

GdUbb[i fhY`Ui Z`XYf`5i hcVU\b.`K Yf`\ Uh [YgY\Yb3

NYi [YbUi Zfi Z`BUW`J Yf`i gh`a Y\fyfYf`GdUbb[i fhY`Ui Z`XYf`
5i hcVU\b`%VY]`Hf]Yf`gi W`h`X]Y`Dc`nY]`<]bk Y]gY`ni a
J Yfi fgUWXYf"

5a`GUa ghU[žXYb`' %"5i [i gh`&\$&(ž_Ua`Yg`[Y[Yb`%+.` \$`l` \f`ni
Y]bYa`J cfZU`Ui Z`XYf`5i hcVU\b`5%žXYf`nU`\fY]WXY
J Yf_Y\ fghY]`bY\`a Yf]`b`Y]bY`a`]gg]WXY`@U[Y`VfUW`hY"5i Z`XYf`
GhfYW_Y`\]bhYf`XYf`5bgW`i`ggghY`Y`GW`k Y]W`ž]b`F]W`hi`b[`Hf]Yfž
j Yf`cf`Y]b`J Yf_Y\ fghY]`bY\`a Yf`a Y\fyfY`GdUbb[i fhY`ž`k Ug`ni
Yf\YV`]W`Yb`6Y\]bXYfi`b[Yb`ZØ\fhY"

8 Ug`i bYfk UfhYhY`J Yfg`Ài a b]gž`G]WXYfi`b[ga`]hY`c`fXbi`b[g[Ya`À»
ni`hfUbgdcfh]YfYbž`\Uh`b]W`h`bi`f`XYb`J Yf`i gh`XYf`; i fhY`ni`f`c`[Y
[Y\UVhž`gcbXYfb`Ui`W`Y]b][Y`UbXYfY`; U\fyf`VYhfc`ZYb`[Ya`UW`h"
8]Y`\Yfi`a`Y]Y`YbXYb`GdUbb[i fhY`_`ÒbbhYb`dchYbn]Y`[YZ`\f`]W`
gY]bž`XU`g]Y`i bYfk UfhYhY`<]bXYfb]ggY`Ui Z`XYf`; U\fvU\b
XUfghY`Yb"

NYi [YbUi Zfi Z`i bX`9fa]hh`i b[Yb

I a`XYb`J cfZU`Ui Zni`_`ÀfYbž`\Uh`X]Y`5i hcVU\bdc`nY]`]b
GW`k Y]W`ž`i`bhYf`@Y]hi`b[`j`cb`DC?`]b`A`Øg_Ybž`Y]bYb`5i Zfi Z`Ub`X]Y
²`ZYbh]W`_Y]hi`[YghUfhYh`DYfgcbYbž`X]Y`a`Ò[`]W`Yfk Y]gY`bØ`h`]W`Y
<]bk Y]gY`ni`a`J Yfi fgUWXYf`[YVYb`_`ÒbbYbž`k YfXYb`[YVYhYbž`g]W`
a`]h`XYb`6Y\`ØfXYb`]b`J YfV]bXi`b[`ni`gYhnYb"8]Y`Dc`nY]`Y`[h
[fc»Yb`K Yfh`Ui Z`X]Y`i`bhYfghØ`hni`b[`XYf`6Øf[Yfž`i`a`X]YgY
5b[Y`Y[Yb\Y]h`a`Ò[`]W`gh`gW`bY`ni`_`ÀfYb"

8]Y`5i hcVU\bdc`nY]`\Uh`X]Y`?ca`d`_Uh]cbYbž`X]Y`Xi`fW`gc`WXY

JcfZÄ`Y`YbghY\Yb`_ÖbbYbž`_Uf`ja`'6`]W`"8Yf`JYfi`ghj`cb
; Y[YbghÄbXYb`Ui`ZXYf`5i`hcVU\`b`_Ubb`b]W`h`bi`f`ni`GUW`gW`ÄXYbž
gcbXYfb`Ui`W`ni`Yfbgh\UZhYb`JYf`_Y\`fgi`bZÄ`Yb`ZØ\`fYb`"8U\`Yf
g]bX`X]Y`6Ya`Ø\`i`b[Yb`XYf`Dc`]nY]ž`a`]h\`]ZY`j`cb`NYi`[Yb`X]Y
G]hi`Uh]cb`Ui`Zni`_`ÄfYbž`VYgcbXYfg`k`]W`h][`"

?`cb`hU`_`h]b`Zc`fa`Uh]cb`Yb`X`Yf`Dc`]nY]

8]Y`Dc`]nY]Ui`hcVU\`bghUh]cb`G`W`k`Y]W`k`U`h`VYfY]hg`Y]b][`Y
A`U»`bU\`a`Yb`ni`f`9fa`]h`i`b[gUi`ZbU\`a`Y`Y]b[Y`Y]hY`h`i`bX`]gh`ZØf
k`Y]hYfY`b`Zc`fa`Uh]cb`Yb`i`bX`<]bk`Y]gY`i`bhYf`Zc`[YbXYf`5XfYggY`ni
YffY]W`Yb.

- 5XfYggY.`@Y]bYb\`cZ`&ž)`('`,`G`W`k`Y]W`
- HY`Y`Zcb.`\$*)`\$&`#`-`%*)`!\$`
- 9!A`U]`.`dUghW`k`Y]W`"4`dc`]nY]"f`d`"XY`

8]Y`A`U»`bU\`a`Yž`X]Y`Dc`]nY]`ni`]b`Zc`fa`]YfYbž`_`Ubb`j`]Y`Yb`\`Y`ZYbž
X]Y`Xi`fW`X`Yb`J`cfZU``[YZÄ\`fXYh`k`UfYb`cXYf`a`Ö[`\]W`Yfk`Y]gY
gY`Vgh`NYi`[Yb`[Yk`cfXYb`g]bX`"9]b`gW`bY`Yg`<`UbXY`b`]gh
Yb`hgW`Y]XYbXž`i`a`Ä\`b`]W`Y`J`cfZÄ`Y`]b`Ni`_`i`b`Zh`ni`j`Yfa`Y]XYb`i`bX
X]Y`G]W`Yf\`Y]h`Ui`ZXYb`5i`hcVU\`bYb`ni`[Yk`Ä\`f`Y]ghYb`"

; YfUXY`Ui`Zj`]Y`VYZU\`fYbYb`5i`hcVU\`bYb`k`]Y`XYf`5%`_`ÖbbYb
VYfY]hg`_`Y]bY`i`bUW`hgUa`_`Y]hYb`[fUj`]YfYbXY`:`c`[Yb`\`UVYb`"9g
`]Y[h]b`XYf`J`YfUbhk`cfhi`b[`U`Yf`J`Yf`_`Y\`fghY]`bY\`a`Yfž`\`fY`@UghYb
cfXbi`b[g[Ya`Ä`»`ni`g]W`Yfbž`i`a`b]W`h`bi`f`g]W`gY`Vghž`gcbXYfb
Ui`W`UbXYfY`ni`gW`Ø`h`Yb`"

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY`