

8 f]b [YbXYf`B chUfnhY]bgUhn. `K Y]» Y
@]a ci g]bY`fUa a h`9]bgUhnk U[Yb`i bX
Z]Y\ h

⊕`K]Y\``_c``X]YfhY`Y]b`ZØW h][Yf`5i hcZU\ fYf`a]h`Y]bYa
BchUfnhk U[Yb``8Yf`I bZU``YfY][bYhY`g]W`k Å\ fYbX`Y]bYg
Xf]b [YbXYb`9]bgUhnYg"

⊕`K]Y\``_Ua`Yg`Ua`8cbbYfghU[`ni`Y]bYa`JcfZU``žXYf`gck c\`X]Y
8f]b [`]W`_Y]h]j cb`BchZU``Y]bgÅhYb`U`g`Ui W`X]Y`; YZU\ fYb`ja
GhfU» Ybj Yf`_Y`f`j YfXYi h`]W`h``9]b`BchUfnhk U[Ybž`XYf`]b`Y]bYa
a YX]n]b]gW`Yb`BchZU``i bhYfk Y[g`k Ufž`k i fXY`]b`Y]bYb`I bZU``
j Yfk]W`_Y`h`i bX`]gh`Xi fW`X]Y`i bØVYf`Y[hY`: U\fk Y]gY`Y]bYg
UbXYfYb`: U\fnYi [g`ghUf`_`[YZÅ\ fXYh`k cfXYb"

; Y[Yb`%, .&+`I \f`k Uf`X]Y`&, !Å\ f][Y`: U\ fYf]b`XYg`BchUfnhk U[Ybg
a]h`Y]b [YgW`U`h`Y`h`Ya`6`Ui` `]W`hi bX`A Ufh]bg\cfb`Ui ZXYf
K YghhUb[YbhY`j cb`; i a a YfgVUW`]b`F]W`hi b[`K]Y\``i bhYfk Y[g`
ÅfY`A]gg]cb`k Uf`j cb`[fØ» hYf`6YXYi hi b[ž`XU`g]Y`]b`Y]bYa`BchZU``
Y]Yb`a i gghY``5b`XYf`5i ZU\ fh`ni f`5(`]b`F]W`hi b[`C`d`Y`hfUZ`g]Y
`YXcW`Ui ZY]b`i bYfk UfhY`h`Yg`<]bXYfb]g.`8]Y`5a`dY`k Uf`ZØf`g]Y
Fch`9]b`k Y]» Yg`: U\fnYi [ž`XU`g]j cb`XYf`5i hcVU\ bUVZU\ fh`_Ua ž
\]bhYf`]Y» `ni bÅW`gh`XYb`9]bXfi W`ž`U`g`k c``Y`Yg`Ub\`U`h`Yb``8cW
XUbb`VYgW`Yi b][hY`XYf`: U\ fYf`d`Øh`]W`i bX`_c``X]YfhY`a]h`XYa
BchUfnhk U[Yb"

8 Yf`: U\ fYf`Z`ØW`hY`hY

Hfchn`XYg`Ni gUa a Ybghc» Yg`[Y`Ub[`Yg`XYf`BchÅfnh]bž`XYb`K U[Yb
k Y]hYfni ZU\ fYbž`gcXUgg`X]Y`a YX]n]b]gW`Y`<]Z`Y`b]W`h
VYY]bhfÅW`h][h`k i fXY``8Yf`: U\ fYf`XYf`k Y]» Yb`@]a ci g]bY`\UhhY
`YXcW`UbXYfY`D`ÅbY.`9f`Yf[f]Z`X]Y`:`i W`hi bX`VYgW`Yi b][hY`a]h

\c\Yf'; YgWk]bX][_Y]h]b`F]W\hi b[`K]Y\`"8]YgY'<UbX`i b[`nY][h
b]W\h`bi f`Y]bY`F ØW_g]W\hg`cg][_Y]h[Y[YbØVYf`XYb`9]bgUhn_fÅZhYbž
gcbXYfb`Ui W\`X]Y`dchYbn]Y`Yb`; YZU\ fYb`ZØf`UbXYfY
J Yf_ Y\ fghY]`bY\ a Yf"

8 Ug`ZØW\h][Y': U\fnYi [`k]fX`U`g`k Y]»Y`@]a`ci`g]bY`VYgW\f]YVYb"
⊖Zcfa Uh]cbYb`ni`XYa`i: U\fYf`cXYf`XYa`i [YbUi Yb`Hmd`XYg
: U\fnYi [g`g]bX`V]g\Yf`b]W\h`vY`_Ubbh`Gc`W\Y': `i W\hYb`bUW
l bZ`Yb` [YZ\`fXYb`b]W\h`bi f`X]Y`9]bgUhn_fÅZhYž`gcbXYfb`Ui W\`XUg
U`[Ya`Y]bY`G]W\Yf\Y]hg[YZØ\`Ui ZXYb`GhfU»Yb`"8Yf`BchUfnhk U[Yb
cbbhY`[`ØW`]W\Yfk Y]gY`fY`Uh]j`i bVYgW\UXYh`k Y]hYfZU\ fYb`ž`XcW
X]Y': fU[Y`V`Y]Vhž`k]Y`j]Y`Y`@]XhfU[YbXY`Yg`[YVYb`_ØbbhYž`k Ybb
U`Y`6YhY]][hYb`]b`XYfUfh][Yb`G]h`Uh]cbYb`gc`[`Y]W\ [Ø`h][`UbXY`b"

8]Y`Dc`nY]`U\h`VYfY]hg`9fa`]h`i b[Yb`Ui Z[Ybca`a`Yb`i bX`gi W\h
U_h]j`bUW\`NYi [Yb`XYg`J`cfZU`g`" <]bk Y]gY`b]a`a`h`XUg
J Yf_ Y\ fg_ ca`a`]ggUf]Uh; i`a`a`YfgVUW\`i bhYf`XYf`HY`Yzcbbi`a`a`Yf
\$&&*%, %-`-\$`Ybh[Y[Yb`"8]Y'; YgW\Y\ b]ggY`]b`K]Y\`ghY\Yb
gma`Vc`]gW\`ZØf`X]Y`<YfUi`gZcfXYfi`b[Ybž`a`]h`XYbYb`BchZU`"Z]Yb
_cbZfcbh]Yfh]g]bXž`i`bX`i`bhYfghfY]W\Yb`X]Y`Bchk`YbX][_Y]h]g]W\YfYf
J Yf_ Y\ fgdfU_h]_Ybž]bgVYgcbXYfY`k`Ybb`Yg`i`a`9]bgUhnZU\fnYi [Y
[Y\h"

9]bY`gc`W\Y'; YZU\ f`ZØf`X]Y`BchUfnhk U[Yb`_Ubb`i`bX`gc`hY`b]W\h
U_nYdh]Yfh`k`YfXYb`"⊖`Y]bYf`NY]hž]b`XYf`gW\`bY`Y`a`YX]n]b]gW\Y
<]Z]Y`bHgW\Y]XYbX`gY]b`_Ubbž]gh`XYf`GW\`i`h`XYf`9]bgUhn_fÅZhY
i`bX`XYf`XUni [Y\`Øf][Yb': U\fnYi [Y`j`cb`\`ØW\ghYf`6YXYi`hi`b[`"8]Y
6Y\`ØfXYb`UddY`YfYb`Ub`U`Y`J Yf_ Y\ fghY]`bY\ a Yfž`a`]h`J`c`fg]W\h
i`bX`F`YgdY_h`ni`ZU\ fYbž`i`a`X]Y`G]W\Yf\Y]h`Ui`ZXYb`GhfU»Yb`ZØf
U`Y`ni`[Yk`Å\`f`Y]ghYb"

8YhU]`g

6Ygi W\Yb`G]Y`i`bg`Ui`Z.`b!U["XY