

DfcnYggVY[]bb`]b`K ØfnVi f[.`A cfXZU`` GUV]bY`' \$`>U\ fY`bUW`HUh

DfcnYggVY[]bb`]b`K ØfnVi f[.`' \$`>U\ fY`bUW`XYa`A cfX`Ub
%`!`Å\ f][Yf`GUV]bY`ghY\h`XYf`5b[Y`_U[hY`j cf`; Yf]W`h"

⊕`Y]bYa`Ui »Yf[Yk`Ø\ b`]W`Yb`': U``ž`XYf`X]Y`5i Za`Yf_gUa`_Y]h`XYf
[YgUa`hYb`fY[]cb`Ui Z]g]W`n]Y\hž`VY[]bbh`XYf`DfcnYgg`i a`XYb
[Yk`U`hgUa`Yb`HcX`Y]bYg`A`ÅXW`Ybgž`XUg`j cf`ØVYf`' \$`>U\ fYb`XUg
@]W`h`XYf`K`Y`h`j`Yf`c`f`Yb`'\`Uh`'9g`\`Ub`XY`h`g]W`i a`XYb`hfU[]gW`Yb
: U``XYf`Yfgh`%`!`Å\ f][Yb`GUV]bYž`X]Y`_i`fn`j`cf`K`Y]\`bUW`hYb`%-`-`
Ui`g`?`Uf`gh`UX`h`ja`@`Ub`X`_`fY]g`A`U]b!`Gd`Ygg`Ufh`j`Yfg`W`k`i`b`X`Yb`]gh`'5a
\`Yi`h][Yb`HU[ži`a`'\$`-`"\$`\$`I`\`fž`k`]fX`XYf`5b[Y`_U[hYž`XYf`ni`f
HUh`Y]h`Yfgh`%+`>U\ fY`U`h`k`Ufž`j`cf`XYa`@`Ub`X[Yf]W`h`K`ØfnVi`f[
ghY\`Yb"

8]Y`Gh`U`hg`Ub`k`U`hg`W`U`Zi`\`Uh`g`W`k`Y`fk`]Y[Yb`XY`J`cfk`ØfZY`[Y[Yb
XYb`A`Ubb`Yf\`c`VYb```À`a`k`]fX`j`cf[Yk`cfZYbž`XUg`A`ÅXW`Yb
Yfa`cfXYh`ini`\`UVYbž`Y]bY`5b`_U[Yž`X]Y`Ui`Z[fi`bX`XYg`Ub[Y
ni`fØW`_`Y[Yb`XYb`9fY][b]ggYg`VYgcb`XYfg`VYa`Yf`Ybgk`Yfh`]gh"
K`Å\`fYb`X`XYf`5b[Y`_U[hYž`XYggYb`≠`Yb`h]h`Å`h`b]W`h`d`fY]g[Y[YVYb
k`]fXž`X]Y`J`cfk`ØfZY`j`Y\`Ya`Yb`h`VY`gh`fY]hY`hž`V`Y]V`h`X]Y`': fU[Y`b`UW
XYf`K`U\`f\`Y]h`i`b`X`XYf`; YfY`W`h][_Y]h`ja`F`Ui`a`ghY\`Yb"

8Yf`A`cfXZU```i`bX`X]Y`9fa`]hh`i`b[Yb

8Yf`A`cfX`Ub`GUV]bY`]gh`b]W`h`bi`f`Y]b`g`W`fY`W`_`]W`Yg`J`YfV`fY`W`Ybž
gcb`XYfb`Ui`W`Y]b`7`c`X`7`UgYž`XYf`ØVYf`X]Y`>U\`fnY\`bhY`\`]bk`Y[
]a`a`Yf`k`]YXYf`]b`XYb`A`YX]Yb`Ui`Z[Y[f]ZYb`k`i`fXY``8]Y`Xi`b`_`Yb
I`a`gh`Å`b`X`Y`\`fYg`J`Yfg`W`k`]b`XYbg`i`b`X`X]Y`b`UW`Zc`[Yb`XYb
9fa`]hh`i`b[Yb`\`]bhYf`UggYb`': fU[Ybž`X]Y`V]g`\`Yi`hY`b]W`h`j`c``gh`Å`b`X][
[Y`_`Å`fh`g]b`X``8Yf`DfcnYgg`ghY`h`Y]bYb`VYXYi`hYb`XYb`G`W`f]h`i`X`Ufž

i a 'a Ò[`]WYfk Y]gY'5bHk cfhYb'Ui ZX]Y'bcW'cZYbYb': fU[Yb'ni
Z]bXYb'i bX'XYb'CdZYfb'; YfYW[h][_Y]h'k]XYfZU\ fYb'ni "UggYb"

8]Y'ghfUZfYW'h]WY'J YfZc`[i b[`]b'8Yi hgW'UbX'g]Y\h'j cfž'XUgg
A cfX'b]W'h'j Yf'À\fhž'k À\ fYbX'UbXYfY'GhfUZhUhYb'k]Y'Hc'hgW'U[
bUW'Y]bYf'VYgh]a a hYb'NY]h'b]W'h'a Y\ f'j YfZc`[h'k YfXYb' _ÒbbYb"
8]Yg'VYXYi hYhž'XUgg'X]Y'5b_`U[Y'Ui Z'A cfX'X]Y'Y]bn][Y'`C dh]cb'ZØf
X]Y'GhUUhgUb'k U'hgW'UZh]ghž'i a 'XYb'5b[Y_`U[hYb'ni f
F YW'YbgW'UZh'ni 'n]Y\Yb"8Yf'5i g[Ub['XYg'J YfZU\ fYbg'k]fX
[YbUi 'VYcVUW'hYhž'gck c\`j cb'XYb'A YX]Yb'U'g'Ui W'j cb'XYf
² ZYb'h]W'_Y]hž'X]Y'Ui ZY]bY'?'Àfi b['XYg': U`g'XfÀb[h"

- K Ug'dUgg]YfhY3'8Yf'% !À\ f][Yb'GUV]bY'k]fX'A cfX
j cf[Yk cfZYb"
- K Yf']gh']bj c`j]Yfh3'8Yf'5b[Y_`U[hY'k Uf'ni a 'NY]hdi b_h
XYf'HUh'%+`đ\ fY'U'hi bX'VYghfY]hYh'X]Y'J cfk ØfZY"
- K c`[YgW'U\ 'XUg3'`b`? Uf`ghUXhž'@UbX_fY]g'A U]b!
GdYggUfhž'6UmYfb"
- K Ub'b'ZUbX'XUg'ghUhh3'`a '8YnYa VYf'%- -' "
- K Ufi a ']gh'XUg'k]W'h][3'8Yf': U`]gh'Y]b'7c`X'7UgYž'XYf
bi b'j cf'; Yf]W'h'j Yf\UbXY'h'k]fXž'i bX'nY][hž'XUgg'Ui W'
bUW'`đ\ fYb'bcW'; YfYW[h][_Y]h'Ub[YghfYVh'k]fX"

8]Y'HfU[ÒX]Y'i a 'GUV]bY'\Uh'; YbYfUh]cbYb'j cb'A YbgW'Yb'b]W'h
'cg[Y'UggYb'i bX'k]fZh'Y]bYb'GW'UhYb'Ui ZX]Y'GhUXh'? Uf`ghUXhž'X]Y
bi b'X]Y'< YfUi gZcfXYfi b['\Uhž'g]W'XYb'Xi b_`Yb'? Ud]hY'b'\ fYf
; YgW]W'hY'ni 'ghY''Yb"8Yf'DfcnYgg'_ÒbbhY'b]W'h'bi f
5i gk]f_i b[Yb'Ui ZX'Yb'5b[Y_`U[hYbž'gcbXYfb'Ui W'Ui ZX]Y
; Ya Y]bgW'UZh'i bX'X]Y'ZUa]]ÀfYb'<]bhYf[fØbXY'j cb'GUV]bY
\UVYbž'X]Y'À\b`]W'k]Y'j]Y'Y'UbXYfY'j cb'J Yf'i gh'i bX'HfUi Yf
[YdfÀ[h'g]bX"

8]Y'_ca a YbXYb'J Yf\UbX'i b[ghU[Y'k YfXYb'a]h'GdUbbi b[
Yfk UfhYhž'XU'g]W'h'b]W'h'bi f'X]Y'fYW'h]W'Ybž'gcbXYfb'Ui W'X]Y
Ya ch]cbU'Yb'5gdY_hY'XYg': U`g'YbhZU'hYb' _ÒbbhYb"8]Y'< cZZbi b[ž
XUgg'Xi fW'XYb'DfcnYgg'YbX'W'?'Uf\Y]h'[YgW'UZZYb'k]fXž'V'Y]Vh
VY]XYb'<]bhYfV']YVYbYb'i bX'XYf'² ZYb'h]W'_Y]h'VYghY\Yb"8]Yg
_ÒbbhY'Y]bY'Ub[Y'YfgY\bhY'K YbXi b[`]b'Y]bYa 'hfU[]gW'Yb

? Ud]hY`XYf`VUmYf]gW\Yb`? f]a]bU`[YgW\]W\hY`XUfghY`Yb"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY