

@Y]W\ Y`Ui g`A cgY`[YVcf[Yb.`J Yfa]gghYf
Ui g`D]Ygdcfh`]XYbh]Z]n]Yfh`

5a`%\$": YVfi Uf'&\$&) `k i fXY`]b`9b_]fW\`Y]bY`@Y]W\ Y
[YVcf[Yb``8Yf`j Yfa]gghY`(`,!À\ f][Y`Ui g`D]Ygdcfh`k i fXY
]XYbh]Z]n]Yfh`

9b_]fW\ ž`8Yi hgW\`UbX`!`5a`A cbhU[ž`XYa`%\$": YVfi Uf'&\$&) ž
k i fXY`]b`9b_]fW\ ž`F\Y]b`UbX!DZU`nž`Y]bY`a`Àbb`]W\ Y`@Y]W\ Y`Ui g`XYf
A cgY`[YVcf[Yb``8Yf`9bhXYW`Yfž`Y]b`5b[YghY`hYf`XYf`GW\`Yi gYž
ZUbX`XYb`YV`cgY`?`ÒfdYf`Ua`J cfa`]hhU[ž`U`g`X]YgYf`Ub`XYf
GhUi ghi ZY`Ub[YgdØ`h`k i fXY``8]Y`9fa`]hhi b[Yb`XYi hYhYb`gW\ bY`
XUfUi Z`\]bž`XUgg`Yg`g]W\`i a`Y]bYb`gY]h`XYa`%&`>Jbi Uf
j Yfa]gghYb`(`,!À\ f][Yb`Ui g`D]Ygdcfh`\UbXY`b`_ÒbbhY``8]Yg`k i fXY
Xi fW\`Y]bYb`8B5!5V[`Y]W\`Ua`%&": YVfi Uf'&\$&) `YbX[Ø`h][
VYgh`h][h`

8Yf`A Ubb`\UhhY`Ua`5VYbX`j cf`gY]bYa`J YfgW\k]bXYb`Y]bY`Y]Yf
]b`K`]bhf]W\`VYgi W\h`i bX`k Uf`XUbUW\`b]W\h`a`Y\`f`ni`<`Ui gY
Ub[Y`_ca`a`Yb``9g`k]fX`Ub[Ybca`a`Ybž`XUgg`Yf`XYb`<`Y]a`k`Y[`bUW\
D]Ygdcfh`ni`:`i`»`Ub[YhfYhYb`\UhhY``: fYi bXYž`X]Y`:`Yi Yfk`Y\`fi`bX
X]Y`Dc`]nY]\`UhhYb`]bhYbg]j`bUW\`]a`[Ygi W\hž`XcW\`X]Y
6Ya`Ø`i`b[Yb`V`]YVYb`YfZc`[`cg`

I bhYfgi W\ i b[`XYf`@Y]W\ Y

8]Y`CVXi`_h]cb`XYg`@Y]W\ bUa`gž`X]Y`Ua`%&": YVfi Uf'ghUhhZUbXž
`]YZYfhY`YXcW\`_Y]bY`UVgW\`]Y»`YbXYb`ϑZcfa`Uh]cbYb`ni`f
HcXYgi fgUW\Y``5i`Z[fi bX`XYg`Ni`ghUbXg`XYg`?`ÒfdYfgž`XYf`Xi`fW\
X]Y`Àb[YfY`@Y[YnY]h]a`K`UggYf`VYY]bhf`ÀW\h][h`k`Ufž`_cbbhYb`X]Y
[YbUi`Yb`I`a`gh`ÀbXY`b]W\h[Y`_`Àfh`k`YfXYb``8]Y`9fa`]hYf`[UVYb
Ubž`XUgg`Yg`_Y]bY`<`]bk`Y]gY`Ui`Z:`fYa`XY]bk`]f`_i`b[`[]Vhž`k`Ug

XUfUi Z\]bXYi hYhžXUgg`Y]b`l b[`ØW_gZU``j cf`Y[h"

8]Y`CVXi _h]cb`]gh`Y]b`k]W[h][Yf`6YghUbXhY]`ni f`?`Àfi b[`j cb
HcXYgi fgUWYb`i bX`hfÀ[h`a U» [YV`]W`ni f`E i U`]hÀhgg]WYfi b[`]b
XYf`_]b]gWYb`A YX]n]b`VY]"` ð`8Yi hgW`UbX` []Vh`Yg`Y]bY
VYa Yf`_Ybgk YfhY`J Uf]Uh]cb`]b`XYf`<`Ai Z][_Y]h
cVXi _h]cbga YX]n]b]gWYf`l bhYfgi W`i b[Ybž`X]Y`XYb`?`cbhYl h
X]YgYf`HfU[ÒX]Y`Yfk Y]hYfb`_Ubb`H\]Ya Y`7cbbYWh`VYgWfY]Vh"

8]Y`9fa]hh`i b[Yb`i bX`X]Y`F YU_h]cb`XYf
; Ya Y]bgW UZh

8]Y`BUWf]W[hj ca`HcX`XYg`A UbbYg`\Uh`X]Y`c_U`Y` ; Ya Y]bgW UZh
]b`D]Ygdcfhi bX`K]bhf]W`VYhfcZYb` [Ya UW`h`J]Y`Y`A YbgWYb
\UhYb`<cZbi b[Yb` [Y\Y [hž`XUgg`XYf`J Yfa]gghY`YVYbX
Ui Z[YZi bXYb`k YfXYb`_ÒbbhY"8Yf`hfU[]gWY`5VgW`i gg`X]YgYf
Gi WY`i bhYfghfY]W`h`X]Y` ; YZU`fYbž`X]Y`]b` [fÒ» YfYb` ; Yk`ÀggYfb
`Ui Yfbž`gck]Y`X]Y`<YfUi gZc`fXYfi b[Ybž`X]Y`X]Y`Gi WY`bUW
J Yfa]gghYb`a]h`g]W`Vf]b[h"

8]Y`X`Ybh]hÀ`h`XYg`A UbbYg`]gh`nk Uf`bi b` [Y`_`Àfhž`YXcW`V`Y]Vh`X]Y
HfUi Yf`i a`XYb`J Yf`i gh]b`XYf` ; Ya Y]bgW UZh`gdØfVUf"9g`k]fX
Yfk UfhYhž`XUgg`k Y]hYfY`l bhYfgi W`i b[Yb`XYb` [YbUi Yb`<Yf[Ub[
XYg`l bZU``g`_`ÀfYb`k YfXYb`"HU[&(`VYf]W`hYh`ØVYf`X]Y`U`hi Y`Yb
9b`hk]W`i b[Yb`i bX`X]Y`Gc`]XUf]hÀ`h`XYf`6Øf[Yf`]b`X]YgYf`gW`k YfYb
NY]h"

8]Y`Dc`]nY`k]fX`k Y]hYf\]b`j Yfgi WYbž`a Y`f` ðZcfa Uh]cbYb`ØVYf
XYb`J cfZU``ni`gUa a Y`bž`i a`a Ò[`]WYb`l b`_Uf\Y]hYb
bUW`ni [Y\Yb`i bX`XYb`A YbgWYb`]b`XYf`F Y[]cb`X]Y`5b`hk cfhYb`ni
`]YZYfbž`X]Y`g]Y`gi WYb`"

8YhU]`g	
J cfZU``	l b[`ØW_gZU``
C fh	9b_]fW`ž`8Yi hgW`UbX
E i Y`Yb	• k k k "hU[&("XY

8YhU]`g

- k k k "gc`"XY
- k k k "h\]Ya Y!WcbbYWh"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY