

GWk YfY '@OgW UfVY]hYb]b '? Ya dYb.
@U[Yf\ U`YbVfUbX'i bhYf'? cbhfc`Y

⊕'?Ya dYb'_cbbhY'Y]b': Yi Yf']b'Y]bYf'@U[Yf\ U`Y'fUgW' i bhYf
'?cbhfc`Y'[YVfUW'h'k YfXYb"', VYf', '\$'9]bgUhn_fÅZhY'k UfYb
j cf'Ch"

6fUbX']b'? Ya dYb.: Yi Yfk Y\ f'_Åa dZh'[Y[Yb
: Yi Yf'i bX'ghY`h'G]W Yf\ Y]h'g]W Yf

?Ya dYb'fbhgŁ

⊕'XYf'BUW'h'ni a '%+"5i [i gh&\$\$('hfU'h]b'?Ya dYb'Y]b
Yf\ YV']W Yf'6fUbXZU`Ui Zz'XYf'X]Y`c_U'Y': Yi Yfk Y\ f'Ui Z'XYb'D`Ub
f]YZ'8Yf'J cfZU`ZUbX']b'XYf'⊕Xi ghf]Yf]b['C gh'ghUhh'i bX'VYhfUZ
Y]bY'@U[Yf\ U`Y"'8 Ug'gW.bY`Y'< UbXY'b'XYf': Yi Yfk Y\ f'k Uf
YbhgWY]XYbXž'i a'Y]bY'5i gVfY]hi b['XYg': Yi Yfg'Ui ZUb[fYbnYbXY
; YVÅi XYhY]Y'ni 'j Yf\]bXYfb"

GWk]Yf][Y'9]bgÅhnY']b'XYf'BUW h

;`Y]W'bUW'XYa'5`Ufa'fØW_hYb'a Y\ fYfY '@OgW nØ[Yž'XUfi bhYf
XYf'@OgW ni ['?Ya dYb'i bX'X]Y '@OgW [fi ddY'l bhYfk Y]XYbž'Ui g"
6YfY]hg'Ui Z'XYa'K Y['ni f'9]bgUhnghY`Y'k Uf'Y]b']bhYbg]j Yf
: Yi YfgWY]b'ni 'Yf_YbbYb"'5`g'X]Y'YfghYb'9]bgUhn_fÅZhY'Y]bhfUZYbž
VfUbbhY'Y]b'HY]'XYf'@U[Yf\ U`Y']b'j c`Yf'5i gXY\bi b["'8]YgY'G]W h
Ui ZXUg'5i ga U» XYg': Yi Yfg'ZØ\fhY'ni f'9f\Ø\i b['XYf'5`Ufa ghi ZY
Ui Z' : '⊕Xi ghf]YVfUbX "

9ZZ]n]YbhY'6fUbXVY_Åa dZi b[

I a `XYa `: Yi Yf`<Yff`ni `k YfXYbž`gYhnhYb`X]Y`9]bgUhm_f`ÅZhY
]bg[YgUa h`Z0bZ`GhfU\`fc\`fY`i bX`XUg`K YbXYfc\`f`XYf`8fY\`Y]hYf
?Ya dYb`Y]b"': 0f`X]Y`YZZY_h]j Y`K UggYfj Yfgcf[i b[`k i fXYb
GW\`Ui W\`Y]hi b[Yb`j cb`j YfgW\]YXYbYb`<mXfUbhYb`i bX`Y]bYa
@0gW\Vfi bbYb`j Yf`Y[h`A Y\`fYfY`Hfi d dgž`X]Y`a]h`gW\k YfYa
5hYa gW\i h`Ui g[Yf0ghYh`k UfYbž`Z0\`fhYb`gck c\``bYb!`U`g`Ui W\
5i »YbUb[f]ZZY`Xi fW\`"8]Yg`Yfa 0[`]W\hY`Ygž`X]Y`:`Ua a Yb`gW\by`
i bhYf`?cbhfc`Y`ni `Vf]b[Yb`i bX`X]Y`6fUbXUi gVfY]hi b[`g][b]Z_Ubh
ni `fYXi n]YfYb"

I bhYfgh0hni b[`Z0f`X]Y`:`Yi Yfk Y\`f

Ni f`; Yk Å\`f`Y]ghi b[`Y]bYf`cfXbi b[g[Ya Å»Yb`6fUbXVY_Åa dZ b[
i bX`ni f`I bhYfgi W\i b[`a 0[`]W\Yf`I a k Y`hgW\ÅXYb`Xi fW\`XUg
@0gW\k UggYf`k i fXY`XUg`H]YZVUi Ua h`XYf`GhUXh?Ya dYb`U`Ufa]Yfh`
K Å\`fYbX`X]Y`:`Yi Yfk Y\`f`Yi hY`\`Ufh`UfVY]hYhYbž`ghY`hY`XUg`F`chY
?fYi n`?Ya dYb`Y]bY`k]W\h][Y`I bhYfgh0hni b[`XUfž`]bXYa `Yg`X]Y
9]bgUhm_f`ÅZhY`a]h`9ggYb`i bX`:`YhfÅb_Yb`j Yfgcf[hY"

; Ya Y]bgW\ UZh`]W\ Yf`Ni gUa a Yb`U`h`i bX G]W\ Yf\`Y]h

, VYf`, \$`9]bgUhm_f`ÅZhY`k UfYb`k Å\`fYbX`XYf`[YgUa hY`5_h]cb`]a
9]bgUhmž`k Ug`X]Y`6YXYi hi b[`[Ya Y]bgW\ UZh`]W\ Yf`5bgfhYb[i b[Yb
ni f`; Yk Å\`f`Y]ghi b[`XYf`G]W\Yf\`Y]h`]b`?Ya dYb`i bhYfghfY]W\h`
8]YgY`?ccfX]bUh]cb`nk]gW\Yb`j YfgW\]YXYbYb`@0gW\n0[Ybž`i bhYf
UbXYfYa `XYa `@0gW\ni [`Gh`<i VYfh`i bX`XYa `@0gW\ni [
GW\ a U`Vfc]W\ž`nY][hž`k]Y`k]W\h][`XYf`[Ya Y]bgW\ UZh`]W\Y
Ni gUa a Yb`U`h`]b`?f]gYbg]hi Uh]cbYb`]gh"

5_hi Y`XUi Yfb`X]Y`B UW\`0gW\UfVY]hYbž`X]Y`i bhYf`UbXYfYa `a]h
F UX`UXYfb`i bhYfgh0hnh`k YfXYbž`Ub`"K Å\`fYbXXYggYb`ghY`h`XYf
@0gW\ni [`H0b]gVYf[`XYb`; fi bXgW\i hni`Z0f`X]Y`GhUXh?Ya dYb
g]W\Yfž`gcXUgg`X]Y`60f[Yf`g]W\`]b`[i hYf`CV\`i h`k]ggYb`_0bbYb"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY