

: `c\ a Äf_hY`]b`B F K .`8]Y`VYghYb
GWX bÄddWYb`Ua`K cWYbYbXY
YbhXYW_Yb

9bhXYW_Yb`G]Y`X]Y`VYghYb: `c\ a Äf_hY`]b`B F K `Ua`" "i bX`(" 5i [i gh&\$&(`a]h`Y]bYf` , VYfg]W h`XYf`HYfa]bY`i bX <][\`][\hg"

8]Y: `c\ a Äf_hY`]b`BcfXf\Y]b!K YghZU`Yb`fB F K Łg]bX`b]W h`bi f Y]bY`A Õ[`]W_Y]hž`GWX bÄddWYb`ni`a UWYbž`gcbXYfb`Ui W`Y]b`Cfh XYf`6Y[Y[bi b[`i bX`XYg`_i`hi fY`Yb`5i ghUi gW`g"5a K cWYbYbXY`j ca`" "i bX`("5i [i gh&\$&(`Yfk UfhYb`6Ygi WYf`]b a Y\fyfYb`GhÄXhYb`k]YXYf`Y]bY`J]Y`nU\`j cb`5b[YVchYbž`X]Y gck c\`GUa a`Yf`U`g`Ui W` ; Y`Y[Yb\Y]hg_Äi ZYf`UbgdfYWYb"

J]Y`ZU`h`XYf`A Äf_hY`]b`B F K

⊕`GhÄXhYb`k]Y`? Õ`bž`6cbb`i bX`8ØggY`XcfZ]bXYb`g]W`nU\`fY]WY : `c\ a Äf_hYž`X]Y`j cb`Ubh]ei]YfhYb`A ÕVY`b`ØVYf`J]bhU[Y!`?`Y]Xi b[V]g`\]b`ni`?i bgh\UbXk Yf`_fY]WYb"8]YgY`A Äf_hY`ZØfXYfb`b]W h bi f`XYb`c_U`Yb`<UbXY`ž`gcbXYfb`ghÄf`Yb`Ui W`XUg ; Ya`Y]bgW`UZhg[YZØ\`XYf`6Øf[Yf"9]b`VYgcbXYfg \Yfj`cfni` \VYbXYf`A Uf_h]gh`XYf: fUi`Yb! /`GYW`cbX\UbX! : `c\ a Uf_h]b`<Ua a ž`XYf`Ua`GUa ghU[ž`XYa`" "5i [i ghž`Ui ZXYa A YggY[Y`ÄbXY`XYf`NYbhfU`U`Yb`ghUhhZ]bXYh"

6YgcbXYfY`J YfUbghU`hi b[Yb`Ua
K cWYbYbXY

5a`GUa ghU[`U`Ubb`a Ub`VY]gd]Y`gk Y]gY`]b`F ÕgfUh\`Ua`GW`cgg 9i`YbVfc]W`Y]bYb`fca`Ubh]gWYb`?i bgh\UbXk Yf_Yf!`i bX

6`i a Yba Uf_h`VYgi W\Yb"<]Yf`_`ObbYb`X]Y`6Ygi W\Yf`c_U`Y
?Øbgh`Yf`_YbbYb`YfbYb`i bX`\UbX[YZYfh][hY`DfcXi _hY`Yfk YfVYb"
9]b`k Y]hYfYf`<`Ò\Ydi b_h`]gh`XYf`B UW\hZc`a Uf_h`]a`?`Ò`bYf
C Xcb]Yb`Ua`GcbbhU[ž`XYa`("`5i [i gh`XYf`ZØf`B UW\hgW\k`Àfa`Yf
j`cb`%)`V]g`&&`I` \f`[Y`ÒZbYh`]gh`i bX`Y]bY`VYgcbXYfY`5ha`cgd`ÀfY
V]YhYh"

HYfa]bY`]a` , VYfV`]W_

<]Yf`g]bX`Y]b][Y`XYf`nU\`fY]W\Yb`:`c`a`Àf`hY`Ui Z[Y`]ghYhž`X]Y`Ua
K`cW\YbYbXY`ghUhhZ]bXYb.

GUa ghU[ž`("`5i [i gh`&\$&(

- ?`Ò`b.`:`c`a`Uf_h`Ub`XYf`; U`cddfYbbVU\`b`j`cb`,`V]g`%`I` \f
- ;`Y`gYb_]fW\Yb.`Hf`ÒXY`a`Uf_h`Ub`XYf`HfUVfYbbVU\`b`j`cb`*`
V]g`%(`I` \f
- F`ÒgfUh\.`?`i`bgh\UbXk`Yf`_Yf!`i`bX`6`i`a`Yba`Uf_h`VY]a
GW\`cgg`9i`YbVfc]W\`UV`%%`I` \fž`9]bhf]hh`%(`9i`fc
- <`Ua`a`.`:`fUi`Yb!`/`GYW`cbX\UbXa`Uf_h`j`cb`*`V]g`%`I` \f
- 8`ØggY`XcfZ`Hf`ÒXY`a`Uf_h`Ui`ZXYa`6Yb`fUh\Yf
GW\`ØhnYbd`Uhn`j`cb`+`V]g`%(`I` \f

GcbbhU[ž`("`5i [i gh`&\$&(

- ?`Ò`b.`Hf`ÒXY`a`Uf_h`Ui`ZXYa`=_YU!; Y`ÀbXY`]b`; cXcfZ]`cb
%%`V]g`%`I` \f
- K`ØfgY`Yb.`:`c`a`Uf_h`Ua`DUf`d`Uhn`?`Ui`ZUbX`j`cb`%%`V]g
%`I` \f
- <`Øfh\.`Hf`ÒXY`a`Uf_h`Ua`<`Øfh\`dUf`_j`cb`%%`V]g`%`I` \f
- 8`i`]gVi`f[.`Hf`ÒXY`a`Uf_h`Ua`=_YU`]b`XYf`6Y`YW`Yf`GhfU»`Y
j`cb`%%`V]g`%`I` \f
- 6`UX`GU`ni`ZYb.`Hf`ÒXY`a`Uf_h`YXYb`YfghYb`GcbbhU[`]a
A`cbUhž`j`cb`%%`V]g`%`I` \f

;`YgY``gW\UZh`]W\Y`6YXYi`hi`b[`]XYf
:`c`a`Àf`hY

:`c\ a Āf_hY`g]bX`a Y\ f`U`g`bi f`J Yf`Ui ZgZĀWXYb`/g]Y`g]bX`Y]b
_i`hi fY`Yg`D\Ābca Yb`"8]Y`A YbgWXYb`_ca a Yb`ni gUa a Yb`ži a
ni`ghŌVYfbžni` \UbXY`b`i bX`a]hY]bUbXYf`]bg`; YgdfĀW`ni
_ca a Yb`"8UVY]`YbhghY\`hY]b`5i ghUi gW`ØVYf`; YgW`a UW_ž`HfYbXg
i bX`; YgW]W`hY`XYf`Ub[YVchYbYb`K UfYb`"8i fW`XYb`?Ui Zj cb
[YVfUi W`hYb`cXYf`\`UbX[YZf]h[hYb`8]b[Yb`i bhYfghŌhnYb`X]Y
6Ygi WXYf`ni XYa`bUW\`U`h[``c`_U`Y`5bV]YhYf`i bX`hfU[Yb`ni f
FYXi n]Yfi b[`j cb`5VZĀ`Yb`VY]"

5V[Yfi bXYh`Xi fW`5i gZi [gn]Y`Y

K Yf`Ub`X]YgYa`K`cWXYbYbXY`X]Y`A Āf_hY`VYgi W`hž`_Ubb`Ui W`X]Y
; Y`Y[Yb`Y]h`bi hnYbž`XUg`gW`ŌbY`Gca a Yfk YhhYf`ni`[Yb]Y» Yb`"5b
j]Y`Yb`CfhYb`Ua`F`Y]b`cXYf`]b`XYf`B Uhi f`[]Vh`Yg`]XYU`Y
5i gZi [gn]Y`Yž`X]Y`XYb`HU[`UV[Yfi bXYh`k YfXYb`_ŌbbYb"

ϕg[YgUa h`nY][h`g]W`ž`XUgg`X]Y`:`c\ a Āf_hY`]b`BFK`Y]bY
VYXYi hYbXY`F`c`Y`]a`gcn]U`Yb`i bX`_i`hi fY`Yb`@VYb`XYf`FY[]cb
gd]Y`Yb`"CV`U`g`?Āi ZYf`cXYf`J Yf`_Āi ZYf` `YXYf`_Ubb`HY`]`X]YgYg
Vi bhYb`HfY]VYbg`k YfXYb`i bX`XUVY]`[Ubn`bYVYbVY]`Yhk Ug`ØVYf
X]Y`c`_U`Y`?i`hi`f`YfZU`fYb"

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY