

J YfXÄW h][Yf']b' C ZZYbVi f['bUW
8]YVghU\`'i bX'K]XYfghUbX
ZYgh[Ybca a Yb

⊕'C ZZYbVi f['k i fXY'Y]b'' - !Ä\ f][Yf'ZYgh[Ybca a Ybž'XYf'VY]
Y]bYa '9]bVfi W'K]XYfghUbX''Y]ghYhY''K Y]hYfY'9fa]hh'i b[Yb
'Ui ZYb''

9fa]hh'i b[Yb'i bX': YghbU\ a Y. '9]b'6`]W_ 'Ui Z
X]Y'G]W Yf\Y]hg`U[Y']b' C ZZYbVi f[

C ZZYbVi f['fchgt

⊕'XYb'ZfØ\Yb'A cf[Ybghi bXYb'Ua 'GUa ghU['YfY][bYhY'g]W'Y]b
J cfZU``žXYf'gck c\`X]Y'Dc`nY]'U'g'Ui W'X]Y'6Øf[Yf']b' C ZZYbVi f[
Ui ZgWfYW_hY''6Y]'Y]bYa '9]bgUhn'k i fXYb'Y]b'' - !Ä\ f][Yf'A Ubb
j cf`Äi Z['ZYgh[Ybca a Ybž'bUWXYa 'Yf']b'Y]bYa '9]b_Ui Zga Uf_h']b
XYf'7Uf'!6`cg!GhfU»Y'j YfXÄW h]['[Yk cfXYb'k Uf''

9]b'Ui Za Yf_gUa Yf'NYi [Y'a UW h'XYb
I bhYfgW]YX

8]Y'G]hi Uh]cb'bU\ a ']\fYb '@Ui Z'U'g'Y]b'NYi [Y'_i fn'bUW '%I \f
XYb'5'Ufa 'Y]bYg'9]b_Ui Zga Uf_hYg'VYa Yf_hY'i bX'X]Y'Dc`nY]
]bZcfa]YfhY''8]YgY'nØ[YfhY'b]W'h'Ub[Y'i bX'VY[UV'g]W'i a [Y\YbX
ni a 'HUhc'fh'Gc`WY'<]bk Y]gY'j cb'Ui Za Yf_gUa Yb'6Øf[Yfb'g]bX
YbhgWY]XYbX'ZØf'X]Y'5i ZFYW hYf\U'hi b['XYf'ÖZYbh]WYb
G]WYf\Y]hi bX'nY][Ybž'k]Y'k]W h]['n]j]' [YgY``gW UZh]WYg
9b[U[Ya Ybh'gh''9g']gh'XUg'Ni gUa a Ybgd]Y'nk]gWYb'Dc`nY]'i bX
6Yj Ö`_Yfi b[žXUg'Y]bY'; Ya Y]bXY'g]WYfYf'a UW h''

K]XYfghUbX`i bX` : YghbU\ a Y

5`g`X]Y`6YUa` hYb`j`cf`C`fh`Y]bhfUZYbž`hfUZYb`g]Y`Ui`Z`XYb`
j`YfXÅW`h][`Yb`A`Ubbž`XYf`g]W`]b`i`ba`]hhY`VUfYf`B`Å`Y`j`cb`
5i`ZVfi`W`gk`Yf`_nYi` [`Yb`VY`ZUbX`"8`Yf`J`YfXUW`hž`XUgg`Yf`a`]h`XYa`
Ui`g[`Y`ÒghYb`5`Ufa`]b`J`YfV]bXi`b[`ghY`hž`k`Uf`gW`bY`"VY[`fØb`XYh`
8cW`X]Y` :`YghbU\`a`Y`[`YghU`hYhY`g]W`gW`k`]Yf][`ž`XU`XYf`A`Ubb`
K`]XYfghUbX`"Y]ghYhY`i`bX`j`Yfgi`W`hYž`ni`Z]Y`Yb`"6Y`X]YgYf`
5i`gY]bUbXYfgYhni`b[`Yf`]hhYb`gck`c`\`Y]b`Dc`]n]gh`U`g`Ui`W`X`Yf`
J`YfXÅW`h][`Y`Y]W`hY`J`Yf`Yhni`b[`Yb`"

8fc[YbXY`] _hY`i` bX`8]YVghU\` .`K`Y]hYfY

9fa`]hh`i`b[`gYf[`YVb]ggY

B`UW`X`Yf` :`YghbU\`a`Y`k`i`fXYb`VY]`XYa`A`Ubb`]a`Dc`]nY]fYj`]Yf`Y]bY`
_`Y]bY`A`Yb[`Y`8fc[`Yb`gck`]Y`a`Y`fYfY` ;`Y`XV`ØfgYb`Yb`hXYW`_h`9]bY`
X]YgYf` ;`Y`XV`ØfgYb`_`cbb`hY`Y]bYa`j`cf`Yf[`Y`Yb`XYb`8]YVghU\`Ui`g`
Y]bYa` :`U`fnYi` [`ni` [`YcfXbYh`k`YfXYb`"8`Yf`fYW`ha`Å»][`Y`
9][`Yb`hØa`Yf`k`i`fXY`i`a` [`Y`Yb`X`]bZcfa`]Yfh`"æ`F`U\`a`Yb`Y]bYf`
f]W`hYf`]W`Ub[`YcfXbYhYb`8i`fW`gi`W`i`b[`XYf`K`c`\bi`b[`XYg`
J`YfXÅW`h][`Yb`ZUbXYb`X]Y`9fa`]hh`Yf`k`Y]hYfY`j`YfXÅW`h][`Y`
 ;`Y[`Yb`ghÅbXYž`k`cfØVYf`bi`b`k`Y]hYfY`9fa`]hh`i`b[`Yb`Ui`ZYb`"8]YgY`
i`a`ZUggYb`X]Y` :`fU[`Yž`]bk`]YZYfb`X]YgY`CV`Y`_hY`a`]h`VYghY`Yb`XYb`
GhfUZhUhYb`]b`Ni`gUa`a`Yb`U`b[`ghY`Yb`"

8]Y`6YXY`i`hi`b[`X`Yf`G]W`Yf`Y]hg`U[`Y`]b

C`ZZYbVi`f[

8]YgYf`J`cfZU`"YVh`X]Y`<`YfUi`gZcfXYfi`b[`Yb`Yfj`cfž`a`]h`XYbYb`X]Y`
G]W`Yf`Y]hg`_fÅZhY`VY]`XYf`6Y`_Åa`dZ`b[`j`cb`?`f]a`]bU`]hÅh`
_`cbZfcbh]Yfh`g]bX`"9f`j`YfXYi`h`]W`h`Ui`W`X]Y`F`c`Yž`X]Y`X]Y`
N]j`j`VYj`Ò`_Yfi`b[`VY]`XYf`5i`ZXYW`_i`b[`j`cb`GhfUZhUhYb`gd]Y`h`8]Y`
Dc`]nY]`UddY`]Yfh`Ub`U`Y`6Øf[`Yfž`Ui`Za`Yf`_gUa`ni`gY]b`i`bX`
j`YfXÅW`h][`Y`5`_hj`]hÅhYb`gcZcfh`ni`a`Y`XYb`"Gc`W`Y`A`U»`bU\`a`Yb`
g]bX`b]W`h`bi`f`YggYbn]Y`ZØf`X]Y` :`YghbU\`a`Y`j`cb`J`YfXÅW`h][`Yb`ž`
gcbXYfb`Ui`W`ZØf`X]Y`DfÅj`Yb]cb`j`cb`k`Y]hYfYb`GhfUZhUhYb`"

⇒ NY]hYbž]b'XYbYb'G]WXYf\Y]h'Y]b'ja a Yf'XfÅb[YbXYfYg'H\Ya U
k]fXž]gh'Yg'k]W h][ž'XUgg'X]Y'; Ya Y]bgWUZh'ini gUa a YbUfVY]hYhž
i a 'Y]b'g]WXYfYg'i a Z'X'ni '[Yk Å\f'Y]ghYb"8]Y'Yb[Y
Ni gUa a YbUfVY]h'nk]gWXYb'Dc`]nY]'i bX'6Øf[Yfb'hfÅ[h'a U» [YV`]W
XUni 'VY]ž'XUgg'C ZYbVi f['Y]b'g]WXYfYf'C fh'V'Y]Vh"

8YhU]`g

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["XY