

5 [[fYgg]j Yf'5i hcZU\ fYf']b'DZi b[ghUXh. <]bk Y]gY '[Ygi WX h°

↳ b'DZi b[ghUXh_Ua 'Yg'ni 'Y]bYf'BÒh][i b['ja 'GhfU» Ybj Yf_Y\ f"
NYi [Yb'k YfXYb '[Ygi WX h° <]bk Y]gY'V]hhY'Ub'X]Y'Dc`nY]"

DZi b[ghUXhž'Y]bY'GhUXh'ja 'GØXYb'8Yi hgWX`UbXgž'g]Y\h'g]WX`YfbYi h
a]h'Y]bYa 'U`Ufa]YfYbXYb'JcfZU`'ja 'GhfU» Ybj Yf_Y\ f'_cbZfcbh]Yfh"
5a ') "'GYdhYa VYfž']b'XYf'NY]h'nk]gWX'Yb'%*.&)'i bX'%*.('\$'I \fž
YfY][bYh'Y'g]WX`Ui ZXYf'6(&*`Ub'XYf'?fYi ni b['ni f'9VYfgh`XhYf
GhfU» Y'Y]bY'Ài » Yfgh'[Yk U`hgUa Y'5i gY]bUbXYfgYhni b['nk]gWX'Yb
nk Y]': U\fnYi ['Yb_Yfb"'Gc`WX'Y'JcfZ`'Y'g]bX'b]WX'h'bi f'VYXYb_]WX`ž
g]Y'k YfZYb'Ui WX': fU[Yb'ni f'G]WX'Yf\Y]h'Ui Zi bgYfYb'GhfU» Yb'Ui Z'

8Yf'JcfZU`'k i fXY'Xi fWX`Y]bYb'bcWX`i bVY_UbbhYb
J Yf_Y\ fghY]'bY\ a Yfž'Y]bYa 'gWX`Àhni b[gk Y]gY'' '\$'V]g'(\$'ž\ \fY
U'hYb'A Ubbž']b]h]Yfh'"8]YgYf`Yb_hY`Y]bYb'g]'VYfZUfVYbYb
A YfVWXYg'i bX'ØVYf\c`hY'ni b`ÀWX'gh'Y]b'UbXYfYg': U\fnYi ["'GcZcfh
XUfUi Z'Zc`[hY`Y]bY'U[[fYgg]j Y': U\fk Y]gY.'9f'VfYa ghY`XYb
ØVYf\c`hYb': U\fYf'a Y\fa U`g'Ui gž'k Ug]b'Y]bYf'Ub[YgdUbbhYb
G]hi Uh]cb'YbXYhY"'J Yfgh`AbX`]WX'Yfk Y]gY'ZØ\fhY`X]YgYg
: U\fnYi [j Yf\U'hYb'ni 'Yf\Ø\hYf'5i ZFY[i b['Ui ZXYf'GhfU» Y"

8]Y'9g_U`Uh]cb'XYf'G]hi Uh]cb

B UWX'Ya 'XUg'U[[fYgg]j Y'A UbÒj Yf'XYg'A YfVWXYg!: U\fYfg
Zcfh[YgYhnh'k i fXYž'k i fXY'X]Y'G]hi Uh]cb'bcWX`[YZ`À\ f`]WX'Yfž'U`g'XYf
A Ubb'gWX`]Y»`]WX`Ui g'gY]bYa '5i hc'Ui ggh]Y["'Ni b`ÀWX'gh'gWX]Yb'Yg
gcž'U`g'k c`Y'Yf'Y]bZUWX`bi f'_ca a i b]n]YfYbž'XcWX`XUg'; Y[Yb'hY]'
k Uf'XYf': U`.'9f'[]b['Ui ZXUg'UbXYfY': U\fnYi [`cg'i bX'gWX`i ['Ui Z
XYggYb'? UfcggYf]Y'Y]b"'9]b'gc`WX'Yg'J Yf\U'hYb'\Uh]b'XYf'\Yi h][Yb
NY]hž']b'XYf'J Yf_Y\ fgg]WX'Yf\Y]h'[fc» [YgWX'f]YVYb'k]fXž`_Y]bYb

D`Uhm"

B UWX`XYa` , VYf[f]ZZ`Y\fhY`XYf`5 [[fYggcf`Y]bZUWX`]b`gY]b
: U\fnYi [`ni fØW`i bX`Z \f`c\`bY`k Y]hYfYg`XUj`cb" `B UWX`XYa` `XUg
: U\fnYi [`j YfgWX`k i bXYb`k Ufz`V`]YV`XYf`; YgWX`ÅX][hY`ni fØW`z
j Yfi`bg]WX`Yfhi`bX`a` Ò[`]WX`Yfk`Y]gY`Ui`WX`Yf\`YV`]WX` [YgWX`cW`hj`cb
XYf`i`bYfk`UfhY`hYb`i`bX` [Yk`U`hgUa`Yb`5`hhUW`Y" `Gc`WX`Y`J`cfZ`Å`Y`g]bX
b]WX`h`bi`f` [YZ`Å`f`]WX`z`g]Y`_`Òb`bYb`Ui`WX`ni`Y`fb`gh`U`Zh`Y`b
 [Ygi`bX`Y]h`]WX`Yb`i`bX`d`gm`WX`]g`WX`Yb`:`c` [Yb`ZØf`X]Y`6`Y`hY`] [hYb
ZØ`fYb"

8]Y`Dc`nY`]b`DZ`b [ghUXh`\`Uh`bi`b`Y]bY` : U\`bXi`b [`bUWX`XYa
i`bVY`_`Ubb`hYb`H`Å`hYf`Y]b [Y`Y]hY`hi`bX`V]hY`h`X]Y`6`Yj` Ò`_`Yfi`b [`i`a
A`h\`Z`Y" <]bk`Y]gY`g]bX`VY`]XYf`Dc`nY]ghU]cb`DZ`b [ghUXh`i`bhYf
XYf`HY`Y`Zcbbi`a`a`Yf`Z` (-`-`*`%)`+`-`-`)\$`-`\$`k`j`_`ca`a`Yb" `NYi [Yb`z`X]Y
a` Ò[`]WX`Yfk`Y]gY` ð`Zcfa`U]cb`Yb`ni`XYa` `J`cfZU`c`XYf`ni`f` ð`Yb`h]h`Å`h
XYg` : U\`fYfg`XYg`g]`VYfb`Yb`A`Yf`W`XYg`\`UVYb`z`k`Yf`XYb`Xf]b [Yb`X
 [YVY`hYb`z`g]WX`ni`a`Y`XYb" `NYi [Yb`ni`Z]b`XYb`z`_`Ubb`]b`gc`WX`Yb
: `Å`Yb`Yb`hg`WX`Y]XYb`X`ZØf`X]Y`5i`Z`_`Åfi`b [`XYg`J`cfZU`g`gY]b`i`bX
a` Ò[`]WX`Yfk`Y]gY`j`Yf\`]b`XYfb`z`XUgg`g]WX`gc`Y`hk`Ug`k`]Y`XYf`\`c`h"

8]Y`8`UfghY`i`b [`X]YgYg`J`cfZU`g`z`a`]hgUa`h`XYf`U [[fYgg]j`Yb
<`UbX`i`b [Yb`z`nY] [h`z`k`]Y`k`]WX`h] [`Yg`]gh`z`]b`XYf`\`Yi`h] [Yb
J`Yf`_`Y\`fgk`Y`h`UWX`hgUa`ni`gY]b" `J`Yf`_`Y\`fghY`]bY`a`Yf`gc`h`Yb`g]WX
ghY`hg`]\`fYf`J`Yf`Ub`hk`c`fhi`b [`VYk`i`ggh`gY]b`z`Y]b`g]WX`YfYg`I`a`Z`Y`X`ZØf
g]WX`gY`V`gh`i`bX`Ub`XYfY`ni`g`WX`UZYb" `Gc`WX`Y` , VYf[f]ZZ`g]bX`b]WX`h
bi`f`Y]b`d`Yfg`Òb`]WX`Yf`I`bZU`/`g]Y`g]bX`Y]b`Gd]Y [Y`V`]X`Y]bYg
Xf]b [Yb`XYb`Dfc`V`Ya`g`z`XUg`k`]f`U`g` ; YgY`g`WX`UZh`Ub [Y`Yb`a`Øgg`Yb"

8YhU]`g

6Ygi`WX`Yb`G]Y`i`bg`Ui`Z`b`!U ["XY