

K Y`hk Y]hY`< cW\ gW\ i `j YfhfYhYf
X]g_i h]YfYb`]b`≠[c`ghUXh`X]Y`8f]hhY
A]gg]c b

8]Y`]bhYfbUh]cbU`Y`l b]gYfj]hUhY!/?cbZYfYbn`Ub`XYf`?l
≠[c`ghUXh`h\Ya Uh]g]Yfh`GYfj]W!@YUfb]b[`i bX
[YgY`gW\UZh]W\Y`J YfUbhk cfhi b["

≠[c`ghUXh`8Yi hgW\`UbX`!`8]Y`l b]j Yfg]h`hg_cbZYfYbn
l b]gYfj]hUhY`ž`cf[Ub]g]Yfhj cb`XYf`? Uh\c`]gW\Yb`l b]j Yfg]h`h`f?l Ł
i bX`XYf`GcW]U``a dUWh`GhUfh!i d`5WUXYa mifG-GH57Ł`U`h`Yi hY`]b
≠[c`ghUXh`VY[cbbYb"8]Y`?cbZYfYbn`hfÀ[h`XYb`H]hY``GYfj]W!
@YUfb]b[`A YYhg`6i g]bYgg`9Xi WWh]cb. `GhfUhY[]Yg`Zcf`9ZZYWh]j Y
≠hY[fUh]cb`UbX`7ca dYhYbWm`8Yj Y`cda Ybh`i bX`j YfgUa a`Y`h
nU\`fY]W\Y`J YfhfYhYf`_Uh\c`]gW\Yf`<cW\ gW\ i `Yb`Ui g`U`Yf`K Y`h"8]Y
J YfUbgU`hi b[`gYhnh`X]Y`; Ygd`f`W\Y`Zcfh`ž`X]Y`ni j cf`VY]a
l b]gYfj]hUhY!Gma`d cg]i a`]b`F ca`]b`; Ub[`[YgYhnh`k i fXYb" `N]Y`]gh
Ygž`X]Y`H\]fX`A]gg]c b` `X]Y`[YgY`gW\UZh]W\Y`J YfUbhk cfhi b[`j cb
<cW\ gW\ i `Yb` `k Y]hYfni Ybhk]W`_Y`b"

?l !Df`Àg]XYbh]b`DfcZ"8f"; UVf]Y`Y`;]Yb`VYhcbhY`k `À\`fYbX`XYf
9f`ÒZZbi b[ž`k]Y`k]W\h[`XYf`K]ggYbghfUbgZYf`]a`F U\`a Yb`XYf`H\]fX
A]gg]c b`Z`f`_Uh\c`]gW\Y`l b]j Yfg]h`h`Yb`]gh" `G]Y`ghY`hY`ZYghž`XUgg`X]Y
?l `Y]b`YfUi gfU[YbXYg`6Y]gd]Y`XUZ`f`]ghž`k]Y`k]ggYb gW\UZh]W\Yg
Ghi X]i a`i bX`[Ya Y]bk c`\`cf]Ybh]YfhYg`9b[U[Ya Ybh`a]hY]bUbXYf
j YfVi bXYb`k YfXYb`_`ÒbbYb" `≠`X]YgYa` `?cbhYl h`_ccdYf]Yfh`X]Y
l b]j Yfg]h`h`fY[Y`a `À»][`a]h`DUfhhYfb`Ui g]j YfgW\]YXYbYb
6YfY]W\Ybž`XUfi bhYf`gcn]U`Yž`_i `hi fY`Yž`gdcfh]W\Yž`_`c`c[]gW\Y
i bX`6]Xi b[g]bgh]hi h]cbYb"

? YmbchYg`i bX`Ni`_`ØbZh][Y`Gma`d cg]i a`g

æa 'FU\ a Yb'XYf?cbZYfYbn'\]Y'hYb'DfcZ''8f''5bXfÅ' <UV]gW\ i bX
9j U'K UW_Y]bY'?YmbchYž'X]Y'X]Y': ÒfXYfi b['Y]bYg
i bhYfbY\ a Yf]gW\ Yb'A]bXgYhg'i bX'GW\`ØggY`_ca dYhYbnYb
VY\UbXY'hY''A UfÉU'FcgU'HUd]Už'Dfc[fUa a _ccfX]bUhc f]b'j cb
l b]gYfj]hUhY'5f[Ybh]bUž'gdfUW\ 'Ui »YfXYa 'ØVYf'X]Y'F'Y'Yj Ubn'XYf
K]ggYbgj Yfa]hhi b['Ui Z5i [Yb\Ò\Y''æ'X]YgYa 'Ni gUa a Yb\Ub[
k i fXY'Y]b['cVU'Yg'i b]gYfj]hUhY!Gma d'cg]i a 'ZØf'Bcj Ya VYf'Ub
XYf'?I 'Ub[Y_ØbX][hž'XUg'X]Y'5i gk Y]hi b['XYg; YXUb_Ybg'XYg
GYfj]W\!@YUfb]b['ZØfXYfb'gc''

8]Y'H\]fX'A]gg]cb'j cb'<cW\gW\i 'Yb'VYn]Y'h'g]W\ 'Ui Z'XYb
5i ghUi gW\ 'a]h; YgY``gW\ UZh'i bX'K]fhgW\ UZh'i bX']gh'gY]h'&\$%&'ja
9' A !Dfc 'Y_h'XYZ]b]Yfhž'XUg'GhUbXUfX]bX_]Uhc fYb'ZØf'X]YgYg
'cbnYdh'YfUfVY]hYh'\Uh''8]Y'gcn]U'Yb'J YfUbhk cfh]W\ _Y]hYb
i a ZUggYb'X]Y': ÒfXYfi b['j cb'B UW\ \U'h][_Y]hž'6]'Xi b['ZØf
bUW\ \U'h][Y'9b'hk]W_ 'i b['gck]Y'gcn]U'Yf'8]a Ybg]cbYb']b'XYf
<cW\gW\i 'V]'Xi b["'<cW\gW\i 'Yb'k YfXYb']b'XYf'\Yi h][Yb'NY]h'U'g
GW\`ØggY`U_hYi fY'ZØf'X]Y'K YhhVYk YfVgZÅ\][_Y]h'i bX'X]Y '@Øgi b[
[YgY``gW\ UZh']W\Yf'DfcV'Ya Y'k U\ f[Ybca a Ybž'VYgcbXYfg']b
\cW\Yb'hk]W_Y'hYb'J c`_gk]fhgW\ UZhYb''

J YfV]bXi b['j cb': c f gW\ i b['i bX'; YgY``gW\ UZh

8 Ug'?cbnYdh'XYf'H\]fX'A]gg]cbž'k]Y'Yg'ja
; YgUa hØghYffY]W\]gW\Yb'I b]j Yfg]hÅhgYb'hk]W_ 'i b[gd`Ub'fi l 9DŁ
&\$%- !&\$&('j YfUb_Yfh']ghž'ZØfXYfh']bhY[f]YfhY'5bgÅhnY'nk]gW\Yb
U_UXYa]gW\Ya 'K]ggYbž'[YgY``gW\ UZh']W\Ya '9b[U[Ya Ybh'i bX
]bbcj Uh]j Yb '@Øgi b[Yb''<cW\gW\i 'Yb'g]bX'[YZcfXYfhž'dUfh]n]dUh]j Y
'cbnYdhY'k]Y'7]h]nYb'GW]YbW'Y]bni VYn]Y\Yb'i bX'XUXi fW\ ']\fY
Fc``Y'U'g'gcn]U`j YfUbhk cfh]W\Y'i bX'fY[]cbU`Yb[U[]YfhY
ægh]hi h]cbYb'ni 'ZYgh][Yb''

æ'X]YgYa 'gd]f]hi Y``Yb'5i ghUi gW\ 'i bX'K]ggYbg!'i bX
HYW\bc'c[]YhfUbgZYf'ghY'h'X]Y'?I 'Ub'XYf'Gd]hmY']\fYf
J YfUbhk cphi b['i bX']\fYf'6Ya Ø\i b[Yb'i a 'X]Y'I a gYhni b['X]YgYf
k]W\h][Yb'H\Ya Yb''8Yf'8]U'c[ž'XYf'Xi fW\ 'J YfUbghU'hi b[Yb'k]Y
X]Y'I b]gYfj]hUhY!?'cbZYfYbn'[YZØfXYfh'k]fXž']gh'YbhgW\Y]XYbX'ZØf
ni _ØbZh][Y'9b'hk]W_ 'i b[Yb']b'XYf'<cW\gW\i 'V]'Xi b['i bX'XYfYb

5i gk]f_i b[Yb`Ui Z`X]Y'; YgY`gW`UZh"

: Øf`k Y]hYfY` ðZcfa Uh]cbYb`ØVYf`X]Y`?cbZYfYbn`i bX`XUg`?cbnYdh
XYf`H\]fX`A]gg]cb`VYgi W`Yb`G]Y`V]hY`X]Y`K YVgY]hYb`XYf`? I ž
: UW`dcfhU`D`XU[c[]_`i bX`XYg`6A 6K : "

8YhU]`g	
C fh	ð[c`ghUXhž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none">• k k k "_i "XY• k k k "ZUW`dcfhU`!dUYXU[c[]_"XY• k k k "Va V`k Z"[j "Uh

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY