

H0X`]W\Yf`J Yf_Y\fgi bZU``Ui Z'6* +. `GhfU» Y a Y\fyfY`Ghi bXYb`[YgdYffh

B UW\`Y]bYa`hfU[]gW\Yb`i bZU``Ui Z'XYf'6* +`VY]'6cf_Yb
k i fXY`X]Y`GhfU» Y`Z0f`a Y\fyfY`Ghi bXYb`[YgdYffh"5_hi Y``Y
`bZcfa Uh]cbYb`\]Yf"

9]b`hfU[]gW\Yf`J Yf_Y\fgi bZU``\Uh`Ua`'8]YbghU[a cf[Yb`Ui Z'XYf
6* +`]b`6cf_Yb`XUg`0ZYbh`]W\Y`@YVYb`ghUf`_VYY]bhf`W\h][h`i a
Yhk U`%\$"&\$`i \f`_Ua`Yg`ni`Y]bYf`fcbhU`_c``]g]cb`nk]gW\Yb`Y]bYa
D_k`i bX`Y]bYa`@_k ž`X]Y`gW\k Yfk]Y[YbXY`c`[Yb`\UhY"8Yf
) !`A`f][Y`i : U\fyf`Y]bYg`?`Y]bk U[Ybg`Ui g`7Ughfcd!FUi I Y`k Uf`]b
F]W\hi b[`6cW\c`hi bhYfk Y[gž`U`g`Yf`Ui gi b[Y`_`A`fhYb`i ; f0bXYb`Ui Z
X]Y`i ; Y[YbZU`fVU`b`[Yf]Yh"8cfh`_Ua`Yg`ni a`Ni gUa a Ybghc»`a]h
XYa`Ybh[Y[Yb`_ca a YbXYb`@_k ž[YghYi Yfhj`cb`Y]bYa
*) !`A`f][Yb`i : U\fyf`Ui g`J`Y`Yb"

8Yf`5i ZdfU``k Uf`gc`\YZh][ž`XUgg`XYf`D_k`_ca`d`Yhh`VYgW\`AX][h
k i fXY" `HfU[]gW\Yfk Y]gY`k i fXYb`VY]XY``b`gUggYb`XYg
?`Y]bk U[Ybgž`XYf`5i hc`ZU`fYf`i bX`gY]bY`i) %!`A`f][Y`6Y]ZU`fYf]bž
VY]'XYa`i bZU``gc`gW\k Yf`j Yf`Yhnhž`XUgg`g]Y`bcW\`Ub`XYf
I bZU``ghY``Y`ghUfVYb" : Yi Yfk Y\f`f`A`ZhY`a i gghYb`X]Y`VY]XYb`Ui g
XYa`i : U\fnYi [`VYf[Ybž`k Ug`X]Y`8fUa Uh]_`XYf`G]hi Uh]cb
j YfXYi h`]W\h"8Yf`@_k !: U\fyf`\]b[Y[Yb`Yf`]h`bi f`Y]W\hY
J Yf`Yhni b[Yb`i bX`k i fXY`ni f`k Y]hYfYb`i bhYfgi W\i b[`]b`Y]b
?fUb`_Yb`Ui g`[YVfUW\h"

8]Y`i fgUW\Yb`i bX`F`YU`_h]cbYb

8]Y`[YbUi Yb`i fgUW\Yb`XYg`i bZU``g`g]bX`V]g`Ub[`b]W\h`VY`_Ubbhž
k Yg`U`V`X]Y`GhUUhgUb`k U`hgW\UZh`i bX`X]Y`Dc`nY]`X]Y`9fa]h`i b[Yb
Ui Z[Ybca a Yb`\UVYb"9g`k]fX`U``Yg`XUfUb`[YgYhnhž`?`Uf`Y]h`0VYf

X]Y'; f0bXY`Z0f`XYb': U\fvU\bk YW\gY`XYg`D_k`ni`Yf\U`hYb"
Gc`WY`I`bZ`Y`g]bX`nk Uf`gY`hYbž`nY][Yb`YXcW`X]Y'; YZU\fyb`Ui`Zž
X]Y`ja`GhfU»Ybj Yf_Y`f`Ui`Yfb`_0bbYb"5i`W`X]Y`9]bgUhn`f`Z`hY`XYf
: Yi`Yfk`Y`f`\UVYb`j`cf`C`fh[`UbnY`5fVY]h[`Y`Y]ghYhž`i`a`X]Y
G]hi`Uh]cb`ni`VYk`A`h[`Yb`i`bX`X]Y`GhfU»Y`ni`fY]b][`Yb"

8]Y`6`*`+`V`]YV`bUW`XYa`I`bZU`Z0f`a`Y`fYfY`Ghi`bXYb`[`YgdYffhž
k`A`fYbX`X]Y`6Yf[`i`b[`gUfVY]hYb`i`bX`X]Y`I`bZU`Ui`ZbU`a`Y`ja
;`Ub[`Y`k`UfYb"':`0f`X]Y`5i`hcZU\fyf`VYXYi`hYhY`X]Yg`Y]bY`Yf`YV`]W\Y
I`a`Y]hi`b[`ž`k`Ug`X]Y`c`b`Y\]b`Ub[`YgdUbbhY`J`Yf_Y`f`gg]hi`Uh]cb`]b
XYf`F`Y[`]cb`ni`g`A`h`]W`j`Yfgh`A`f`_hY"5`g`X]Y`6Yf[`i`b[`gUfVY]hYb
UV[`YgW`c`ggYb`k`UfYbž`_c`b`b`hY`X]Y`GhfU»Y`k`]YXYf`]b`VY]XY
F]W]hi`b[`Yb`Z`fY][`Y[`YVYb`k`YfXYb"8]Yg`k`Uf`Y]b`k`]W]h[`Yg`G][`bU`
Z0f`X]Y`DYbX`Yf`i`bX`5bk`c`b`Yfž`X]Y`Ui`Z`X]YgY`<`Ui`dhj`Yf_Y`f`gUXYf
Ub[`Yk`]YgYb`g]bX"

Df`A`j`Y`b]c`b`g`a`U»`b`U`a`Y`b`g]b`X`Y`gg`Y`b`n]Y`

I`bZ`Y`k`]Y`X]YgYf`a`UW`Yb`XYi`h]W]ž`k`]Y`k`]W]h[
Df`A`j`Y`b]c`b`g`a`U»`b`U`a`Y`b`ja`GhfU»Ybj Yf_Y`f`g]bX"5i`Z`_`A`fi`b[`i`bX
G]W]Yf\Y]hghfU]b]b[`g`_`0bb`hYb`\Y`ZYbž':`U`fYfb`X`Ug
F]g]_c`VYk`i`gghgY]b`ni`g`W`A`f`ZYb"5i`W`fY[`Y`a`A»][`Y`?`cb`h`f`c`Y`b`i`bX
X]Y`J`YfVYggYfi`b[`XYf`b`Z`f`Ughfi`_hi`f`_0bb`hYb`Y]bYb`6Y]hfU[`X`Uni
Y]ghYbž`gc`W`Y`HfU[`0X]Yb`]b`Ni`_i`bZ`h`ni`j`Yfa`Y]XYb"

b`XYb`gc`n]U`Yb`A`YX]Yb`k`i`fXY`XYf`J`cfZU`V`fY]h`X]g`_i`h]Yf`hž`j`]Y`Y
A`YbgW`Yb`Xf0W`hYb`]f`6Y]Y]X`Z0f`X]Y`5b[`Y`0f][`Yb`XYf
J`Yfghc`fVYbYb`Ui`g`Gc`W`Y`hfU[`]gW`Yb`9fY][`b]ggY`Yf]bbYfb`i`bg
b]W]h`bi`f`Ub`X]Y':`fU[`]h`A`h`XYg`@YVYbgž`gc`bXYfb`Ui`W`X`Uf`Ub`ž`k`]Y
gW`bY`g]W`X`Ug`h`A[`]W]Y`@YVYb`A`bXYfb`_Ubb"9g`]gh`Y]bY
Y]bXf]b[`]W]Y`5i`Z`c`fXYfi`b[`ž`g]W`X`Yf`J`Yf`Ub`hk`c`f`hi`b[`]ja
GhfU»Ybj Yf_Y`f`VYk`i`ggh`ni`gY]b"

9]b`J`Yf_Y`f`gi`bZU`X]YgYf`G`W`k`YfY`k`]fZ`h`ni`XYa`I':`fU[`Yb`ni`f
J`Yf_Y`f`gg]W]Yf\Y]h]b`XYf`F`Y[`]cb`Ui`Z`8Yf`J`cfZU`gc`hY`U`g
5bghc»`i[`YgY`Yb`k`YfXYbž`i`a`k`Y]hYfY`A`U»`b`U`a`Y`b`ni`f
J`YfVYggYfi`b[`XYf`G]W]Yf\Y]h`Ui`Z`X]YgYb`GhfU»Yb`ni`Yf[`fY]ZYb"
J`cb`XYf`B`ch`k`Y`b`X][`_Y]h`Y]bYf`j`Yfgh`A`f`_hYb

; YgWk]bX][_Y]hgØVYfk UW i b['V]g\`b`ni `VYggYfYb
6YgW]XYfi b[Yb`i bX`5i Z`Àfi b[g_Ua dU[bYb`[]VhYg`nU\`fY]WY
5bgÀhnYž`X]Y`j YfZc`[h`k YfXYb`gc`hYb"G]WYf`]ghž`XUgg`YXYf
GWf]hh`XUni `VY]hfU[Yb`_Ubž`@YVYb`ni `fYhhYb"

J Yf_Y\ fgi bZÀ`Y`]b`8Yi hgW\`UbX.
GhUh]gh]gWY`9]bcfXbi b[

J Yf_Y\ fgi bZÀ`Y`g]bX`]b`8Yi hgW\`UbX`Y]bY`Yfbgh\ UZhY`H\Ya Uh]_ž
X]Y`gck c\`ZØf`X]Y`Dc`nY]`U`g`Ui W\`ZØf`X]Y`² ZYbh]W\`Y]hij cb
[fc»Yf`6YXYi hi b[`]gh"@Ui h`XYf`GhUh]gh]gWYb`6i bXYgUa h`[UV
Yg]a `đ\`f`&\$&&`]bg[YgUa h`&`*`*` `hØX`]WY`J Yf_Y\ fgi bZÀ`Y`ž`k Ug
Y]bYb`5bgh]Y[`j cb`) ž`i` `]a` J Yf[`Y]W\`ni a` J cf`U\`f`XUfghY`h` `đ
X]YgYb` : À`Yb`k UfYb`&`, +, `A YbgWYb`hØX`]W`j Yf`Ynh`k cfXYb`
8]Yg`j YfXYi h`]W`h`X]Y`GWk YfY`XYf`G]hi Uh]cbž`]bgVYgcbXYfY`]a
<]bV`]W`_Ui Z`X]Y`G]WYf\Y]h`Ui Z`XYi hgWYb`GhfU» Yb"

8]Y`Ài Z][ghYb`i fgUWYb`ZØf`J Yf_Y\ fgi bZÀ`Y`g]bX
; YgWk]bX][_Y]hgØVYfgWfY]hi b[Ybž`5`_c\c`Ua `GhYi Yf`i bX
5V`Yb`_i b[Yb`Xi fW`A cV]`hY`YZcbY` `đhYfYggUbhYfk Y]gY`nY][Yb
Ghi X]Ybž`XUgg`j]Y`Y`J Yf_Y\ fgi bZÀ`Y`Ài Z][`Ub`K cWYbYbXYb`i bX
]b`XYb`ZfØ`Yb`5VYbXghi bXYb`dUgg]YfYbž`k Ybb`X]Y`GhfU» Yb`gck c\`
ghUf`_VYZU\`fYb`g]bX`U`g`Ui W\`X]Y`K U\`fgWY]b`]W\`Y]h`ZØf`5`_c\c`
Ua `GhYi Yf`ghY][h`8]YgY`GhUh]gh]_Yb`a UWYb`XYi h`]W`ž`XUgg`Y]bY
Zcfh`Ui ZYbXY`GYbg]V`]g]Yfi b[`XYf`J Yf_Y\ fghY]`bY\`a Yf`ZØf
G]WYf\Y]hgVYgh]a a i b[Yb`YfZcfXYf`]W`]gh"

F YU_h]cbYb`i bX`A U» bU\`a Yb`bUW
J Yf_Y\ fgi bZÀ`Y`b

8]Y`FYU_h]cbYb`Ui ZgWk YfY`J Yf_Y\ fgi bZÀ`Y`g]bX`cZh`[YdfA[h
j cb`Y]bYa` ` [fc»Yb`A U» `Ub`6YhfcZyb\Y]h` `đ`XYf`FY[Y`ghY\`Yb`X]Y
Øfh]WYb`6Y\`ØfXYbž` : Yi Yfk Y\`fi bX`FYhhi b[gX]YbghY`VY]`gc`WYb
J cfZÀ`Yb`]b`Yb[Ya` ?cbhU_hi bX`_ccfX]b]YfYb`]fY`A U» bU\`a Yb`
BUW`gWk YfYb`i bZÀ`Yb`k]Y`XYa`]b`6cf`_Yb`_ccfX]b]YfYb`Dc`nY]
i bX`FYhhi b[gX]YbghY`b]W`h`bi f`X]Y`6Yf[i b[gUfVY]hYbž`gcbXYfb
Ui W`X]Y`5i Z`Àfi b[`XYf`i bZU`i fgUWY`"8]YgY`9fa]hhi b[Yb

_ÖbbYb`a Y\FYfY`HU[Y`]b`5bgdfi W`bY\`a Ybž`XU`j YfgW`]YXYbY
: U`hcFYb`k]Y` ; YgW`k]bX][_Y]hž`K YhhYfVYX]b[i b[Yb`i bX
hYW`b]gW`Y`A`Äb[Y`i bhYfji W`h`k YfXYb`a ØggYb`"

Ni g`Ähn`]W`k YfXYb`cZhiJ Yf_Y\fg`cbhfc``Yb`i bX
5i Z`Äfi b[g_Ua`dU[bYb`Xi fW`[YZØ\fhž`i a`X]Y`G]W`Yf\Y]h`ja
GhfU» Ybj Yf_Y\f`ni`Yf\Ø\Yb``8]Yg`_Ubb`VY]gd]Y`gk Y]gY`X]Y
, VYfdfØZ`b[`j cb` ; YgW`k]bX][_Y]hga`Ygg[YfÄhYb`cXYf`X]Y
8i fW`gYhni b[`j cb`5`_c\c`_cbhfc``Yb`i a`ZUggYb``GW`Ø`Yf`i bX
š [YbX`]W`Y`k YfXYb`\Äi Z[`]b`GW`i`Yb`i bX`UbXYfYb
9]bf]W`hi b[Yb`ØVYf`X]Y` ; YZU\FYb`XYg`GhfU» Ybj Yf_Y\fg`]bZcfa`]Yfhž
i a`X]Y`bÄW`ghY` ; YbYfUh]cb`gYbg]V`]g]Yfh`Ub`XUg` : U\FYb
\YfUbn`i ZØ\FYb`"

8]Y`j Yf\YYfYbXYb` : c`[Yb`j cb`i bZÄ``Yb`k]Y`XYa` `]b`6cf`_Yb
nY][Ybž`k]Y`k]W`h][`Y]b`gW`bY`Yg`i bX`YZZY`_hj Yg`< UbXY`b`gck]Y
dfÄj Ybh]j Y`A`U» bU\`a`Yb`g]bXž`i a`gc`W`Y`HfU[ØX]Yb`ni
j Yfa`Y]XYb`"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY