

: U\ ffUXZU\ fYf'ghØfnh'U`_c\c`]g]YfhYf
HfYddY'\]bi bhYf']b`K H!H]Yb[Yb

A i ha U»`]W`U`_c\c`]g]YfhYf'F UXZU\ fYf'ghØfnh']b`K U`Xg\i h!
H]Yb[Yb"Dc`]nY]'a i gghY'i bhYf'Nk Ub['6'i hYbhbU\ a Y
Xi fWZØ\ fYb"

Nk]gWYbZU``']b`K U`Xg\i h!H]Yb[Yb.

; YZÅ\ f`]WYf'Ghi fn`Y]bYg': U\ ffUXZU\ fYfg

5a`GUa ghU[UVYbXžXYa`'\$`"\$, "&\$&(žYfY][bYhY'g]W`']b`K U`Xg\i h!
H]Yb[Yb`Y]b'gWk YfYf'I bZU`žXYf'X]Y'Dc`]nY]_fÅZhY'i bX`XYb
FYhi b[gX]Ybgh'U`Ufa`]YfhY"9]b`')!`Å\ f][Yf'A Ubb`Z]`VY]a
F UXZU\ fYb`X]Y`HfYddY`Y]bYf'I bhYfZØ\ fi b['Ub`XYf'?`Yhh[Ui ghfU» Y
\]bi bhYf"'8]YgYf'J cfZU``'k]fZh': fU[Yb`ni f'G]WYf\Y]h']a
GhfU» Ybj Yf_Y\ f'i bX`XYa`'j YfUbhk cfhi b[gj c``Yb`l a [Ub['a]h
5`_c\c``Ui Z"

8YhU]`g`ni a`'J cfZU``

8Yf': U\ ffUXZU\ fYfžXYf'cZYbVUf'ghUf_`U`_c\c`]g]YfhY`k Ufž[Yf]Yh
[Y[Yb`%-`.%\$`l \ f']b`Y]bY'[YZÅ\ f`]WY`G]hi Uh]cb""6Y]'gY]bYa`'Ghi fn
V`]YV`Yf`ni bÅWghfY[i b[g`cg``]Y[Yb`i bX`Yf`]hh`XUVY]'Yf\YV`]WY
J Yf`Yhni b[Ybž`X]Y`ZØf`gY]bY'; Ygi bX\Y]h`VYXYb_]W`'gY]b`_ÖbbhYb"

J Yf\ U`hYb`XYg`l bZU``cdZYfg

Hfchn'gY]bYf'J Yf`Yhni b[Yb`nY][hY'g]W`'XYf'A Ubb`VY]'9]bhfYZYb
XYf'FYhi b[g_fÅZhY`U[[fYgg]j "'Gc`WY`F YU_h]cbYb'g]bX`]b
ghfYgg][Yb`i bX`gW a Yfn\UZhYb`G]hi Uh]cbYb`b]W`hi bØV`]W`ž`YXcW

ZØ\ fYb`g]Y`cZh`ni`ni`gÄhn`]W\Yb`GWk`jYf][`_Y]hYb`ZØf`X]Y
9]bgUhm_fÄZhY""l`a`ig]W\Yfni`ghY`Ybž`XUgg`X]Y`l`fgUW\Yb`XYg`J`cfZU`g
bUW\j`c`nc[`Yb`k`YfXYb`_cbbhYbž`k`i`fXY`Y]bY`6`i`hYbhbU`a`Y
Ub[`YcfXbYhž`X]Y`U`YfX]b[`g`i`bhYf`Nk`Ub[`X`i`fW\`[`YZØ\`fh`k`YfXYb
a`i`gghY""6YXUi`Yf`]W\Yfk`Y]gY`Äi`»`YfhY`XYf`F`UXZU\`fYf`Ui`W\`
cVgnØbY`6Y`Y]X][`i`b[`Yb`[`Y[`YbØVYf`XYf`Dc`]nY]"

9]b`G]W\Yf\Y]hgf]g]_c`ZØf`X]Y` ;`Ya`Y]bgW\UZh

8Ug` :`Y\`Yb`Y]bYg` :`U\ffUX\Y`a`g`j`YfghÄf`_h`X]Y`HfU[`_]`X]YgYg
J`cfZU`g`"G]W\Yf\Y]hgUi`gfØghi`b[`Yb`k`]Y`<`Y`a`Y`g]bX`Yb`hgW\Y]XYbXž
i`a`igW\k`YfY`?`cdž`Yf`Yhni`b[`Yb`VY]`GhØfnYb`ni`j`Yfa`Y]XYb""8]Y
?`cbgYei`YbnYb`X]YgYg`9fY][`b]ggYg`_ØbbYb`b]W\h`bi`f`XYb
VYhfcZYbYb` :`U\`fYfž`gcbXYfb`Ui`W\`X]Y`[`YgUa`hY` ;`Ya`Y]bXY`X]fY`_h
VYhfYZYbž`XU`Yf\`Ø\`hY`l`bZU`nU\`Yb`XUg`G]W\Yf\Y]hgVYk`i`gghgY]b
i`bX`X]Y`UbXYfYb`J`Yf`_Y\`fghY]`bY\`a`Yf`j`Yfi`bg]W\Yfb"

8]Y`F`c`Y`XYf`Dc`]nY]`i`bX`XYg F`Y`hhi`b[`gX]YbghYg

8]Y`gW\`bY`Y`F`YU`_h]cb`XYf`F`Yhhi`b[`g`_fÄZhY`j`YfXYi`h`]W\h`X]Y
<`YfUi`gZcfXYfi`b[`Yb`ž`a`]h`XYbYb`g]Y`_cbZfcbh]Yfh`g]bXž`k`Ybb`g]Y`]b
gc`W\Y`VfYbn`][`Yb`G]hi`Uh]cbYb`Y]b[`fY]ZYb`a`ØggYb""5i`W\`k`Ybb`XYf
F`UXZU\`fYf`gW\`]Y`»`]W\`]b`X]Y`C`V\`i`h`Y]bYg`5b[`Y\`Øf][`Yb`ØVYf[`YVYb
k`i`fXYž`V`Y]Vh`X]Y` :`fU[`Y`XYf`J`YfUbhk`cfhi`b[`i`bX`XYf`DfÄj`Ybh]cb`]b
XYf` ;`Ya`Y]bgW\UZh`VYghY`Yb"

:`Un]h.`9]b`5i`Zfi`Z`ni`f`6Ygcb`bYb`Y]h

8]YgYf`J`cfZU`gc`hY`U`g`9f]bbYfi`b[`X]YbYbž`XUgg`X]Y`?`ca`V]bUh]cb
j`cb`5`_c\`c`i`bX` :`U\fnYi`[`bi`hni`b[`ž`gY]`Yg`Y]b`5i`hc`cXYf`Y]b
 :`U\ffUXž`ni`[`Y`ZÄ\`f`]W\Yb`G]hi`Uh]cbYb`ZØ\`fYb`_Ubb""8]Y
 ;`YgY`gW\UZh]gh]Ui`Z[`Yfi`ZYbž`a`Y\`f`6Yk`i`gghgY]b`ZØf
g]W\Yf\Y]hgY`Y]j`UbhY`A`U`»`bU`a`Yb`i`bX`j`YfUbhk`cfhi`b[`gj`c`Yg
J`Yf\`U`hYb`]a`GhfU`»`Ybj`Yf`_Y\`f`ni`Yb`hk`]W`Y`b"

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY