

5i gY]bUbXYfgYhni b['i bhYf'> [YbX`]W\ Yb
]b '@ØbYVi f[. 'J Yf`YhnhYf'i bX
9fa]hh'i b[Yb

5i gY]bUbXYfgYhni b['Ua 'GW\i `[Y`ÀbXY`]b '@ØbYVi f[. '↑ b[Y
A ÀbbYf'ghf]hhYbžY]bY`DYfgcb`j`Yf`Ymh" `Dc`nY]`Yfa]hhY`h"
GW\i ddYb`i bX`² `gdi f`VYhfcZZYb"

@ØbYVi f[`fchgt

5a '' '\$''5i [i gh'&\$&(ž' [Y[Yb`%%.' \$'I \fž`YbhVfUbbhY`]a `I a ZY`X
XYf`6Yfi ZgV]`XYbXYb`GW\i `Yb`5a `GW\k U`VYbVYf[`]b '@ØbYVi f[
Y]bY`\YZh][Y`5i gY]bUbXYfgYhni b['i bhYf'a Y\fyfYb`↑ b[Yb
A ÀbbYfb" `5i [YbnYi [Yb`VYf]W\ hYb`j`cb`Y]bYf`W\ Uch]gW\Yb`GnYbYž
]b`XYf`Yg`ni b`ÀW\gh`ni `Ui hghUf`_Yb`GhfY]h][_Y]hYb`i bX
UbgW\`]Y» YbX`ni ` _ÖfdYf`]W\Yb`< UbX[fY]Z]W\ _Y]hYb`_Ua " `9]b][Y
XYf`6YhY]][hYbžX]Y`a Ö[`]W\Yfk`Y]gY`Ui W\`GW\Ø`Yf`XYf`GW\i `Y
g]bXž'[Yf]YhYb`]b`Y]bY`i b`_cbhfc``]YfVUfY`@U[Yž`X]Y`Y]bY`Yfbgh\ UZhY
J Yf`Yhni b[`ni f`i c`[Y`\UhhY"

6Y]`X]YgYf`5i gY]bUbXYfgYhni b[`Yf`]hhY]b`< YfUbK UW\gYbXYf
gW\k YfY`Gh]W\!`VYn]Y\i b[gk`Y]gY`GW\b]hhj`Yf`Yhni b[Yb`]a
C VYf`_ÖfdYf`i bX`a i gghY`i a [Y\YbX`ni f`6Y\UbX`i b[`]bg`_Öfh]W\Y
?`]b]_i a `[YVfUW\h`k`YfXYb" `Hfc`h`XYf`GW\k`YfY`XYf`J`Yf`Yhni b[Yb
VYghY`h`XYfnY]h`_Y]bY`@YVYbg[YZU`f" `DUfU`Y`X`Uni `nc[Yb`g]W\`j`]Yf
UbXYfY`A`ÀbbYf`Y]W\hY`GW\ØfZk`i bXYb`ni "

Dc`nY]Y]bg`ÀhnY`i bX`Ui ZYbXY`9fa]hh'i b[Yb

8]Y`Dc`nY]ž`U`Ufa]Yfh`Xi fW\`X]Y`Ui Z[YVfUW\hYb`5bk`c`bYfž`k`Uf
gW\bY`a`]h`a`Y\fyfYb`GhfY]ZYbk`U[Yb`j`cf`C`fh" `G]Y`Yfa]hhY`hYb`X]Y
DYfgcbU]Yb`XYf`6YhY]][hYb`gck`]Y`j`cb`NYi [Yb`i bX`g]W\YfhYb

k]W\h[Y'6Yk Y]gYž'Y]bgW\`Y»`]W\`J]XYca UhYf]U`XYf
a Ò[`]W\Yfk Y]gY`YbhgW\Y]XYbXYb`?cbZfcbhUh]cb"8]Y'9fa]hhi b[Yb
\]bg]W\h]W\`XYf`<]bhYf[fØbXY`i bX`XYf`[YbUi Yb`5V`Ài ZY`Ui ZYb`]b
Yb[Yf`Ni gUa a YbUfVY]h'a]h`XYf`GW\i `Y"

8]YgY`[Yk U`hgUa Yb`5i gY]bUbXYfgYhni b[Yb`k YfZYb`Y]b`@]W\h`Ui Z
X]Y`<YfUi gZcfXYfi b[Ybž`XYbYb`gW\i`]gW\Y`9]bf]W\hi b[Yb`i bX`]fY
l a [YVi b[`Ui g[YgYhnh`g]bX"GC`W\Y`JcfZÀ`Y`_ca V]b]Yfh'a]h`XYa
9]bgUhm`j cb`[YZÀ`f`]W\Yb`; Y[Ybgh`AbXYbž`i bhYfghfY]W\Yb`X]Y
Bchk YbX][`_]hž`df`Àj Ybh]j Y`A U»bU\`a Yb`ni a`GW\i hn`j cb
đ [YbX`]W\Yb`Y]bni ZØ`fYb"

6YfY]hg`Ua`HU[`ni j cfž`Ua`&-`"5i [i gh`&\$&(žYfY][bYhYb`g]W\`]b
XYf`FY[]cb`k Y]hYfY`JcfZÀ`Yž`X]Y`X]Y`Dc`]nY`]Ui ZXYb`D`Ub`f]YZ`
l bhYf`UbXYfYa`_Ua`Yg`]b`A Y`VYW`_ni`Y]bYa`GW\i ddYbVfUbXž
XYggYb`l fgUW\Y`ni f`NY]h`bcW\`Yfa]hhY`h`k]fX"; Y[Yb`%*.`\$`l`f
YbhmØbXYhY`g]W\`Y]b`GW\i ddYb`Ui ZY]bYa`; fi bXghØW`_i bX
VfUW\hY`X]Y`Yi Yfk Y`f`gck]Y`5bk c`bYf`XUni ž`gW\`bY``ni`l`UbXY`b
i bX`GW\i hn`ni`V]YhYb"8Yf`YbhghUbXYbY`GUW\gW\UXYb`k i fXY`Ui Z
VYUW\h]W\Y`(\$"\$\$\$`9i fc`[YgW\`Àhnh"

GhUhhXYggYb`_cbbhYb`X]Y`Yi Yfk Y`f`i bX`X]Y`5bk c`bYf`Xi fW\
gW\`bY``Y`@ØgW\j Yfgi W\Y`[fØ»YfYb`GW\UXYb`UV`K YbXYb"8]Y
l fgUW\Y`XYg`6fUbXYg`V`Y]Vh`YXcW\`i b`_Ufž`k Ug`ZØf`ni g`Àhn`]W\Y
Gcf[Y`VY]`XYb`5bk c`bYfb`gcf[h"

2 `gdi f`i bX`J Yf`_Y`f`gi bZÀ`Y`Y

9]b`k Y]hYfYf`JcfZU``Ua`&-`"5i [i gh`VYhfUZ`Y]bY`2`gdi fž`X]Y`j cb
?]fW\ [Y``YfgYb`ØVYf`X]Y`6i bXYgghfU»Y`&\$`-`V]g`ni a`@ØbYVi f[Yf
<UZyb`ZYgh[YghY`h`k i fXY"AY`fYfY`DYfgcbYb`a Y`XYhYb`g]W\`VY]
XYf`Dc`]nY]"8]Y`Yi Yfk Y`f`k Uf`gW\`bY``j cf`Cfhž`i a`X]Y
[YZÀ`f`]W\Y`G]hi Uh]cb`ni`VYfY]b][Ybž`X]Y`Ui W\`ni`Yf`YV`]W\Yb
J Yf`_Y`f`gVY`l]bXYfi b[Yb`ZØ`fhY"9]b`?fUb`ghY`hY`g]W\`U`g
J Yfi fgUW\Yf`YfUi gž`bUW\XYa`Y]b`<mXfUi`_]gW\`Ui W\`[Yd`Uhh
k Uf`i bX`2`Ui g[YhfYhYb`k Uf"

Ni g`Àhn`]W\`_Ua`Yg`]b`XYf`gY`VYb`FY[]cb`Ui W\`ni`Y]bYa

J Yf_Y\fgi bZU``nk]gWXYb`Y]bYa `@_k `i bX`Y]bYa `↑ [YbX`]WXYb
F UXZU\fyfž`k cVY]`XYf`F UXZU\fyf`Y]W h j Yf`Yhnh`k i fXY``8Yf`@_k !
: U\fyf`\UhhY`cZZYbVUF`Y]b`@]W hg][bU`ZØf`F UXZU\fyf`ØVYfgY\Ybž
k Ug`ni f`?c``]g]cb`ZØ\fhY``Gc`WXY`J cfZÄ``Y`YfZcfXYfb`c\`bY`Nk Y]ZY`
Y]bY`[fØbX`]WXY` , VYfdfØZ b[`XYf`J Yf_Y\fgg]WXYf\Y]h`Ub`XYb
VYhfcZZYbYb`GhY``Ybž`i a `ni _ØbZh][Y`I bZÄ``Y`ni `j Yfa Y]XYb"

8]Y`Dc`]nY]`j cb`@ØbYVi f[`V`Y]Vh`k Y]hYf\]b`k UWgUa `i bX`Yfa `i h][h
X]Y`6Øf[Yfž`]fY`5i Za Yf_gUa _Y]h`Ui Zj YfXÄW h][Y`5_h]j]hÄhYb`ni
f]W hYbž`i a `[Ya Y]bgUa `ZØf`X]Y`G]WXYf\Y]h`XYf` ; Ya Y]bgWUZh`ni
gc f[Yb``8]Y`j YfgW]YXYbYb`J cfZÄ``Yž`X]Y`]b`XYf`YhnhYb`NY]h`ni
j YfnY]W bYb`g]bXž`ZcfXYfb`Y]b`Yf\Ø\hYg`6Yk i gghgY]b`ZØf
G]WXYf\Y]h`i bX`DfÄj Ybh]cbž`]bgVYgcbXYfY`]a `I a ZY`X`j cb`GW`i `Yb
i bX`ÖZZYbh]WXYb`9]bf]W h i b[Yb"

8]Y`@U[Y`V`Y]Vh`Ub[YgdUbbhž`k Ä\fybX`X]Y`Dc`]nY]`]\fy
9fa]h`i b[Yb`ZcfhgYhnh`i bX`U_h]j `Ub`XYf`?`Äfi b[`XYf`I a ghÄbXY
UfVY]hYh`9g`V`Y]Vh`ni `cZZYbž`XUgg`X]Y`VYhfcZZYbYb`↑ b[Yb`A ÄbbYf
gW bY``[YbYgYb`i bX`XUgg`@Y\fyb`Ui g`X]YgYb`J cfZÄ``Yb`[Ync[Yb
k YfXYbž`i a `gc`WXY`5i ggWXYf]h`i b[Yb`]b`Ni _i bZh`ni `j Yf\]bXYfb"

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY