NYi [Yb ' [Ygi W h. 'I bZU``Zi W h'Ui Z'9XY_U!
Duf_d`Uhn']b`K]YhnYb

Dc`nY]`gi W h'NYi [Yb`bUW`i bZU``Zi W h']b`K]YhnYb" '<]bk Y]gY
ni `VYgW`AX][hYa `5i X]i bX`ZØW`h][ Ya `k Y]» Yb`D\_k `YfVYhYb"

K]YhnYb' `9]b`J cfZU``XYf`I bZU``Zi W h'gcf[h'ZØf`5i ZfY[ i b[ `Ui Z
Y]bYa `Duf\_d`Uhn']b`K ]YhnYb" `5a `8]YbghU[ ž`XYb`&\$"\$, "&\$&( ž`_Ua
Yg]b`XYf`NY]h`nk ]gW`Yb`Yhk U`%&. () `i bX`%' . \$) `I `f`Ui ZXYa
Duf_d`Uhn`XYg`9XY\_U!A Uf`hYg`Ub`XYf`GhfU» Y` < Yff`]W`_Y]h`ni
Y]bYa `GW`UXYb`Ub`Y]bYa `gW`k UfnYb`5i X]"`I bhYfXYggYb`VYZUbX
g]W`X]Y`; YgW`AX][ hY`ja `Gi dYfa Uf`hž`U`g`]\f`: U`fnYi [ `j`cb`Y]bYa
UbXYfYb`5i hc`VYgW`AX][ h`k`i`fXY"

8]Y`Dc`nY]`U`h`VYfY]hg`9fa]h`i b[ Yb`Y]b[Y`Y]hYhž`XU`Y]b`a`Ò[ `]W`Yg
: `i W`hZU`fnYi [ `]XYb]Z]n]Yf`h`k`YfXYb`_`ÖbbhY`ž`k`Y`W`Yg`Y]b`k`Y]» Yf
?ca`V]`]gh" `8Yf`Yb`hghUb`XYb`Y`GUW`gW`UXYb`Ua`5i X]`k`]fX`Ui`Zfi`bX
&"\$#\$`9i`fc`[`YgW`Änh" `Gc`W`Y`J`cfZÄ``Y`k`YfZYb`b]W`h`bi`f`:`fU[`Yb
ni`f`GhfU» Ybj`Yf`_Y`f`gg]W`Yf`Y]h`Ui`Zž`gcb`XYfb`nY][`Yb`Ui`W`X]Y
J`Yf`Ub`hk`cf`hi`b[`g`cg][`\_Y]h`a`Ub`W`Yf`J`Yf`_Y`f`ghY]`bY`a`Yf`ž`X]Y`g]W`
bUW`Y]bYa`I`bZU``Y]bZUW`Ui`g`XYa`GhUi`V`a`UW`Yb"

; Ygi W h. 'NYi [Yb 'i bX`<]bk Y]gY

8]Y`6YUa`hYb`XYf`Dc`nY]ghUh]cb`A`Uf`_`c`Y`g]bX`Ui`Z`XYf`Gi`W`Y
bUW`NYi [ Ybž`X]Y`XYb`J`cfZU``VYc`VUW`hYh`UVYb" `>XYfž`XYf
`ž`Zcfa`Uh]cbYb`UVYb`\_`ÖbbhY`c`XYf`XYb`k`Y]» Yb`?ca`V][`YgY`Yb
`U`hž`k`]fX`[`YVYhYbž`g]W`i`bhYf`XYf`HY`YZcbbi`a`a`Yf
\$) \$&%#`&(\$`!*`\$`ni`a`Y`XYb" `NYi [Yb`g]bX`j`cb`[`fc» Yf`6YXYi`hi`b[`ž
XUa`]h`XYf`J`Yfi`fgUW`Yf`Yfa`]hY`hi`bX`ni`f`FYW`YbgW`UZh`[`Ync`[`Yb
k`YfXYb`_`Ubb"

I bZU`Zi W hYb`g]bX`\_Y]b`9]bnY`ZU`"G]Y`g]bX`Y]b`Yfbgh\UZhYg
DfcV`Ya`]a`GhfU»Ybj Yf\_Y`fžXUg`b]W h`bi f`XYb` ; YgW`AX][hYbž
gcbXYfb`U`Y`J Yf\_Y`fghY]`bY`a Yf`VYhf]Zh"K Ybb`Ya UbX`Ui g
5b[gh] cf`?cbgYei YbnYb`cXYf`Ui g`fY]b`Y[ c]gh]gW`Yb`A ch]j Yb`g]W
j ca`I bZU`c`fh`YbhZYfbhž`Z\`fh`XUg`ni`Y]b`Yf`bY[ Uh]j Yb`9bhk`]W`i b[
]a`GhfU»Ybj Yf\_Y`f"C`Zi`V`Y]Vh`XYf` ; YgW`AX][hY`a`]h`gY]bYa
GW`UXYb`U`Y]b`i bX`a`i gg`a`]h`XYa`Z]b`Ubn]Y`Yb`J Yf`i gh`i bX`XYa
Yf[Yf`ZYfh][`k`YfXYb"

≠X]YgYa`gdYn]Y`Yb` : U`k`Uf`XYf`5i`X]`9][ Ybhi`a`Y]b`Yf`DYfgcbž
X]Y`g]W`ni`a`NY]hdi`b`_h`XYg`J`cfZU`g`]a`b`U`Y[Y`Y[ Yb`Yb` ; YgW`AZh
Ui`Z`]Y`h`8]Yg`nY][ hž`XUgg`j`]Y`Y`J Yf_Y`fghY]`bY`a Yf`g]W`b]W`h
Y]ba`U`g]W`Yf`gY]b`\_`Obb`Ybž`XUgg`]\f` : U`fnYi`[`k`A`f`Yb`X`Y]b`Yg
_i`fnYb`9]b`\_Ui`Zg`c`XYf`6Ygi`W`g`]b`Y]b`Ya` ; YgW`AZh`i`bj`YfgY`fh
V`Y]Vh"

:]bUbn]Y`Y`5i`gk`]f`\_i`b[Yb

8Yf`GUW`gW`UXYb`j`cb`Yhk`U`&"\$\$`9i`fc`]gh`Z\`f`j`]Y`Y`5i`hc`VYg]hnYf
Y]b`Y`VYXYi`hYb`XY`Gi`a`a`Y`8]Y` : c`[ Yb`Y]b`Yf`F`Yd`Uf`Uhi`f`\_`Obb`Yb
b]W`h`bi`f`Z]b`Ubn]Y`V`Y`Ugh`Yb`X`gY]bž`gcb`XYfb`Ui`W`NY]h`i`b`X
5i`Zk`Ub`X`Yf`Zc`f`XYb`"≠j`]Y`Yb` : A`Y`b`a`Øgg`Yb`6`Yh`fc`ZY`b`Y`Ui`Z
A`]Yhk`U[Yb`c`XYf`U`hYfb`Uh]j`Y`Hf`Ubgdc`fha`]hh`Y`ni`f`ØW`[fY]ZYbž
k`A`f`Yb`X`]\f` : U`fnYi`[`]b`X`Yf`K`Yf`_gh`Uhh`]gh`8]Yg`]gh`b]W`h`bi`f
`A`gh][ž`gcb`XYfb`\_`Ubb`Ui`W`X`Yb`5`h`U[ Yf`Y`V`]W`gh`Øf`Yb"

Ni`XYa`]gh`\]Yf`Ui`W`X`Ug`H`Y`a`U`J`Yfg]W`Yfi`b[`b]W`h`ni
j`Yfb`UW`A`gg][Yb`"G`W`A`XYb`Xi`f`W`i`I`bZU`Zi`W`h`Yb`\_`Obb`Yb`X`Uni
Z\`f`Ybž`XUgg`X]Y`Df`A`]Yb`ghY][Yb`c`XYf`XUgg`XYf` ; YgW`AX][hY`]b
J`cf`Y]ghi`b[`hf`Y`h`Yb`a`i`ggž`gc`h`Y`XYf`J`Yfi`fg`UW`Yf`b]W`h`[YZ`b`XYb
k`Yf`XYb`"J`Yfg]W`Yfi`b[g`Ub[ Y`Y[Yb`Y]h`Yb`g]b`X`c`Zi`\_ca`d`n]Yf`hi`b`X
Yf`Zc`f`XYfb`j`]Y` ; YXi`Xž`]bg`V`Y`gcb`XYf`Y`k`Ybb`a`Ub`g`Y`V`gh`b]W`h
g`W`i`X`Ub`XYa` ; YgW`Y`Y`b`]gh"

8]Y`Gi`W`Y`b`UW`X`Ya`j`Yf`Ub`hk`cfh]W`Yb` : U`f`Yf`]gh`Y]b`k`]W`h][Yf
G`W`f]hž`i`a` ; Yf`Y`W`h][`\_Y]h`Z\`f`X]Y` ; YgW`AX][hY`Y`f`ni`gh`Y`Yb`"
K`Ybb`X]Y`Dc`nY]Yf`Zc`[fY]W`X`Yb`Yb][ Yb`Ui`gZ]b`X][`a`UW`Yb`_`Ubbž
XYf`Z\`f`XYb`G`W`UXYb`j`Yf`Ub`hk`cfh]W`]ghž`\_`Obb`h`Y`X]Yg

a Ò[`]WYfk Y]gY`Ui W`UbXYfY`XUni`Yfa i h][ Ybž`J YfUbhk cfhi b[`ni
ØVYfbY\ a Ybž`UbghUhh`ni`ZØW hYb`"9]bY`XYfUfh][ Y`DfÀj Ybh]cb`]gh
YbhgWY]XYbXž`i a`XUg`J YfhfUi Yb`XYf`2 ZYbh]W`_Y]h]b`X]Y
FYW hggghUUh]W`\_Y]h`i bX`X]Y`J Yf`\_Y`fgg]W`Yf`Y]h`ni`ghÀf`\_Yb`"

8 Yf`5i Zfi Z`ni f`A ]h\ ]`ZY

≠g[YgUa h`V`Y]Vh`UVni k UfhYbž`k Y`W`Y`≠Zcfa Uh]cbYb`Xi fW`X]Y
NYi [YbUi Zfi ZY`XYf`Dc`nY]`Y]b[Y`Yb`k YfXYb`"≠XYf`Y]bnY`bY
<]bk Y]g`\_ØbbhY`YbhgWY]XYbX`gY]bž`i a`XYb`J YfUbhk cfh]W`Yb
Ui gZ]bX][`ni`a UW`Yb`i bX`fYW`h]W`Y`GW`f]hY`Y]bni`Y]hYb`"9g`]gh
Y]b`k ]W`h][Yg`H\Ya Už`XUg`b]W`h`bi`f`]b`K]YhYbž`gcbXYfb`ØVYfU`
VYUW`hYh`k YfXYb`gc`hY`"K Ybb`a Y`f`A YbgW`Yb`VYfY]h`g]bXž`U`g
NYi [Yb`ni`UbXY`bž`_ØbbhY`X]Yg`XUni`VY]hfU[ Ybž`I bZU`Zi W`hYb
]b`Ni`_i bZ`h`ni`j Yff]b[ Yfb`i bX`Y]b`g]W`YfYfYg`J Yf`\_Y`fgi a ZY`X`ni
gW`UZZYb`"

F Y`Yj UbhY`≠Zcfa Uh]cbYb`ni f`I bZU`Zi W`h

I bZU`Zi W`hž`Ui W`VY`\_Ubbh`U`g`: U`fYfZi W`hž`]gh`Y]bY`ghfUZVUfY
<UbX`i b[ ž`X]Y`]b`8Yi hgW`UbX`k Y]hfY]W`YbXY`fYW`h]W`Y
?cbgYei YbnYb`U`h"; Ya`À»`z`%( &`XYg`GhfUZ[ YgYhVi W`Yg`fGh`6Ł
a`i`gg`Y]b`I bZU`VYhY]`][hYfž`XYf`Ub`Y]bYa`J Yf`\_Y`fgi bZU`GW`AXYb
j Yfi fgUW`hž`gY]bY`DYfgcbU`]Yb`U`]bhYf`UggYb`cXYf`X]Y`Dc`nY]
]bZcfa]YfYb`"5bXYfbZU`g`\_Ubb`Yf`a ]h`Y]bYf`: fY]\Y]hgghfUZ`j`cb`V]g
ni`XfY]`≠\fYb`cXYf`a]h`; Y`XghfUZY`VYghfUZh`k YfXYb`"8UfØVYf
\]bUi`g`g]bX`: U`fYfž`X]Y`g]W`i`bYf`Ui`Vh]`ca`I bZU`cfh`YbhZYfbYbž`
cZ`h`Ui`W`U`ZhdZ]W`h] Yfg]W`Yfhž`k`cXi`fW`X]Y`; YgW`AX][ hYb`Ui`Z
]\fYb`5bgdfØW`Yb`g]hYb`V`Y]VYb`_ØbbYbž`k`Ybb`XYf`J`Yfi`fgUW`Yf
b]W`h`[YZ`bXYb`k`]fX`"

≠`XYb`Y`hnhYb`≠\fYb`U`h`X]Y`NU`XYf`I bZU`Zi W`hYb`]b
8Yi hgW`UbX`ni [Ybca`a`Yb`"@Ui`h`Y]bYf`GhUh]gh]`XYg`8Yi hgW`Yb
GhUh]gh]gW`Yb`6i`bXYgUa`hYg`[ UV`Yg`]a`≠\f`&\$&&]bg[ YgUa`h
'`)"`-\$`\$`[Ya`Y`XYhY`:`À`Y`j`cb`: U`fYfZi W`hž`k`Ug`Y]bYb`5bghY][`j`cb
i`b[ YZ`\f`%\$`i`]a`J`Yf[ `Y]W`ni`&\$`%`VYXYi`hYh`"8]Yg`k`]fZ`h`Y]b
@]W`h`Ui`ZX]Y`DfcV`Ya`Uh]`XYf`J`Yf`_Y`fgg]W`Yf`Y]h`i`bX`X]Y
J`YfUbhk`cfhi`b[ `XYf`J`Yf`\_Y`fghY]`bY`a`Yf`"

8]Y`F c`Y`XYf`NYi [Yb`]b`J Yf_Y`fgi bZ`Yb

NYi [Yb`gd]Y`Yb`Y]bY`YbhgW`Y]XYbXY`F c`Y`VY]`XYf`5i Z`Àfi b[ `j cb
J Yf_Y`fgi bZ`Yb"G]Y`\_ÒbbYb`k]W`h[ Y`ᄁZcfa Uh]cbYb`]YZYfbž`X]Y
`Y`ZYbž`XYb`<Yf[Ub[`XYg`l bZU`g`ni`fY`cbghfi]YfYb`i bX`XYb
J Yfi fgUW`Yf`ni`]XYbh]Z]n]YfYb`"ᄁj]Y`Yb`: À`Yb`_ÒbbYb`cV`Y`_h]j Y
5i ggU[Yb`j cb`NYi [Yb`XYb`l bhYfgW`]YX`nk]gW`Yb`Y]bYf`?`Àfi b[
cXYf`Y]bYf`cZYbYb`l bhYfgi W`i b[`Ui ga UW`Yb`"8]Y`Dc`nY]
Yfa i h[h`XU`Yf`DYfgcbYbž`X]Y`Y]bYb`l bZU`[ YgY`Yb``UVYbž`g]W`
ni`a`Y`XYb`i bX`]`fY`ᄁZcfa Uh]cbYb`ni`f`J YfZØ[i b[`ni`ghY`Yb`"

8]Y`Dc`nY]`ja` : U`XYg`l bZU`Yg`]b`K ]YhnYb`gi W`h[ Yn]Y`h`bUW`
NYi [Ybž`XU`XYf`; YgW`ÀX][hY`a` Ò[`]W`Yfk`Y]gY`c`bY`k`Y]hYfY
l bhYfghØhni b[`b]W`h`ni`gY]bYa`F`YW`h`_ca`a`Yb`\_Ubb`"9g]gh`ZØf
X]Y`l bZU`cdZYf`j cb`[fc»Yf`6YXYi hi b[ ž`XUgg`g]Y`X]Y
YfZc`XYf`]W`Yb`A]hhY`ni`f`F`ØW`\_Zc`XYfi b[`j cb`GW`ÀXYb``UVYbž`i bX
`Y]f`_ÒbbYb`NYi [ Yb`Y]bYb`k`Yfhj`c`Yb`6Y]hfU[ `Y]ghYb`"

F Y`Yj UbhY`fYW`h`]W`Y`F U`a`YbVYX]b[i b[Yb

K Ybb`Yg`i a`J Yf\_Y`fgi bZ`Y`i bX`XYfYb`5i Z`Àfi b[ `[Y`hž]gh`Yg
k]W`h[ ž]g]W`Ui`W`a`]h`XYb`fY`Yj UbhYb`; YgYhnYb`i bX`J`cfgW`f]ZhYb
j YfhfUi`h`ni`a`UW`Yb`"BYVYb`XYa`z`%(&`Gh`6`[]Vh`Yg`Ui`W`k`Y]hYfY
F Y[Y`i b[ Ybž`X]Y`VY]`XYf`6YUfVY]hi b[ `j cb`l bZ`Yb`[ fY]ZYb`"
6Y]gd]Y`gk`Y]gY`]gh`X]Y`J Yfg]W`Yfi b[gfYW`h`]W`Y`<U`Zhi b[ `Y]b
nYbhfU`Yg`H`Ya`Už`XUg`fY[Y`hž`k`]Y`i bX`]b`k`Y`W`Ya`l`a`ZUb[
; YgW`ÀX][ hY`ZØf`]`fY`J Yf`i`ghY`Yb`hgW`ÀX][h`k`YfXYb`\_ÒbbYb`"

5i »YfXYa`[ ]Vh`Yg`]a`a`Yf`a`Y`f`a`cXYfbY`HYW`bc`c[ ]Ybž`k`]Y
XUg`W`a`!GmghYa`Yž`X]Y`U`g`6Yk`Y]ga`]hhY`X]YbYb`_ÒbbYb`"8]YgY
; Yf`ÀhY`nY]W`bYb`: U`fhYb`Ui`Zi`bX`\_ÒbbYb`Yb`hgW`Y]XYbXY
ᄁZcfa Uh]cbYb`ZØf`X]Y`?`Àfi b[`Y]bYg`l bZU`Yg`VYfY]hghY`Yb`"
8YbbcW`V`Y]Vh`XYf`j YfUb`hk`cfhi b[gj`c`Y`l`a`[ Ub[ `XYf
J Yf_Y`fghY]`bY`a`Yf`j cb`nYbhfU`Yf`6YXYi hi b[ž`i`a`gc`W`Y`J`cfZ`Y`Y
ni`j`Yfa`Y]XYb`"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY