

HI '6fUi bgWk Y][. 'A]h'bi Yf'5dd 'X]Y @]VY`Ybk Y`h'YbhXYW_Yb°

8]Y'HI '6fUi bgWk Y]['gYhnh'Y]b'NY]WYb'ZØf'B UW\ U'h][_Y]hž
Ybhk]W_Y'h']bbcj Uh]j Y'5ddg'i bX'ZØfXYfh']bhYfX]gn]d`]bÀfY
: cfgWki b["



6fUi bgWk Y][ž'8Yi hgW\`UbX'!'5a' '* " ' A U] & \$ &) ` \Uh'X]Y
HYWb]gWY' i b]j Yfg]hÀh'6fUi bgWk Y]['X]Y': `U[[Y'XYf' i B!
B UW\ U'h][_Y]hgn]Y`Y' [Y\]gg" '8]Yg']gh'b]W h'bi f'Y]b'gma Vc`]gWYf
5_hž]gcbXYfb' i bhYfghfY]W h'Ui W\`XUg'9b[U[Ya Ybh'XYf' i b]j Yfg]hÀh
ZØf' bUW\ U'h][Y'9bhk]W_`i b[" DfcZ' A UbZfYX' ? fUZWhm_ž'XYf'X]Y
6YXYi hi b['X]YgYg'GWf]hhYg'Yf'Ài hYfhYž'VYhcbhY'X]Y`Ub[Zf]gh][Y
GhfUhY []Yž'X]Y'X]Y' < cWgW i `Y']b'X]YgYa '6YfY]W 'j YfZc` [h'8Yf'5_h
ZUbX']b'Y]bYa 'F U\`a Yb'ghUhhž']b'XYa 'DfcZYggcfl]bbYb'XYf'HI 'g]W
]a '5fW]hY_hi fdUj]`cb'ni `]\fYa 'À\`f']WYb'5i ghUi gW`hfUZYbž'XYf
gY]h'&\$&%`VYghY\`h"

⇒ `?cbhYi h'XYf' bUW\ U'h][Yb'9bhk]W_`i b['ghUfhYhY'Ua ' * " ' A U] XUg
Dfc'Y_h' A]h'Y]W hYa `; YdÀW_ " , VYf') \$ 'A]hUfVY]hYbXY' \UVYb
g]W`ni gUa a Yb[YZ bXYbž' i a `]bhYfbY'5V'Ài ZY'ni `j YfY]bZUWYb"
BYi `Ub'XYf' i b]j Yfg]hÀh']gh'Ui W\`XYf'Yfgh'gY]h'&\$&(`Ua h]YfYbXY

5`YI UbXYf'j cb`<i a Vc`Xh!DfcZYggcf`8 Ub]Y`DfUXYgžXYf`]b`XYf
FY]\Y` ðbcj Uhcfg/`'9I d`cfYfg`'dcfhfÅh]Yfh'k]fX"8]YgY`ð]h]Uh]j Y
Vf]b[h`Zf]gWXYb`K]bX`i bX`bYi Y`×YYb`]b`X]Y`i b]j Yfg]hÅfYb
Ghfi _hi fYb"

8][]hU`Y` ðbcj Uh]cb`i bX`B Uhi fgWxi hn

9]b`YfUi gfU[YbXYg`6Y]gd]Y`ZØf`ðbcj Uh]j Y`HYWx.bc`c[]Y`]gh`X]Y
bYi Yž`_cghYb`cgY`5dd` ð!@c[]Wg`@VY`Yb "8]YgY`k i fXY`j cb
Y]bYa`]bhYfX]gn]d`]bÅfYb`HYUa`Ub`XYf`HI`6fUi bgWxk Y][
Ybhk]W_Y`hi bX`Yfa`Ò[`]Wxh`X]Y`6Ygh]a a i b[`U`Yf`, %]b
8Yi hgWx`UbX`j cf`_ca a YbXYb`@]VY`YbUfhYb" `B Uhi f]bhYfYgg]YfhYž
GWxØYf`i bX`Ui » YfgWxi`]gWxY`@YfbcfhY`dfcZ]h]YfYb`j cb`X]YgYf
FYggci fWž`X]Y`cWxUi ZØgYbXY` : chcg`i bX`9f`_Åfj]XYcg`ni
@]VY`YbUfhYb`gck]Y`XYfYb`@YVYbgm`_Yb`V]YhYh" `@]VY`Yb`g]bX
k]Wxh][Y`ðX`_UhcYb`ZØf`X]Y` ; Ygi bX`Y]h]j cb` ; Yk ÅggYfbž`X]Y
Xi fWx`@YVYbgfUi a j Yf`i ghž` ; Yk ÅggYfj YfgWxa i hni b[`i bX
?`]a Uk UbXY` [YZÅ`fXYh]g]bX" **F Y []cbU`Yi hY`** \YVh`Yfj cfž`XUgg
X]Y`5dd`ni gÅhn`]Wx`Y]bY`ZY`Yfhc`YfUbhY`6Ygh]a a i b[g`c[]_V]YhYh
i bX`Ui Wx`cZZ]bY` [Ybi hnhk YfXYb`_Ubb"

8i fWx`gc`WxY`X][]hU`Yb`<]Zga]hY`k]fX`b]Wxh`bi f`XYf`B Uhi fgWxi hn
 [YZØfXYfhž`gcbXYfb`Ui Wx`XUg`K]ggYb`ØVYf`6]cX]j Yfg]hÅh`Yfk Y]hYfh"
8]Y`5dd`]gh`VYgcbXYfg`bØhn`]Wx`ZØf`XYb`6]c`c[]Yi bhYff]Wxhi bX
Ø_c`c[]gWxY`H\Ya Ybž`i bX`]fY`J YfVfY]hi b[g`UfhYb`ghUa a Yb`j cb
XYf` ; YgY`gWxUZh`XYi hgWxgdfUWx][Yf`C XcbUhc`c[Yb"

J YfUbghU`hi b[Yb`i bX`ni _ØbZh][Y`Dfc`Y`_hY

ð`XYf`U`hi Y`Yb`K cWxY`k YfXYb`Ui ZXYa`7Ua di g`k Y]hYfY
k]Wxh][Y`J YfUbghU`hi b[Yb`UV[Y`U`hYb" `Gc`Z]bXYh`Ua`%, " `ž`b]`Y]b
GU`cb`XYf`K]ggYbgWxUZh`ghUhhž`VY]`XYa`gYWxg
K]ggYbgWxUZh`Yf]]bbYb`XYf`HI`g]Wx`a]h`6Ygi WxYfb`Ui ghUi gWxYb
k YfXYb" `9]b`VYgcbXYfYg`<][\`][\h]gh`X]Y`?cbZYfYbn` @]ZY`]bYg`ž
X]Y`Ua`&` "i bX`&(`"A U]`X]Y`6YXYi hi b[]cb`ðZfUghfi _hi fYb`ØVYf
X]Y`hYWx]b]gWxY`J Yfgcf[i b[\]bUi g`X]g_i h]Yfh"

Ni gÅhn`]Wx`k]fX`Ua`&\$"A U]`XUg`GWYbWx`UbX`5fh`@UV`XUg`Dfc`Y`_h

E i Ubhi a 'D]Ubc 'dfÅgYbh]YfYbž'k Å\fybX'Ua ' &, "'A U]'X]Y'HI !
 9h\]_ca a]gg]cb'ni f'5i ZhU_hj YfUbgH'hi b[' 9h\]!: cfgWxi b[!
 J YfUbhk cfhi b['Y]b'ÅXh" '5i W'X]Y'HI a cffck '5k UfXg'k YfXYb'Ub
 DYfgcbYb'j Yf'Y\Ybž'X]Y'g]W'VYgcbXYfg'ZØf'B UW\U'h][_Y]h
 Yb[U[]Yfh'\ UVYb"

8]Y'HI '6fUi bgWk Y]['nY][h'a]h'X]YgYb'5_hj]hÅhYb'b]W'h'bi f']\f
 9b[U[Ya Ybh'ZØf'Y]bY'b UW\U'h][Y'9bhk]W' i b[ž'gcbXYfb'UfVY]hYh
 Ui W'U_hj]XUfUbž'X]Y'6]'Xi b['i bX'XUg'6Yk i gghgY]b'ZØf
 Ò_c'c[]gWY'H\Ya Yb'ni 'ghÅf_Yb"'J cb'XYf': cfgWxi b['ØVYf
 HYWbc'c[]YhfUbgZYf'V]g'\]b'ni 'b UW\U'h][Yb'ϕ]h]Uh]j Yb'_ca a h
 XYf'6]'Xi b['Y]bY'nYbhfU'Y'Fc''Y'ni ž'k]Y'ja 'Dcg]h]cbgdUd]Yf'XYg
 6i bXYghU[g'XUf[Y'Y[h'k]fX'6i bXYghU["

8 YhU]`g	
C fh	6fUi bgWk Y][ž'8Yi hgW\UbX
E i Y`Yb	<ul style="list-style-type: none"> • a U[Un]b"hi !VfUi bgWk Y]["XY • fY[]cbU`Yi hY"XY • k k k "Vi bXYghU["XY

6Ygi WYb'G]Y'i bg'Ui Z.'b!U["XY