GWX`Ui WXVcc hX]YVghU\`Ua`8c\_hcfGY Y. Dc`nY]`V]hhYh`i a`<]bk Y]gY

I bVY_UbbhY`Ybhk YbXYhYb`Y]b`GWX`Ui WXVcc]a
BU\Yf\c`i b[ g[ YV]Yh`8c_hcfGY Y`]b`F]bhY`b`"<]bk Y]gY`Ub`X]Y
Dc`nY]`YfVYhYb"

F]bhY`b`]gh`GWX`Ui d`Uhn`Y]bYg`a`mghYf]ÖgYb`8]YVghU\`g`[ Yk`cfXYbž
XYf`X]Y`Öfh]WX`Y` ; Ya`Y]bgWX`UZh`Ui`Z`cfWX`Yb`"Äggh`" ð`XYf
j`Yf[ Ub[ YbYb`K`cWX`Yž`[ YbUi`Yf`[ YgU[ h`Ua` :`fY]hU[ž`XYb`" \$"
5i`[ i`gh`&\$&(`ž`\_Ua`Yg`nk`]gWX`Yb`&\$.`\$`i`bX`&%.`\$`i`\f`ni`Y]bYa
J`cfZU``ž`XYf`gck`c`\`X]Y`Dc`nY]`U`g`Ui`WX`X]Y`GdUn]Yf[ Äb[ Yf`Ua
8c_hcfGY Y`]b`6Yk`Y`[i`b`[`Y`gY`hnh`\Uh"

9]b`V]g`Ub[`i`bVY_UbbhYf`HÄhYf`\Uh]b`X]YgYf`Gh`bXY`Y]b
GWX`Ui WXVcc`hXYf`A`Uf`\_Y` :`cl`ž`gUa`h`Fi`XYfbž`Ybhk`YbXYh`8`Ug`6cch
`U`[`Ui`Z`XYf`K`UggYfcVYfZÄWX`Y`XYg`BU\Yf\c`i`b[g[YV]Yhgž`XUg`U`g
VY`Y]VhYf`C`fh`ZØf`9f\c`i`b[ `i`bX` :`fY]nY]hU`_hj`]hÄhYb`VY_Ubbh]`gh`
8Yf` ; YgWX`ÄX][`hY`ž`Y]b`*` ,`!`Ä`\f][`Yf`A`Ubbž`\Uh`i`a`[ Y\YbX`VY]`XYf
Dc`nY]`5bnY][`Y`YfghUhhYh"

8Yf`YfgWX`fYW`YbXY`J`cfZU``

8]Y`BUWX`f]WX`h`ØVYf`XYb`8]YVghU\``a`UWX`h`gWX`bY``X]Y`Fi`bXY``8Yf
 ; YgWX`ÄX][`hY`[ UV`Ubž`XUgg`XYf`YbhghUbXYbY`GWX`UXYb`Y]bYb
\c\Yb`XfY]ghY``[Yb`6YhfU[ `Ui`ga`UWX`hž`k`Ug`ZØf`j`]Y`Y`VYgcF[`hY
6Øf[Yf`Y]b`Yf\YV`]WX`Yg`5i`ga`U»`XUfghY``h``8Yf`J`cfZU``k`]fZi` :`fU[Yb
Ui`Z`K`Yf`_ÖbbhY`Y]b` ð`hYfYggY`XUfUb`[ Y\UVh`\UVYbž`XUg`6cch`ni
ghY`\Yb3`i`bX`k`Y`WX`Y`G]WX`Yf\Y]hga`U»`bU\`a`Yb`g]bX`]b`XYa
VY`Y]VhYb`9f\c`i`b[g[YV]Yh`[ Yhf`c`ZYb`k`cfXYbž`i`a`XYfUfh][`Y
J`cfZÄ``Y`ni`j`Yf\]bXYfb3

8]Y'Dc`nY]F]bhY`b`U`hVYfY]hg`X]Y`9fa`]h`i`b[ Yb`Ui`Z[ Ybca`a`Yb`
i`bX`V]hY`h`i`a`l`bhYfghØhni`b[`Ui`g`XYf`6Yj`Ö`_Yfi`b[ "`NYi`[ Ybž`X]Y`
a`Ö[ `]W`Yfk`Y]gY`XYb`8]YVghU`V`YcVUW`hY`h`UVYb`c`XYf`
⊖Zcfa`Uh]cbYb`ni`j`YfX`ÅW`h][Yb`DYfgcbYb`c`XYf`i`U`fnYi`[ Yb`]a`
6YfY]W`X`Yg`8c`_hcfGYY`UVYbž`k`YfXYb`Xf]b[YbX`[ YVYhYbž`g]W`
i`bhYf`XYf`HY`Y`Zcbbi`a`a`Yf`\$`+`)%!`-`\*`(*`\$`ni`a`Y`XYb`"9g`g`W`Y]bhž`
U`g`c`V`X]Y`F`ØW`\_`Y`f`X`Yg`[Yghc`Y`b`Yb`6cchg`j`cb`XYf`A`]h`]`ZY`XYf`
²`ZYbh]W`_Y]h`UV`Åb[h`

9]b`5i`Zfi`Z`ni`f`Ni`gUa`a`YbUfVY]h

8]Y`c`_U`Y`Dc`nY]`Y`V`h`X]Y`6YXYi`hi`b[`XYf`6Øf[YfVYhY][i`b[ `VY`]
XYf`5i`Z`\_`Åfi`b[ `gc`W`Yf`J`cfZ`Å`Y`Y`fj`cf`i`>XY`bc`W`gc`\_`Y]bY`
⊖Zcfa`Uh]cb`_`ÖbbhY`YbhgW`Y]XYbX`gY]b`i`⊖`NY]hYbž`]b`XYbYb`
?f]a`]bU`]h`Åhi`bX`G]W`Yf`Y]hgVYXYb`_Yb`]a`a`Yf`k`]YXYf`]b`XYb`
B`U`W`f]W`hYb`g]bXž`]gh`Yg`k`]W`h][ž`X`Ugg`6Øf[ Yf`i`bX`Dc`nY`]
[Ya`Y]bgUa`i`ZØf`Y]b`g]W`YfYg`i`a`ZY`X`gc`f[Yb`"

8]Y`B`U`W`ZfU[Y`b`U`W`G]W`Yf`Y]h`Ua`i`8c`_hcfGYY`]gh`Ui`Z[ fi`bX`gc`W`
_f]a`]bY`Yf`5`_h]j`]h`ÅhYb`b`U`W`j`c`n]Y`V`Uf`[ Ygh]Y[ Yb`"8]Y`
9f`c`i`b[ ggi`W`Yb`XYb`a`Ö`W`hYb`]b`Y]bYf`i`a`[ YVi`b[`YbhgdUbbYb`
_`ÖbbYbž`X]Y`ZfY]j`cb`XYfUfh][ Yb`J`cfZ`Å`Yb`]gh`8]Y`U`g`
9f`c`i`b[ g[ YV]Yh`VY`]YVhY`i`Å`W`Y`_`ÖbbhY`g`W`bY`U`b`
5bn]Y`i`b[g`\_f`U`Zh`j`Yf`]YfYbž`k`Ybb`gc`W`Y`J`cfZ`Å`Y`b]W`h`g`W`bY`
Ui`Z[ Y`_`Å`fh`k`YfXYb`"

9g`V`Y]Vh`UVni`k`UfhYbž`k`]Y`X]Y`9fa`]h`i`b[Yb`j`Yf`Ui`ZYb`i`bX`c`V`X`Ug`
j`Yfg`W`k`i`b`XYbY`G`W`U`i`W`V`c`ch`V`U`X`k`]YXYf`Ui`ZhUi`W`h`8]Y`Dc`nY`]
]gh`c`d`h]a`]gh]g`W`ž`X`Ugg`a`]h`XYf`i`bhYfghØhni`b[`XYf`6Yj`Ö`_Yfi`b[ `XYf`
H`Å`hYf`[ YZUgghi`bX`X`Ug`6cch`ni`fØW`[YVfUW`h`k`YfXYb`_`Ubb`"

8YhU]g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b`!U["XY