

7\Ya b]hn. 'HYi fYf'GWXi `bYi VUi ``Y]XYh  
i bhYf'@Y\ fYfa Ub[ Y`i bX  
I bhYff]W hGUi gZU``

Hfchn'Y]bYg' ' \*!A ]c"!9i fc!BYi VUi g`Y]XYh'X]Y`C VYfgWxi `Y`b  
7\Ya b]hn'i bhYf'@Y\ fYfa Ub[ Y`i bX'a Ugg]j Ya  
I bhYff]W hGUi gZU``"

7\Ya b]hn'fGUW gYbE' '9]b`bYi Yg'GWXi `[ YVAi XY`V]YhYh'Y]bY  
a cXYfbY`@Yfbi a [ YVi b[ ž`YXcW `]gh'XYf'@Y\ fYfa Ub[ Y`Y]b  
YfbghYg`< ]bXYfb]g`Z0f`X]Y`6]`Xi b[ gei U`]hAh"

8]Y`< YfUi gZc fXYfi b[ `XYg'@Y\ fYfa Ub[ Y`g

8]Y`C VYfgWxi `Y`Ua `< Ufha Ubbd`Uhn]b`7\Ya b]hn'k i fXY`Yfgh]a  
`YmhYb`>\fž'a ]h'Y]bYa `>] Ygh]h]cbgj c`i a Yb`j cb`' \*!A ]`]cbYb  
9i fcž]b`6Yhf]YV` [ Ybca a Yb"G]Y`]gh'Z0f`V]g`ni `+\$\$`GWX0Yf]bbYb  
i bX`GWX0Yf`Ui g[ Y`Y[ hi bX`j YfZ0[ h`0VYf`a cXYfbY`9]bf]W hi b[ Yb  
k ]Y`Y]bYb`@]W h`cZ'gck ]Y`Y]bY`D\chc] c`hU]\_Ub`U[ Y`Ui Z`XYa `8UW`"  
8cW`bi f`Y]b`>\f`bUW`XYf`9]bk Y]\i b[ `g]Y\h]g]W`X]Y`GWXi `Y`a ]h  
Y]bYa `Ybcfa Yb`i: UW`\_f`Z`hYa Ub[ Y``\_cbZfc]h]Yfh`"8Yf  
\_ca a ]ggUf]gW`Y`GWXi `Y]hYf`HcV]Ug`Gck UXY`VYf]W hYhYž`XUgg`]a  
U\_hi Y`Yb`GWXi `U\`f`k Yb][ Yf`U`g`X]Y`< `Z`hY`XYg'@Y\ fd`Ubg`]b`XYb  
?`UggYb`) `i bX`\*`UV[ YXYW`\_h`k YfXYb`\_Ubb"

5i gk ]f\_ i b[ Yb`Ui Z`X]Y`GWX0Yf

8]Y`G]hi Uh]cb`]gh'dfY\_`Äf.`. VYf`' \$`I bhYff]W hGghi bXYb`dfc`K cW`Y  
ZU`Yb`k Y[ ž`gcXUgg`Y]b][ Y`?]bXYf`YX][ `]W`%'`Ghi bXYb`I bhYff]W h  
]b`XYf`K cW`Y`Yf`U`hYb`"6Ygh]a a hY`i: `ÄW`Yf`k ]Y`6]c`c[ ]Yž  
; YgW`]W hY`i bX`D\mg]\_ ZY`\`Yb`j c`gh`ÄbX][ `]a `Ghi bXYbd`Ub`"8]Yg  
ghY`h`b]W h`bi f`Y]bY`< YfUi gZc fXYfi b[ `Z0f`X]Y`GWX0Yf`XUfž

gcbXYfb`YfnYi [ h`Ui Wk `: fi ghfUh]cb`VY]`9`hYfbž`X]Y`Ui ZY]bY  
i a ZUggYbXY`i bX`ei U`hUhj] `cWk Yfh][ Y`6]Xi b[ `Ub[ Yk ]YgYb  
g]bX"

## F YU\_h]cbYb`Ui g`XYf`; Ya Y]bgWk UZh

9]bY`VYgcf[ hY`A i hYf`Ai » YfhY.` A Ub`U`hY`i bg`gWkcb`VY]a`HU[  
XYf`cZYbYb`H0f`j cf[ Yk Ufbhž`XUgg`j ]Y`5i gZU`Xfc`h`Hfchn`XYg  
gWk]W\_Yb`BYi VUi g`UVYb`k ]f`i bg`[ Y[ Yb`X]Y`GWk i `Y`Yb`hgWk ]YXYb`  
8]Y`k Yb][ Yb`@Y`fYf`Ub`XYf`GWk i `Y`Y]ghYb`nk Uf`[ i hY`5fVY]hž`XcWk  
a ]h`bi f`%) `@Y`f`f`ÅZhYb`Z0f`Y]bY`gc`[ fc» Y`NU`Y`j cb`GWk`0`Yfb`]gh  
X]Y`DYfgcbU`XYW\_Y`ni `X0bb"

## : UWk \_f`ÅZhYa Ub[ Y`U`g`gmghYa ]gWk Yg DfcV`Ya

8]YgY`G]hi Uh]cb`]gh`\_Y]b`9]bnY`ZU`ž`gcbXYfb`HY]`Y]bYg`[ f0» YfYb  
HfYbXg`ja`6]Xi b[ ggmgghYa`GUWk`gYb`"8Yf`fY]ghUUh`U`hY`%`ž)  
A ]`cbYb`9i fc`ni f`J YfZ0[ i b[ ] YghY`hž`i a`<c`bc`fUf`Y`f`f`ÅZhY`ni  
[ Yk ]bbYbž`YXcWk`V`YVYb`ja`YfghYb`<U`V`U`f`&\$&`#&(`fi bX  
`\$`\$`\$`\$`i bhYff]Wk`hggh`i bXYb`i bVYgYhnh`5bXf`Å`8cVf][ ž`GhUXhfUh  
XYf`@]b`\_Ybž`\_f]h]g]YfhY`X]Y`GWk i `VY`0fXY`i bX`ghY`hY`ZYghž`XUgg`X]Y  
DfcV`Ya Uh]`VYfY]hg`VY]`XYf`D`Ubi b[ `XYg`BYi VUi g`Ub[ Ygd`fcWk`Yb  
k`i`fXY"

## GWk f]hhY`ni f`J YfVYggYfi b[ `XYf`G]hi Uh]cb

7`Ya Ybg`5fbXhž`GdfYWk`Yf`XYg`@UbXYgUa`hYg`Z0f`GWk i `Y`i bX  
6]Xi b[ `f@UGi`6łž`VYgh`Åh][ hY`X]Y`Y]b[ YgWk`f`Åb`\_hYb  
I bhYff]Wk`hga`0[ `]Wk`\_Y]hYb`i bX`Yf`\_`Åfhž`XUgg`a`Ub`U`\_h]j`b`UWk  
@0gi b[ Yb`gi`Wk`Yž`]bXYa`a`Ub`@Y`f`f`ÅZhY`j`cb`UbXYfYb`GWk i `Yb  
UV`\_ca`a`UbX]YfY`"8Yb`bcWk`\_`Åa`dZYb`j ]Y`Y`GWk i `Ybž`Y]bgWk`Y`Y`Wk  
XYf`C`VYfgWk i `Y`Ua`<Ufha`Ubbd`Uhnž`a`]h`XYf`F`Y`\_fi`h]Yfi b[  
[ Y Y][ bYhYf`f` UWk`\_f`ÅZhY"

## 5i gV`]W\_

8]YgY'9bhk ]W\_`i b[ Yb`k YfZYb`Y]b`GW`U[ `]W`h`Ui Z`X]Y  
Bchk YbX][ \_Y]h`bUW` \U`h][ Y`GhfUHY[ ]Yb`ni f`5bk YfVi b[ `i bX  
5i gV]`Xi b[ `j cb`@Y`f`\_f`A`Z`h`Yb`ni `Ybhk ]W`\_Y`b`z`i a `X]Y`E`i`U`]h`A`h`XYf  
6]`Xi b[ `]b`GUW`gYb`i bX`XUf`ØVYf` \]bUi g`ni `g]W`Yfb``8Yf  
@Y`fYfa Ub[ Y` `V`Y]Vh`Y]bY` <YfUi gZcfXYfi b[ ž`X]Y`b]W`h`bi f`XUg  
GW`i `gmghYa ž`gcbXYfb`Ui W` `X]Y`Ni \_i bZ`h`XYf`bUW`Zc`[ YbXYb  
; YbYfUh]cbYb`a U» [ YV`]W` `VYY]bZi`ggh"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U[ "XY