

J Yfa]gghYf'8 U]a `Yf'i bX
< U_Yb_fYi ngWÅ a]YfYfY]. 'Dc`]nY]VYf]WÅ h
Ui g'XYa ``c_U`Yb'6YfY]WÅ

5_hi Y`Y'Dc`]nY]bUWÅ f]WÅ hYb'Ui g'DC@!K 9.'<U_Yb_fYi n!
GÅ a]YfYfY]ž'Dc fgWÅ Y!8]YVghU\`ž'I bZÀ`Yž'8]YVghÅ\`Y' / Ua d/
NYi [Yb' [Ygi WÅ h"6`Y]VYb'G]Y']bZcfa]Yfh" , Dc`]nY]
, BUWÅ f]WÅ hYb' , 6i hnVUWÅ , 6UXB Ui \Y]a , 5`hYbghUXh
, F Y]WÅ Y`g\Y]a , A ØbnYbVYf[, C VYfA Öf`Yb , : f]YXVYf[

J YfVfYWÅ Yb `YfgWÅ ØhhYfb ` _`Y]bY ; Ya Y]bXY
6i hnVUWÅ

⇒`XYf'fi \][Yb'GhUXh'6i hnVUWÅ `Ua `Yg']b`XYf'B UWÅ hni a
8cbbYfghU[`ni `Y]bYa `gWÅ cW_]YfYbXYb'J cfZU`ž`XYf`X]Y'6Yk c\`bYf
]b'5`Ufa `j YfgYhnh`Uh"l bVY_UbbhY`VYgd fØ\`hYb`Y]bY`<Ui gk UbX
i bX`Y]bY ; UfU[Y`]b`XYf ; f]YXY`Yf`GhfU»Y`a]h`Y]bYa `<U_Yb_fYi n
i bX`XYa `GÅ f]Zni [`5: 8 "8]YgY`HUh'k]fZi`Y]b`Xi b_`Yg`@]WÅ h`Ui Z
X]Y ; Ya Y]bgWÅ UZi`i bX`fi Zhi`Y]bXYi h][`Y]bY`J Yfi fhY]`i b[`Yfj`cf"

5i hcX]YVghU\``]b'6UX`B Ui \Y]a

9]bY`k Y]hYfY`_f]a]bY`Y`<UbX`i b[`YfY][bYhY`g]WÅ `]b'6UX`B Ui \Y]a ž
U`g'8]VY`]b`XYf`B UWÅ h]j`cb`A]h'k`cWÅ`Ui Z'8cbbYfghU[`ni`gWÅ`i [Yb"
9]b' [fUi Yg'Dc fgWÅ Y` - %7UffYfU'7UVf]c`Yh'k i fXY`]b`XYf ; i ghUj !
? UmgYf!GhfU»Y` [Yghc`\`Yb"8]YgYf'8]YVghU\`nY][hž`XUgg`Ui WÅ`]b
j Yfa Y]bh]WÅ`g]WÅ YfYb ; Y [YbXYb`X]Y ; YZU\`f]j`cb'5i hcX]YVghÅ\`Yb
dfÅgYbh]gh"

J Yf_Y`f`gi bZU`VY]`5`hYbghUXh

9]b`l bZU`Ua `8cbbYfghU[a cf[Yb`Ui ZXYf'5() `VY]`5`hYbghUXh

ZØ\fhY`ni ``Y]W\hYb`J Yf`Yhni b[Yb`VY]`Y]bYf`(!`Å\`f][Yb`6ØX]b[Yf]b`
8Yf`l bZU``YfY][bYhY`g]W\ž`U`g`Y]b`*`%`!`Å\`f][Yf`A`Ubb`a`]h`gY]bYa
6A`K`A`]b`]X]Y`5VZU\fh`bU\`a`i`bX`XYb`5i`X]`XYf`fUi`ØVYfgU\`
GUW\gW\ÅXYb`j`cb`&`\$`\$`\$`\$`9I`F`g]bX`X]Y`hfUi`f][Y`i`c`[Y`

8]YVghU\`gYf]Y`]b`F`Y]W\Y`g\`Y]a

≠`F`Y]W\Y`g\`Y]a`gcf[hY`Y]bY`GYf]Y`j`cb`8]YVghÅ\`Yb`Ui`g
: U\fnYi [Yb`ZØf`l`bfi` \Y``9]b`i`bVY`_Ubb`hYf`HÅ`hYf`YfVYi`hYhY
A`Øbn[Y`X`Ui`g`Y]bYa`J`K`i`bX`ghU\`Ui`g`Ub`XYfYb`i`U\fnYi [Yb
K`Yfh[Y[YbghÅ`bXY``6YgcbXYfg`VYgcf[b]gYffY[YbX`]gh`XYf
8]YVghU\`Y]bYg`[fUi`Yb`8U]a`Yf`A`@`)`\$`ž`XYf`ni`j`cf`]b
K`YW`Yg\`Y]a`[YdUf`_`h`k`Uf`

Ni`gUa`a`Ybghc»`Ui`Z`XYf`5`()

5i`Z`XYf`5`()``_Ua`Yg`ni`Y]bYa`Ni`gUa`a`Ybghc»`nk`jgW\Yb`nk`Y]`J`K
DUggUh`i`U\fnYi [Yb``;`ØW`_]W\Yfk`Y]gY`k`i`fXY`b]Ya`UbX`j`Yf`Yhnhž
UVYf`XYf`GUW\gW\UXYb`VY`Ài`Zh]g]W\`Ui`Z`%`&`\$`\$`\$`9I`F``8]YgYf
J`cfZU``i`bhYfghfY]W\h`X]Y`B`chk`YbX][`_Y]hž`Ui`Za`Yf`gUa`i`bX
j`cf]g]W\h][`]a`GhfU»Ybj`Yf`_Y\`f`ni`gY]bž`i`a`l`bZÅ``Y`ni`j`Yfa`Y]XYb`

NYi`[`Yb`[`Ygi`W\`h`]b`C`VYf!`A`Öf`Yb

8]Y`Dc`nY]ghUh]cb`6i`hnVUW\`V]hhYh`Xf]b[YbX`i`a`NYi`[`YbUi`ggU[`Yb
j`cb`XfY]`A`ÀbbYfbž`X]Y`Y]bYa`j`Yfi`bZU``hYb`i`U\fyf`]b`C`VYf!`A`Öf`Yb
[Y\c`ZYb`\UVYb``8]YgYf`J`cfZU``YfY][bYhY`g]W\`]b`J`YfV]bXi`b[`a`]h
Y]bYf`HUb`nj`YfUbghU`hi`b[`Ui`Z`XYa`i`i`[`d`Uhn``8]Y
Ni`gUa`a`YbUfVY]h`XYf`i`Ya`Y]bgW\UZh`VY]gc`W\Yb`J`cfZÅ``Yb`]gh
YbhgW\Y]XYbXž`i`a`i`YfYW\h][`_Y]h`k`U`hYb`ni``UggYb`

•`B`5`;

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY