

5i hcUi ZVfi W\]b'6cf_Yb.'Dc`]nY]'gi W\ h <]bk Y]gY'ni 'HÅhYf

⊕'6cf_Yb'k i fXY'Y]b'D_k 'Ui Z[YVfcW\Yb'i bX'6Uf[Y`X
Ybhk YbXYh"8]Y'Dc`]nY]'Yfa]hY'h' '<]bk Y]gY'k]`_ca a Yb"

⊕'XYf'fi \][Yb'GhUXh'6cf_Yb'YfY][bYhY'g]W\]b'XYf'BUW\hj cb
GUa ghU['Ui Z'GcbbhU['Y]b'J'cfZU`ž'XYf'X]Y'5bk c\ bYf'Ui ZgW\ fYW_Yb
'Y]»"9]b'5i hc'k i fXY'Ui Z[YVfcW\Yb'ž'k cVY]'XYf'HÅhYf'[Yn]Y'h
j'cf[Y[Ub[Yb']ghž'i a 'g]W\ 'Ub'XYa 'ja ': U\fnYi ['ni fØW_[Y`UggYbYb
9][Ybhi a 'ni 'VYfY]W\Yfb"8]Y'HUh'ZUbX'nk]gW\Yb'XYa ' ' %'5i [i gh
&\$&('i a '&%. \$\$'i \f'i bX'XYa '%"GYdhYa VYf'&\$&('i a '%\$. \$\$'i \f
Ua 'Ghf]W\dZi \k Y['ghUhh"

8]Y'Dc`]nY]'VYf]W\hYhj cb'Y]bYa 'Vf]gUbhYb'8]YVghU\`.'9]b
i bVY_UbbhYf'a Åbb']W\Yf'HÅhYf'nYfhfØa a YfhY'X]Y'GY]hYbgW\Y]VY
XYf'6Y]ZU\ fYfhØf'Y]bYg'V'Ui Yb'; c'ZYgž'XYf'a]h'Ua h]W\Yb
?YbbnY]W\Yb': N!@N'&(\$'i bhYfk Y[g'k Uf"K U\fgW\Y]b']W\ 'a]h
Y]bYa 'i bVY_UbbhYb'K Yf_nYi ['VYk UZZbYhž'j YfgW\UZZhY'g]W\ 'XYf
9]bXf]b['b['Ni [Ub['ni a ': U\fnYi ['i bX'Ybhk YbXYhY'X]Y
'; Y`XVØfgY'Y]bYf'&'!Å\f][Yb'6cf_YbYf]bž'X]Y'ni 'XYa 'NY]hdi b_h
]a '5i hc'ni fØW_[Y`UggYb'k cfXYb'k Uf"5i g'XYf'; Y`XVØfgY
YbhbU\ a 'XYf'HÅhYf'Y]bYb'[Yf]b[Yb'XfY]ghY`][Yb'; Y`XVYhfU[ž
VYj'cf'Yf'a]h'XYf'6Yi hY'j ca 'HUhcfh'Zc\"

8YhU]'g'ni f'HUh'i bX'XYb': c`[Yb

8]Y'Xi fW\XUg[Yk U'hgUa Y'² ZzbYb'XYg': U\fnYi [g'Yb'ghUbbXYbYb
GW\ÅXYb'k YfXYb'Ui ZYhk U'%'\$\$\$'9i fc'[YgW\Åmh"8]YgY'Gi a a Y
VYn]Y\h'g]W\ 'b]W\h'bi f'Ui ZX]Y'NYfghØfi b['XYf'GW\Y]VYž'gcbXYfb
Ui W\ 'Ui Z'a Ø[`]W\Y'?cghYb'ZØf'X]Y'⊕ghUbXgYhni b['XYg'5i hcg"9g
]gh'VYa Yf_Ybgk Yfhž'XUgg'XYf'HÅhYfž'bUW\XYa 'Yf'XUg'6Uf[Y`X

Ybhbca a Yb \UhhYž'X]Y'; Y`XVÖfgY`ja` ðbYbghUXhVYfY]Wk`k Y[k UfZ'
8]Yg`_ÖbbhY`XUfUi Z\]bXYi hYbž'XUgg`XYf`HÄhYf`a Ö[`]WYfk Y]gY
b]Wkh[Yd`Ubh\`UhhYž'X]Y'; Y`XVÖfgY`gY`Vgh`ni`VY\U`hYbž'gcbXYfb
'YX][`]Wk`Ub`XYb`6Uf[Y`Xa`]hhY`b`]bhYfYgg]Yfh`k Uf"

8]Y`Dc`nY]'<ca VYf[`U`h`X]Y`9fa`]h`i`b[Yb`Ui Z[Ybca`a`Yb`i`bX
V]hhYh`X]Y`^ ZZYbh]Wk`_Y]h`i`a`<]bk Y]gY`"8]Y`6YUa`hYb`g]bX`Ui Z`XYf
Gi`WY`bUWk`Y]hYfYb`NYi`[Ybž'X]Y`ni`f`5i`Z`_Äfi`b[`XYg
J`YfVfYWk`Ybg`VY]hfU[Yb`_ÖbbYb`"6YgcbXYfY`5i`Za`Yf_gUa`_Y]h[`]h
XUVY]`XYb`l`a`ghÄbXYbž'X]Y`ni`X]YgYf`HUh`ZØ\fhYb`"Gc`Wk`Y`J`cfZÄ`Y
g]bX`i]b`XYf`F`Y[Y`Y]b`<]bk Y]g`Ui`Z`Y]bY`ghY][YbXY`?`f]a`]bU`]hÄž
k`Ug`ZØf`X]Y`G]Wk`Yf\Y]h`i`bX`XUg`K`c`\VYZ]bXYb`XYf`6Øf[Yf`j`cb
6YXYi`hi`b[`]gh"

8]Y`ni`ghÄbX][Y`Dc`nY]X]fY`_h]cb`GWk`U`a`!9XYf`fi`Zi`U`Y`ž'X]Y
a`Ö[`]Wk`Yfk`Y]gY` ðZcfa`Uh]cbYb`VYg]hnYb`cXYf`Ä`b`]Wk`Y`J`cfZÄ`Y
VYcVUWk`hYh`\UVYbž'XUni`Ui`Zž'g]Wk`i`bhYf`XYf`HY`Y`Zcbbi`a`a`Yf
\$`)*,`%#`+`(!\$`ni`a`Y`XYb`"8]Y`Ni`gUa`a`YbUfVY]h`XYf`; Ya`Y]bgWk`UZh
]gh`c`Zi`Yb`hgWk`Y]XYbXž'i`a`HÄhYf`ni`]XYbh]Z]n]YfYb`i`bX`ni`_ÖbZ][Y
GhfUZhUhYb`ni`j`Yf\]bXYfb"

8]Y`ni`bY`a`YbXY`Gcf[Y`i`a`9]bVfØWk`Y`i`bX`8]YVghÄ`Y`]b`D`k
nY][hž`k`]Y`k`]Wk`h][`Yg`]ghž`G]Wk`Yf\Y]hgj`cf`_Y`\fi`b[Yb`ni`hfY`ZZYb`
5i`hc`ZU`fYf`gc`hYb`VYgcbXYfg`XUfUi`Z`UWk`hYbž`k`Yfhj`c`Y
; Y[YbghÄbXY`b]Wk`h]g]Wk`hVUf`ja` :`U\fnYi`[`ni`fØW`ni`UggYb`"Gc`Wk`Y
dfÄj`Yb]j]Yb`A`U»`bU`a`Yb`_ÖbbYb`XUni`VY]hfU[Ybž'XUg`F]g]_c
Y]bYg`, VYf[f]Zg`ni`a`]b]a`]YfYb`i`bX`X]Y`Y][YbY`G]Wk`Yf\Y]h`ni
Yf\Ö`Yb"

8YhU]`g

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z`i`b!U["XY