

F Yb b fUXZU\ fYf`]b`@]W\ hYbUi` ghØfnh`b UW
6Y]bU\Y!| bZU```a]h`5i hc

↳`@]W\ hYbUi` _Ua` Yg`ni` Y]bYa` [YZ\`f`]W\ Yb`J cfZU```9]b
F Yb b fUXZU\ fYf`k i fXY`j cb`Y]bYa` D_k` ØVYfgY\Yb`i bX
ghØfnhY`gW\ k Yf"

`J Yf`_Y\ fgg]W\ Yf`Y]h`]b`@]W\ hYbUi` .
6YXfc` \i b[`Xi fW\ `l bUW\ hgUa` _Y]h

@]W\ hYbUi` fb`hgŁ

5a` GUa` ghU[ž`XYb`%"5i [i gh&\$&(ž`YfY][bYhY`g]W\`]b`@]W\ hYbUi
Y]b`VY]bU\Y`Zc`[YbgW\ k YfYf`J cfZU``ž`XYf`Y]ba` U``a` Y\`f`X]Y
; YZU\ fYb`]a` GhfU» Ybj` Yf`_Y\`f`Ui` ZnY][h``9]b`(` !`Å\`f`][Yf
F Yb b fUXZU\ fYf`k i fXY`Ui` Z`XYf`@Ub[Y`GhfU» Yž`VY]a` `5VV]Y[Yb
Y]bYg`D_k` j cb`XYf`<i` gYbYf`GhfU» Yž`ØVYfgY\Yb`ž`k` Ug`ni` Y]bYa
[YZ\`f`]W\ Yb`Ghi` fn`ZØ\`fhY"

`l` bZU``\`Yf[Ub[`i` bX`GW\ k YfY`XYf
J Yf`Yhni` b[Yb

8Yf`F UXZU\ fYf`k Uf`]b`F]W\ hi` b[`<i` gYbYf`GhfU» Y`i` bhYfk` Y[gž`U`g
Y]b`(` !`Å\`f`][Yf`5i` hcZU\ fYf`d`Øhn`]W\`UVV]Y[Yb`k`c``hY``8Yf
F UXZU\ fYf`ž`i` a` Y]bYb`Ni` gUa` a` Ybghc»`ni` j` Yfa` Y]XYb`ž`ZØ\`fhY`Y]bY
\`Y]h][Y`6fYa` gi` b[`Xi` fW\`ž`X]Y`]\`b`YXcW\`ni` :` U``VfUW\`hY``Hfch`n`XYf
HUhgUW\`Yž`XUgg`Yf`Y]bYb`<Y`a` hfi` [ž`Yf`]h`Yf`gW\ k YfY`ž`YXcW\

b]W h`YVYbg[YZÅ\ f]W X Y`J Yf`Y hni b[Yb`i bX`k i fXY`i a [Y\ YbX`a]h
Y]bYa`F Y hni b[gk U[Yb`i]b`Y]b`? fUb`_Yb\Ui g`[YVfUW h`8]YgYf
J cfZU``j YfXYi h]W h`X]Y`_f]h]gW Yb`6YX]b[i b[Yb`ž`i bhYf`XYbYb
F UXZU\ fYf`cZ h`U[]YfYb`a ØggYb"

`6YXYi hi b[`ZØf`X]Y`c`_U`Y` ; Ya Y]bgW UZh

8]YgYf`J cfZU``k]fZ h`Y]b`@]W h`Ui Z`X]Y`Bchk YbX][`_Y]h`[fØ» YfYf
5i Za Yf_gUa`_Y]h`ja`GhfU» Ybj Yf`_Y\ fž`]bgVYgcbXYfY`ZØf`X]Y
G]W Yf\Y]h`j cb`F UXZU\ fYfb`"@]W h`YbUi ž`Y]bY`GhUXh`a]highY][`YbXYf
F UXZU\ fYfnU\`ž`nY][`hž`k]Y`k]W h][`Yg`]ghž`gck c\`5i hcZU\ fYf`U`g
Ui W`F UXZU\ fYf`ZØf`X]Y` ; YZU\ fYb`XYf`i bUW h`gUa`_Y]h`ni
gYbg]V`]g]YfYb`"C Zha`U`g`k]fX`X]Y`G]W Yf\Y]h`j cb`gW k ÅW YfYb
J Yf`_Y\ fghY]`bY\ a`Yfb`Y]W hZYfh][`]b`XYb`<]bhYf[fi bX`[YXfÅb[hž
k Ug`J cfZÅ`Y`k]Y`X]YgYb`ni f`?cbgYei Ybn`\Uh"

`A U» bU\ a`Yb`ni f`J YfVYggYfi b[`XYf
J Yf`_Y\ fgg]W Yf\Y]h

⊕`5bVYhfUW h`X]YgYf`9fY][`b]ggY`_ØbbhYb`⊕]h]Uh]j Yb`ni f
J YfVYggYfi b[`XYf`J Yf`_Y\ fgg]W Yf\Y]h]ja`d`Ya`Ybh]Yfh`k YfXYbž
Y]bgW`Y»`]W`j YfghÅf`_hYf`5i Z`Åfi b[g`_Ua`dU[bYb`ZØf`5i hcZU\ fYfž
gck]Y`XYf`a`Ø[`]W Yb`9f\Ø\i b[`j cb`J Yf`_Y\ fggW]`XYfb`i bX
K`Y[k`Y]gYfb`]b`_f]h]gW Yb`6YfY]W Yb`"8]Y`9]bVYn]Y\i b[`XYf
; Ya Y]bgW UZh]b`8]g`_i`gg]cbYb`ØVYf`X]Y`J Yf`_Y\ fgg]W Yf\Y]h
_ØbbhY`YVYbZU``g`Y`ZYbž`XUg`6Yk`i`gghgY]b`i bX`X]Y
J YfUbhk`cfh]W`_Y]h`ni`ZØfXYfb"

`: Un]h.`9]b`5i Zfi Z`ni f`5W h`gUa`_Y]h]ja
GhfU» Ybj Yf`_Y\ f

8Yf`VY]bU\Y`hfU[]gW X Y`J cfZU``]b`@]W h`YbUi`X]Ybh`U`g`Y]bXf]b[`]W X Y
9f]bbYfi b[`Ub`X]Y`Bchk YbX][`_Y]h`j YfghÅf`_hYf`5W h`gUa`_Y]h]ja
GhfU» Ybj Yf`_Y\ f`"Gck c\`5i hcZU\ fYf`U`g`Ui W`F UXZU\ fYf`a`ØggYb
g]W`VYk`i`ggh`gY]bž`XUgg`Y]b`A`ca`Ybh`XYf`i`bUi`Za`Yf_gUa`_Y]h
gW k`Yfk]Y[`YbXY`:`c`[`Yb`\UVYb`_Ubb`"9g`]gh`Ub`XYf`NY]hž`X]Y
G]W Yf\Y]h`U`Yf`J Yf`_Y\ fghY]`bY\ a`Yf`]b`XYb`J cfXYf[fi bX`ni

ghY`Yb`i bX`A U»bU`a Yb`ni `Yf[fY]ZYbž`i a `gc`WXY`[YZ`A`f`]WXYb
G]hi Uh]cbYb`]b`Ni _i bZ`hni `j Yfa Y]XYb"

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY