	
J c fZU``	8Ya cbghfUh]cb
C fh	9fZi fhž8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "a Xf"XY • k k k "[Yk !Vk "XY • V]`Xi b["h\i Yf]b[Yb"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY