

Dc`nY]Y]bgUhn`]b`A Yi gY`k]hn.`&' !>Ä\ f][Yf
i bhYf`8 fc[Yb`Ua `GhYi Yf

9]b`&' !>Ä\ f][Yf`gcf[hY`]b`A Yi gY`k]hn`ZØf`Y]bYb
Dc`nY]Y]bgUhn`bUWXYa `Yf`GhfUZhUhYb`j cf[UV`i bX`8 fc[Yb
_cbgi a]YfhY"

5`hYbVi f[`fc hgt

9]bY`Ui » Yf[Yk Ò\b`]WXY`G]hi Uh]cb`XYf`Dc`nY]`Ybhk]W_Y`hY`g]W`Ua
&) ""5i [i gh&\$&(`]b`A Yi gY`k]hn`U`g`Y]b`&' !>Ä\ f][Yf`A Ubb`Xi fW
gY]b`J Yf\U`hYb`ZØf`5i ZFY[i b[`gcf[hY`"8Yf`↑ b[Y`A Ubb`VY[Ubb`ž
ØVYf`XYb`B chfi Z`a Y\fyfY`GhfUZhUhYb`ni `a Y`XYb`ž`X]Y`g]W`ja
BUW\]bY]b`U`g`i bk U\f`YfUi gghY`hYb`"8]YgYg`J Yf\U`hYb`f]YZ
b]W`h`bi f`X]Y`Dc`nY]`Ui ZXYb`D`Ub`ž`gcbXYfb`gcf[hY`Ui W`ZØf
J Yfk]ffi b[`i bX`j Yfgh`ØfhY`X]Y`5bk c\bYf"

8Yf`↑ b[Y`A Ubb`\]Y`h`g]W`bUW`gY]bYf`]ffYZØ\fybXYb`B chfi ZU_h]cb
i bVYfYW`h][h`Ui ZY]bYa `; fi bXghØW`Ua `@Ui ZYbYf`F]b[`Ui Z`8cfh
VY`Ägh][hY`Yf`X]Y`Ub`k YgYbXYb`DYfgcbYb`ž`k Ug`X]Y`G]hi Uh]cb`k Y]hYf
Yg_U]YfYb`Y» ""8]Y`Dc`nY]`k i fXY`[Yfi ZYb`ž`i bX`U`g`X]YgY`Y]bhfUž
k Uf`XYf`A Ubb`VYfY]hg`a]hY]bYa `D_k`[YZØW`hYh`"5`Ufa]YfYbX
k Uf`XUVY]ž`XUgg`Yf`i bhYf`XYa `9]bZi gg`j cb`8fc[Yb`ghUbX"

Dc`nY]Y]bgUhn`i bX`fUgUbhY`:` `i W`h

BUWXYa `X]Y`Dc`nY]`ØVYf`X]Y`6Y`Ägh][i b[`]bZcfa]Yfh`k i fXYž
k c`hY`g]Y`XYb`A Ubb`Ub\U`hYb`ž`XcW`X]YgYf`fYU[]YfhY`b]W`h`Ui Z`X]Y
5i ZcfXYfi b[ž`gY]b`:` U\fnYi [`ni `ghcddYb`"GhUhhXYggYb`][bcf]YfhY
Yf`X]Y`@]W`hnY]W`YbUb`U[Yb`i bX`X]Y
; YgW`k]bX][_Y]hgVYgW`fÄb_i b[Yb`ž`U`g`Yf`XUj cbZi \f`"9]bY
J YfZc`[i b[`k Uf`i bi a [Äb[`]W`ž`XU`X]Y`G]W`Yf\Y]h`UbXYfYf

J Yf_Y\ fghY]`bY\ a Yf]b` ; YZU\ f`k Uf" ; `ØW_]Wk Yfk Y]gY`_cbbhY`Yf
gW`Y]Y»`]W` [YghY`h`k YfXYbž`c\ bY`XUgg`Yg`ni`gW`k YfYb`i bZ`Yb
_Ua "

CVk c\`X]Y`Dc`]nY]`k]Y`]a` a Yf`dfcZYgg]cbY`fYU[]YfhYž`ghY`hY`g]W
\YfUi`gž`XUgg`XYf`↑ b[Y`A`Ubb`g]W`]b`Y]bYa`dgmW]gW`]bghUV]`Yb
Ni`ghUbX`VYZUbX"8]Y`i`a`gh`AbXY`XYi`hYb`XUfUi`Z`]\bž`XUgg`XUg
]a`di`g]j`Y`J`Yf\U`hYb`XYg`&`!`Å\ f][Yb`a`Ø[`]Wk Yfk Y]gY`j`cb`Y]bYa
h]YZf`]Y[YbXYb`DfcV`Ya` \YffØ\fh"i`a`]a`ni` \Y`ZYbž`k`i`fXY`Yf]b
X]Y`CV\i`h`a`YX]n]b]gW`Yf` : UW`_f`ÅZhY`ØVYf[YVYb"

9]b`6`]W`_`Ui`Z`X]Y`<]bhYf[fØbXY

8]Y`J`cfZ`Y`fi`bX`i`a`XYb`&`!`Å\ f][Yb`k`YfZYb` : fU[Yb`Ui`Z`k`]Y
k`]W`h][`Yg`]ghž`]b`Ub[YgdUbbhYb`A`ca`YbhYb`dgmW]gW`Y
l`bhYfghØhni`b[`ni`gi`W`Yb"5i`W`k`Ybb`gY]b`J`Yf\U`hYb`Yf\YV`]W`Y
F]g]_Yb`ZØf`g]W`gY`Vghi`bX`UbXYfY`XUfghY`hYž`]gh`Yg`b`c`h`k`YbX][`ni
Yf`_Yb`b`Ybž`XUgg`j`]Y`Y`gc`W`Yf`G]hi`Uh]cbYb`Ui`Z`Y]bY`Xf]b[YbXY
DfcV`Ya`Uh]_`]\bk`Y]gYbž`X]Y`c`Zh`b]W`h`gc`Zc`fh`g]W`hV`Uf`]gh"

8UfØVYf`\]bUi`g`k`]fX`XYf` : U`Ui`W`fYW`h]W`Y`?`cbgYei`YbnYb`ZØf
XYb`A`Ubb`\UVYb"GY]b`J`Yf\U`hYbž`XUg`gck`c\`XUg`B`chfi`ZgmghYa
a`]ggVfUi`W`hY`U`g`Ui`W`Y]bY` :`i`W`h`i`bhYf`8fc[Yb`Y]bVYnc[ž
_ØbbhY`ghfUZfYW`h]W`j`YfZc`[`h`k`YfXYb"Gca`]h`k`]fX`Yf`g]W`b]W`h
bi`f`a`YX]n]b]gW`Yb` : UW`_f`ÅZhYb`ghY`Yb`a`ØggYbž`gcbXYfb`Ui`W
fYW`h]W`Yb`?`cbgYei`YbnYb`ZØf`gY]b`<`UbXY`b`[Y[YbØVYf`XYb
6Y\ØfXYb`i`bX`XYf` ; YgY`gW`UZh"

9g]ghk`]W`h][`ni`Yfk`Å\bYbž`XUgg`X]Y`Dc`]nY]`]b`gc`W`Yb
G]hi`Uh]cbYb`[YXi`X][`i`bX`i`a`g]W`h][` \UbXY`h"8Yf`i`a`[Ub[`a`]h
`Ya`UbXYa`ž`XYf`a`Ø[`]Wk Yfk Y]gY`dgmW]gW`Ub[YgW`U[Yb`]ghž
YfZcfXYfh`gck`c\`9a`dUh\]Y`U`g`Ui`W`dfcZYgg]cbY`Y
J`cf[Y\Yb`gk`Y]gYbž`i`a`X]Y`G]W`Yf\Y]h`U`Yf`6YhY][`hYb`ni
[Yk`Å\ f`Y]ghYb"

DgmW]gW`Y` ; Ygi`bX\Y]h`i`bX`ØZZYb`h]W`Y
G]W`Yf\Y]h

8]Y`Yi h[Y'; YgY`gW UZh]Y\h]W`Ai Z['a]hXYf
<YfUi gZcfXYfi b['_cbZfcbh]Yfhžk]Y'a Ub'Ua 'VYghYb'Ui Z'5bnY]WYb
j cb'dgmW]gWYb'9f_fUb_i b[Yb'fYU[]Yfh''8Yf': U''XYg'&' !À\f][Yb
_ÒbbhY'XUVY]'U'g'6Y]gd]Y''X]YbYbž'k]Y'k]W'h]['Yg']ghž'gck c\''X]Y
]bX]j]Xi Y''Y'U'g'Ui W'X]Y'ÒZZYbh]WY'G]WYf\Y]h'ni 'VYk YfhYb''8]Y
; fYbnY'nk]gWYb'Y]bYf'dgmW]gWYb'?f]gY'i bX'Y]bYa 'dchYbn]Y''
[YZÀ\f']WYb'J Yf\U'hYb'_Ubb'a UbW'a U''Z]Y» YbX'gY]b''8]YgYf
J cfZU''a UW'hXYi h]W'ž'XUgg'Yg'bchk YbX][']ghž'Ub[Ya YggYbY
F Yggci fW'b'ZØf'dgmW]gWY'; Ygi bX\Y]h'ni f'J YfZØ[i b['ni 'ghY''Ybž
i a ']b'?f]gYbg]hi Uh]cbYb'VYggYf'fYU[]YfYb'ni '_ÒbbYb"

; YgY`gW UZh`]WY'5i gk]f_i b[Yb'j cb
GhØfi b[Yb'Xi fW' dgmW]gWY'9f_fUb_i b[Yb

8Yf'J cfZU''a]h'XYa '&' !À\f][Yb'A Ubb'k]fZh'Y]b '@]W'h'Ui Z'X]Y
<YfUi gZcfXYfi b[Ybž'X]Y'dgmW]gWY'9f_fUb_i b[Yb'ZØf'X]Y
; YgY`gW UZh'XUfghY''Yb'' ð'j]Y'Yb': À''Yb'g]bX'Yg'b]W'h'X]Y'HUhYb
gY'Vghž'X]Y'Y]bYb'9]bgUhn'XYf'Dc`nY]'fYW'hZYfh][Ybž'gcbXYfb'X]Y
ni [fi bXY''Y[YbXYb'dgmW]gWYb'DfcV'Ya Y''9g'[]Vh'Y]bY
k UW'gYbXY'8]g_i gg]cb'ØVYf'X]Y'Bchk YbX][_Y]h'Y]bYf'VYggYfYb
l bhYfghØhni b['ZØf'A YbgWYb']b'dgmW]gWYb'?f]gYb''Ni 'cZh'V'Y]Vh
X]Y'gcn]U'Y'i bX'a YX]n]b]gWY'<]Zgghfi _hi f'\]bhYf'XYb
6YXØfZb]ggYb'ni fØW_ž'k Ug'ni '[YZÀ\f']WYb'G]hi Uh]cbYb'ZØf'X]Y
6YhfcZZYbYb'i bX'X]Y'^2 ZZYbh]W'Y]h'ZØ\fh"

@Ui h'Y]bYf'Ghi X]Y'XYf'K Y'h[Ygi bX\Y]hgc f[Ub]gUh]cb'fK <C Ł'g]bX
dgmW]gWY'9f_fUb_i b[Yb'k Y'hk Y]h'k Y]h'j YfVfY]hYhi bX'VYhfYZZYb
Yhk U'%j cb '('DYfgcbYb'ja '@Ui ZY']\fYg'@YVYbg''8]YgY'\c\Y'NU\`
j YfXYi h]W'hž'XUgg'Yg'Ub'XYf'NY]h]ghž'X]Y'[YgY`gW UZh]WYb
F U\ a YbVYX]b[i b[Yb'ZØf'XYb'l a [Ub['a]h'dgmW]gWYb
9f_fUb_i b[Yb'ni 'j YfVYggYfbž'i a 'À\b`]WY'J cfZÀ''Y'ni
j Yf\]bXYfb"

A U» bU\ a Yb'XYf'Dc`nY]'ja 'l a [Ub['a]h
dgmW]gWYb'?f]gYbg]hi Uh]cbYb

8]Y'Dc`nY]'gh]b'XYf'a cXYfbYb'; YgY`gW UZh'cZh'XYf'YfghY

5bgdfYWXdUfhbYfz'k Ybb'Yg'ni 'GhØfi b[Yb'ja 'ÖZYbh]WYb'FUi a
_ca a h' ð'G]hi Uh]cbYb'k]Y'XYf'XYg'&' !Å\ f][Yb'A UbbYg']gh'Yg
k]W'h][ž'XUgg'X]Y'6YUa hYb'gdYn]Y''[YgW'i 'h'g]bXž'i a
Ub[Ya YggYb'a]h'idgmW]gWYb'?f]gYb'i a ni [Y\Yb''J]Y'Y
Dc`]nY]VY\ØfXYb']b'8Yi hgW'UbX'\UVYb'VYfY]hg'A U» bU\ a Yb
Yf[f]ZYbž'i a ']\fY'?'fÅZhY']b'gc'WYb'G]hi Uh]cbYb'VYggYf'ni
gW'i 'Yb''8]Yg'_Ubb'HfU]b]b[']b'?ca a i b]_Uh]cbž
8YYg_U'Uh]cbghYWb]_Yb'i bX'XUg'J YfghÅbXb]g'j cb'dgmW]gWYb
9f_fUb_i b[Yb'i a ZUggYb"

9]bY'gc'WY'GW'i 'i b['_ØbbhY'XUni 'VY]hfU[Ybž'Å\ b`]WY'J cfZÅ''Y
ni 'a]b]a]YfYb'i bX'X]Y'G]WYf\Y]h'ZØf'U''Y'6YhY']][hYb'ni 'Yf\Ø\Yb"
5i » YfXYa ' '_ØbbhY'Y]bY'Yb[YfY'Ni gUa a YbUfVY]h'a]h
dgmW]Uhf]gWYb' ðgh]hi h]cbYb'i bX'gcn]U'Yb'8]YbghYb'XUni
VY]hfU[Ybž'6YhfcZYbYb'gWbY''Yf'X]Y'bØh][Y'<]'ZY'Ubni V]YhYb'i bX
X]Y'9]bgUhn_fÅZhY'ni 'Ybh'UghYb"

F Y`Yj UbhY`GhUh]gh]_Yb`i bX`8UhYb`ni f
8fc[Yb!`i bX`5`_c`c`d`fcV`Ya Uh]_

9]bY'k Y]hYfY'8]a Ybg]cbž'X]Y'ja ' : U''XYg'&' !Å\ f][Yb'fY'Yj Ubh']ghž
]gh'XYf'9]bZi gg'j cb'8fc[Yb'Ui ZXUg'J Yf\U'hYb''8]Y'GhUh]gh]_Yb
nY][Ybž'XUgg'XYf'?cbgi a 'j cb'8fc[Yb']b'8Yi hgW'UbX'Y]b'YfbghYg
DfcV'Ya 'XUfghY''h'@Ui h'XYa '6i bXYgnYbhfU'Y'ZØf' [Ygi bX\Y]h]WY
5i Z_Åfi b['f6N[5E'\UVYb'&\$&%fi bX'' 'A]''cbYb'A YbgWYb']b
8Yi hgW'UbX']'Y[U'Y'8fc[Yb'_cbgi a]Yfh''8]YgY'NU\''U''Y]b'nY][hž
k]Y'k Y]h]YfVfY]hYh'Gi W'hdfcV'Ya Y'g]bX'i bX'k]Y'g]Y'g]W'Ui ZXUg
gc]n]U'Y'J Yf\U'hYb'Ui gk]f_Yb'_ØbbYb"

6Yf]W'hY'ØVYf'XYb'Ni gUa a Yb\Ub['nk]gWYb'8fc[Yba]ggVfUi W
i bX'dgmW]gWYb'9f_fUb_i b[Yb'g]bX'YVYbZU''g'U'Ufa]YfYbX''A Y\ f
U'g') \$'i 'XYf'A YbgWYbž'X]Y'k Y[Yb'8fc[YbUV\Åb[][_Y]h
VY\UbXY'h'k YfXYbž'Y]XYb'Ui W'i bhYf'Y]bYf'dgmW]gWYb'GhØfi b[ž
k Ug'X]Y'Bchk YbX][_Y]h'Y]bYf']bhY[f]YfhYb'6Y\UbX'i b[
i bhYfghfY]W'h''8]Y'< YfUi gZcfXYfi b[Ybž'X]Y'a]h'idgmW]gWYa
GhfYgg'i bX'8fc[Yb'_cbgi a 'Y]b\Yf[Y\Ybž'YfZcfXYfb'A U» bU\ a Ybž
X]Y'ØVYf'X]Y'fY]b'fYW'h]WYb'?cbgYei YbnYb'\]bUi g[Y\Yb'i bX'Ui Z
DfÅj Ybh]cb'i bX'I bhYfghØhni b['Zc_i gg]Yfh'g]bX"

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY