; Yk U`hgUa Y`5i gY]bUbXYfgYhni b[`]b
@ÖffUW. `DZYZZYfgdfUmj Yf`Yhnh`XfY]
DYfgcbYb

⊕`@ÖffUW`_Ua`Yg`ni`Y]bYf`5i gY]bUbXYfgYhni b[`Ui ZXYf
GhfU»Yž`VY]`XYf`DZYZZYfgdfUmj]b[ YgYhnh`k i fXY"9fa]hhi b[Yb
`Ui ZYb"

GdUbbi b[Yb`i bX` ; Yk U`h`]b`XYf`⊕bYbghUXh
j cb`@ÖffUW

⊕`XYf`ØVYffY[]cbU`Yb`8]g_i gg]cb`i a`X]Y`G]WYf\Y]h]a
ÖZZYbh]WYb`FUi a`b]a a`hXYf`U_hi Y`Y`J cfZU``]b`@ÖffUW`Y]bY
nYbhfU`Y`F c`Y`Y]b"⊕`XYf`BUW`h`Ui`Z`A]hthk cW`ž`XYb`\$+`\$, "`&\$&(ž
_Ua`Yg`[Y[Yb`\$&.`\$`I` \f`ni`Y]bYf`5i gY]bUbXYfgYhni b[ `Ui ZXYf
GhfU»Yž`X]Y`b]W`h`bi`fi`ba]hhY`VUFY`J Yf`Yhni b[ Yb`ni`fi`c`[ Y`\UhhYž
gcbXYfb`Ui`W`Ui`Z`[ fÖ»YfY`[YgY`gW`UZh]W`Y`DfcV`Ya`Y`\]bk Y]gh"

8 Yf`J cfZU``]a`8 YhU]`

8]Y`5i gY]bUbXYfgYhni b[ `YfY][bYhY`g]W`]a`<YfnYb`j cb`@ÖffUW`ž
Y]bYf`GhUXhž`X]Y`c`Zh`ZÖf`]\fY`YVYbX][ Y`5ha`cgd`\ÄfY`VY`_Ubbh]`gh"
5b`XYa`J cfZU``k UfYb`a`]bXYghYbg`XfY]`DYfgcbYb`VYhY][hž
XUfi`bhYf`Y]b`9`YdUUf`]a`5`hYf`j cb`&-`i bX`(`&`J`fYb`gck ]Y`Y]b
(\$!`Ä`f][Yf`A`Ubb"6Yf]W`hYb`ni`Zc`[Y`k`i`fXY`k`Ä`fYbX`XYf
5i gY]bUbXYfgYhni b[`DZYZZYfgdfUmj]b[ YgYhnhž`k Ug`ni
J Yf`Yhni b[ Yb`VY]`U`Yb`XfY]`6YhY][hYb`ZÖ`fhY" `Nk Y]j cb`]`bYb
a`i`gghYb`Xi`fW`XYb`FYhhi b[gX]Ybghj Yfgcf[h`k`YfXYbž`k Ug`Ui`ZX]Y
GW`k`YfY`XYf`G]hi`Uh]cb`\]bk Y]gh"

8 Ug'9]b[fY]ZYb'Y]bYg'DUggUb hY b

9]b'DUggUbhž'XYf'ni f'NY]h'XYg'J cfZU``g'ni ZÄ``['Ua 'Cfh'k Ufž'gWkf]hh
YXcW'Y]b'i bX'j Yfgi W'hYž'X]Y'?'cbZ]_hdUfhY]Yb'ni 'VYfi \][Ybž
VYj cf'X]Y'Dc`nY]Y]bhfUZ''8]YgY'N]j]'Wci fU[Y'_ÖbbhY'ni 'Y]bYf
k Y]hYfYb'8YVUhY'XUfØVYf'ZØ\ fYbžk]Y'k]W'h]['Yg']ghž'XUgg'6Øf[Yf
]b'gWk]Yf][Yb'G]hi Uh]cbYb'_U_hj '\UbXY'b'i bX'8]d`ca Uh]Y
UbgfYVYb"

; YgY``gW UZh`]W X Y'æa d`]_Uh]cbYb

8Yf'J cfZU``k]fZi: fU[Yb'ØVYf'X]Y'G]W Yf\Y]h]b'i bgYfYf
; YgY``gW UZh`Ui Zi bX'i bhYfghfY]W'h'X]Y'Bchk YbX][_Y]hž
A U»bU\ a Yb'ni 'Yf[fY]ZYbž'i a 'XYfUfh][Y'?'cbZ]_hY']a 'ÖZYbh]W Yb
FUi a'ni 'j Yf\]bXYfb''8Yf'9]bgUhn'j cb'DZYZZYfgdfUm' 'Y]b'A]hhY`ž
XUg'ni f'GY'Vghj YfhY]X][i b['Y]b[YgYhnh'k YfXYb'_Ubbž'UVYf'Ui W
'Y]W'h'a]ggVfUi W'h'k]fX' ']gh'Y]b'NY]W Yb'XUZØfž'XUgg'g]W
A YbgW Yb'ni bY\ a YbX']b'Y]bYf'6YXfc\i b[gg]hi Uh]cb'ZØ\ 'Yb"

9fa]hh'i b[Yb'i bX'XYf'K Y['bUW 'j cfbY

8]Y'9fa]hh'i b[Yb'ni 'XYa ' ; YgW Y\Yb'g]bX'bcW 'ja ' ; Ub[Yž'k Ug
X]Y' i b'_Uf\Y]h'ØVYf'XYb' [YbUi Yb'5V`Ui Zi bX'X]Y'<]bhYf[fØbXY
XYg'J cfZU``g'VYhcbh''8]Y``c'_U'Yb'6Y\ØfXYb'ghY\Yb'j cf'XYf
< YfUi gZcfXYfi b[ž'gck c\`X]Y'G]W Yf\Y]h'XYf'6Øf[Yf'ni
[Yk Ä\ f'Y]ghYb'_U'g'Ui W '@Øgi b[Yb'ZØf'X]Y'ni [fi bXY``Y[YbXYb
DfcV`Ya Y'ni 'Z]bXYbž'X]Y'ni 'gc`W Yb' [Yk U'hÄh][Yb'5i gVfØW Yb
ZØ\ fYb'_ÖbbYb"

: Un]h

8]YgYf'J cfZU``]b'@ØfUW ']gh'b]W'h'bi f'Y]b']gc`YfhYg'9fY][b]gž
gcbXYfb'Y]b'Gd]Y[Y`V]'X' [fÖ» YfYf' [YgY``gW UZh]W Yf
< YfUi gZcfXYfi b[Yb''9f'Yf]bbYfhi' bg'XUfUbž'XUgg'; Yk U'h]a
ÖZYbh]W Yb'FUi a' b]W'h'bi f'9]bnY`bY'VYhf]Zž'gcbXYfb'XUg
[YgUa hY'gcn]U`Y'; YZØ[ Y'VY`UghYb'_Ubb''Ni _ØbZh][Y'A U»bU\ a Yb
gc``hYb'XUfUi Z'UVn]Y`Ybž'gck c\`dfÄj Ybh]j Y'GhfUhY []Yb'ni

Ybtk]W_Y`b`U`g`Ui W`XUg`6Yk i gghgY]b`ZØf`N]j]`Wci fU[ Y`]b`XYf
6Yj Ò`\_Yfi b[ `ni `gW`ÀfZYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY