

A Ug_]YfhYf`F Ui VØVYfZU``Ui Z'?]cg_]b
F YW_]b[\Ui gYb`!`<]bk Y]gY`[Ygi W\h°

J Yfgi W\hYf`F Ui V`Ui Z'?]cg_]b`F YW_]b[\Ui gYb.`A Ug_]YfhYf`
HÅhYf`VYXfc\h'5b[YghY`hY`a]h`A YggYf`i bX`Z]Y\h`c`bY
6Yi hY`<]bk Y]gY`Yfk ØbgW\h"

9]b`j Yfgi W\hYf`F Ui VØVYfZU``YfY][bYhY`g]W\`Ua`GcbbhU[UVYbX`]b
F YW_]b[\Ui gYbž`XYf`X]Y`5bk YgYbXYb`YfgW\fYW_hY`i bX`X]Y`Dc`]nY]
]b`5_h]cb`j YfgYhnhY`"; Y[Yb`&%.) \$`I` \f`XfUb[`Y]b`a Ug_]YfhYf`A Ubb
]b`Y]bYb`?]cg_]Ub`XYf`<Y]XYghfU»Y`Y]b`i bX`a`UW\hY`gY]bYb
_f]a]bY`Yb`D`Ub`XYi`h]W\`"A]h`Y]bYa`A YggYf`]b`XYf`<UbX`Zc`fXYfhY
Yf`j ca`6YhfY]VYf`XYg`?]cg_]g`i bX`Y]bYa`k`Y]hYfYb`A]hUfVY]hYf`X]Y
<YfUi g[UVY`j`cb`6Uf[Y`X"

8cW\`X]Y`G]hi Uh]cb`bU\`a`Y]bY`i bYfk UfhYhY`K`YbXi b[``5bghUhh
g]W\`Y]bgW\ØW\hYfb`ni`UggYbž`fYU[]YfhYb`XYf`?]cg_]b\UVYf`i bX
gY]b`A]hUfVY]hYf`a`i`h][``G]Y`gYhnhYb`DZY`ZYfgdfUm`Y]bž`i`a`XYb
5b[fY]ZYf`]b`X]Y`:`i`W\h`ni`gW\`U[Yb``8Yf`HÅhYfž`XYf`
Ui [YbgW\Y]b`]W\`b]W\h`a`]h`Y]bYa``; Y[YbUb[f]ZZ[YfYW\`bYh`\UhhYž
ZØW\hYhY`i`bj`Yff]W\hYhYf`8]b[Y`]b`gØX`]W\Yf`F`]W\h`i`b[`i`bX``]Y»
gY]bY`6Yi`hY`\]b`hYf`g]W\`"8]Y`YfghYb`:`U\`bXi`b[ga`U»bU\`a`Ybž`X]Y
gcZc`fh`bUW\`XYf`HUh`Y]b[Y`Y]hY`h`k`i`fXYbž`j`Yf`]YZYb`U`YfX]b[g`c`\bY
9fZc`["`

6YgW\`fY]Vi`b[`XYg`HÅhYfg

8]Y`Dc`]nY`\Uh`Y]bY`6YgW\`fY]Vi`b[`XYg`ZØW\h][Yb`HÅhYfg
j`YfØZYb`h]W\hž`]b`XYf`<c`Zbi`b[ž`XUgg`NYi [Yb`<]bk`Y]gY``]YZYfb
_ØbbYb``8Yf`6YgW\`i`X][hY`]gh`a`Åbb`]W\`i`bX`hfi [`Y]b`\Y``[fUi`Yg
?Udi`nYbg\]fh`a`]h`_i`fnYb`Y`fa`Y`b``8]Y`?Udi`nY`k`Uf`ØVYf`XYb`?`cdZ
[Ync[Ybž`k`cXi`fW\`gY]b`; Yg]W\h`k`Y]h[Y\YbX`j`YfXYW_h`k`Uf"

Ni XYa \UhhY'Yf'Y]bY'gWk Ufn!V'Ui Y'A Ug_Y'i bX'<UbXgWk i \Y'Ub
i bX'k Uf'a]h'Y]bYa 'A YggYf'VYk UZZbYh'GY]bY'? ÒfdYf[fÒ» Y'i bX
GhUhi f'k i fXYb'U'g'bcfa U'VYgWk f]YVYb"

8]Y'9fa]h'i b[Yb'ni f'HUh\Uh'X]Y'?f]a]bU'dc`nY]ØVYfbca a Yb"
G]Y'V]hhYh'X]Y'^ ZZYbh]Wk_Y]h'i a 'A]h\`ZY'i bX'ZcfXYfh'XUni 'Ui Zž
<]bk Y]gY'i bhYf'XYf'HY'YZcbbi a a Yf'\$, \$\$ '&' *%:%%:ni 'a Y'XYb"
>XYf'<]bV'W_`_ÒbbhY'YbhgWk Y]XYbX'gY]bž'i a 'XYb'HÀhYf'ni 'ZUggYb
i bX'k Y]hYfY', VYf[f]ZY'ni 'j Yf\]bXYfb"

8]Y'GWk fYW_Ybga ca YbhY'Y]bYg'FUi VØVYfZU`g'k YfZYb'Y]b'@]Wk h
Ui ZX]Y': fU[]]hÀh'XYf'G]Wk Yf\Y]h]a '5`hU['i bX'Yf]bbYfb'i bg
XUfUbž'k]Y'gWk bY`gWk Y]bVUf'bcfa U'Y'G]hi Uh]cbYb']b
; YZU\ fYbgnYbUf]Yb'i a gW'U[Yb'`_ÒbbYb" 8]Y'FYU_h]cb'XYg
?]cg_]b\UVYfg'i bX'gY]bYg'A]hUfVY]hYfg'nY][h'YXcWk žXUgg'A i h
i bX'9bhgWk`cggYb\Y]h]b'gc`Wk Yb'?f]gYb'YbhgWk Y]XYbX'gY]b
_ÒbbYb" ð fY'fUgWk Y'<UbX'i b['\Uh'a Ò[`]Wk Yfk Y]gY'b]Wk h'bi f'\f
Y][YbYg'@VYb' [YfYhhYhž'gcbXYfb'Ui W'UbXYfYb'dchYbn]Y`Yb
CdZYfb']b'Ni _i bZi\Y`ZYb'`_ÒbbYbž'Y]bYa 'À\b`]Wk Yb'GWk]W_gU`ni
Ybh[Y\Yb"

8]Y'Dc`nY]'V'Y]Vh'j][]'Ubhi bX'k]fX'k Y]hYf\]b']\fY'9fa]h'i b[Yb
]bhYbg]j 'ZcfhgYhnYbž'i a 'X]YgYf'_f]a]bY`Yb'HUh'Ui ZX'Yb'; fi bX'ni
[Y\Yb" 9g'V'Y]Vh'UVni k UfhYbž'cV'X]Y'9fa]h'i b[ga U» bU\ a Yb'ni
Y]bYa '9fZc`['ZØ\ fYb'k YfXYbž'XYf'XYb'HÀhYf'\]bhYf';]hYf'Vf]b[h
i bX'gca]h'X]Y'G]Wk Yf\Y]h]b'XYf'i a [YVi b['XYg'?]cg_g
k]YXYf\YfghY`Yb'`_Ubb"

8YhU]`g

6Ygi Wk Yb'G]Y'i bg'Ui Z.'b!U["XY