

GdUbbi b[ Yb`Ub`=gfUY`g`BcfX[ fYbnY.  
@i ZhU`Ufa `i bX`bYi Y`5b[ f]ZZY

9fbYi hY`GdUbbi b[ Yb`Ub`=gfUY`g`BcfX[ fYbnYžk Å\ fYbX  
<cZZbi b[ `Ui Z: cfhgWkf]hhY`]b`XYb`; UnU!J Yf\UbX`i b[ Yb`]b  
8c\U`VYghY`h"

5\_hi Y`Y`9bhk ]W\_`i b[ Yb`Ub`=gfUY`g  
BcfX[ fYbnY

8]Y`U\_hi Y`Y`b`a` ]]hÅf]gWYb`GdUbbi b[ Yb`Ub`=gfUY`g`BcfX[ fYbnY  
nY][ Ybžk ]Y`ZfU[ ]`X]Y`G]hi Uh]cb`]b`XYf`FY[ ]cb`]gh`9]b`k Y]hYfYf  
@i ZhU`Ufa `YfhÖbhYžk Å\ fYbX`X]Y`a` ]]hÅf]gWYb  
5i gY]bUbXYfgYhni b[ Yb`nk ]gWYb`=gfUY`i bX`XYf`<]gVc``U\  
k Y]hYf\]b`UbXUi Yfb``6Yf]WkhYb`ni Zc`[ Y`k i fXYb`VY`]gfUY`]gWYb  
@i ZhUb[ f]ZZYb`]a` ; fYbn[ YV]Yh`ni a` @VUbc b`XfY`]A YbgWYb  
[ YhÖhYh`8]YgY`5b[ f]ZZY`g]bX`HY`]`XYf`]gfUY`]gWYb`CZZYbg]j Y`[ Y[ Yb  
a` ]]hÅf]gWY`Ghfi \_hi fYb`XYf`<]gVc``U\  
žX]Y`U`g`FYU\_h]cb`Ui Z  
6YgWØggY`Ui g`XYa` @VUbc b`Xi fW[ YZØ\fh`k i fXYb``9g]gh`k ]W[h]  
Ubni a` Yf\_YbžXUgg`X]Y`[ YbUi Yb`NU\`Yb`ni `CdZYfb`i bX`GWÅXYb  
j cb`i bUV\Åb[ ][ Yf`GY]hY`b]Wkh`ØVYfdfØZVuf`g]bX"

8]Y`F c``Y`XYf`<]gVc``U\ `i bX`XYf`=fUb

8]Y`a` ]]hUbhY`; fi ddY`<]gVc``U\`[ ]Vh`Ubž]a` `FU\`a` Yb`]`fYf  
Gc`]XUf]hÅh`a` ]h`XYf`<Ua` Ug`ni `UbXY`bž`X]Y`]a` ; UnUghfY]ZYb`U\_hj]  
]gh`8]YgY`VY]XYb`Cf[ Ub]gUh]cbYb`g]bX`Yb[ Y`J YfVØbXYhY`XYg`=fUbž  
k Y`WXYf`Y]bY`nYbhfU`Y`F c``Y`]b`XYb`[ Ycdc`]h]gWYb`GdUbbi b[ Yb  
]a` BU\Yb`CghYb`gd]Y`h` =X]YgYa` ?cbhYI h`k ]fX`X]Y`A`]hÅfdfÅgYbn  
XYf`I G5`]b`XYf`FY[ ]cb`]a` a` Yf`VYXYi hYbXYfž`XU`g]Y`gck c\  
X]d`ca` Uh]gWY`U`g`Ui W`a` ]]hÅf]gWY`i bhYfghØhni b[ ga` U» bU\`a` Yb  
ZØf`=gfUY`j YfghÅf`\_Yb"

I G!Ua Yf]\_Ub]gWXY'8]d`ca Uh]Y'i bX

< cZZbi b[ Yb'Ui Z': f]YXYb

8]Y'X]d`ca Uh]gWXYb'6Ya Ø\i b[ Yb'j cb'i G!DfÅg]XYbh'æY'6]XYb  
gck ]Y'J ]nYdfÅg]XYbh]b'?Ua U`U`<Uff]g'i bX']\fYa 'bUh]cbU`Yb  
G]WXYf\Y]hghYUa 'gd]Y[ Y'b'X]Y'8f]b[ 'W\_X]h'k ]XYfž'X]Y'G]hi Uh]cb']b  
XYf'FY[ ]cb'ni 'XYg\_U`]YfYb"'5b[ Yg]W\_X]Yf'U\_hi Y`Yb'; YgdfÅWXY  
]b'8c\U'k ]fX'j Yfgi W'hž'Y]bYb'8YU`'a'; UnU!?'cbZ]\_h'ni 'YffY]WXYb"  
8UVY]'gd]Y`Yb'i bhYf'UbXYfYa '7=5!7\YZK ]`]Ua '6i fbg'i bX'?UhUfg  
A ]b]ghYfdFÅg]XYbh'5`H\Ub']Y]bY'GW`ØggY'fc`Y"'8]Y'; YgdfÅWXY  
ghY\Yb'YXcW`i bhYf'Y]bYa 'i b[ Øbgh][ Yb'GhYfbž'XU'X]Y'<Ua Ug  
g]W`k Y][ Yfhž'Ub'XYb'J Yf\UbX'i b[ Yb'hY]'ni bY\`a Ybž'i bX  
ghUhhXYggYb'XUfUi Z'VYghY\hž'ØVYf'X]Y'VYgdfcWXYbYb'H\Ya Yb  
]bZcfa ]Yfh'ni 'k YfXYb"

8]Y'\_ca d`YI Y'; YgW\_X]W\_hY'XYg'; UnU!

?cbZ]\_hg

9]b'VYXYi hYbXYf'K YbXYdi b\_h'XYf'Øb[ YfYb'; YgW\_X]W\_hY'k Uf'XYf  
, VYfZU`'XYf'<Ua Ug'Ui Z'XYb'GØXYb'gfUY`g'Ua '+`C\_hcVYf'XYg  
j Yf[ Ub[ YbYb'`U\YfYg"'8]YgYf'5b[ f]Z'ZcfXYfhY'a Y\`f'U'g'%"&\$\$  
A YbgWXYb`YVYb'i bX'ZØ\fhY'ni f'XYfnY]h][ Yb'9g\_U'Uh]cb'XYg  
'cbZ]\_hg"'`b'XYf': c`[ Y'fYU[ ]YfhY'gfUY`'a ]h'a Ugg]j Yb'@ ZhUb[ f]ZYb  
i bX'Y]bYf'6cXYbcZYbg]j Y'ja'; UnUghfY]ZYbž'k cVY]'X]Y'NU\`XYf  
Xcfh][ Yb'HchYb`Ui h'XYf'<Ua Ug!bU\Yb'; Ygi bX\Y]hgVY\ØfXY'Ui Z  
ZUgh('\$\$\$'ghY][ hž'k Ug'bUW`k ]Y'j cf'i bVY'Y[ hY'GW`Åmi b[ Yb  
V`Y]VYb"

≠bhYfbUh]cbU`Y'?f]h]\_`Ub'XYb`\i a Ub]hÅfYb

5i gk ]f\_i b[ Yb

8]Y']bhYfbUh]cbU`Y'; Ya Y]bgW\_X]h'Åi »Yfh'ni bY\`a YbXY'6Ygcf[ b]g  
ØVYf'X]Y'\i a Ub]hÅfY'@U[ Y'ja'; UnUghfY]ZYb"', VYf'%%\$ \$]gfUY`]gWXY  
'; Y]gY'b`\_cbbhYb'k Å\YfYbX'Y]bYf'\_i fnYb'K UZZYbfi \Y'VYZFY]h  
k YfXYbž'YXcW`Å'h'X]Y'<Ua Ug]a a Yf'bcW`%%)'; Y]gY'b"J ]Y'Y  
X]YgYf'DYfgcbYb'\_ØbbhYb'b]W'h'a Y\`f'Ua '@VYb'gY]b"'8]Y

N]j ]`cdZYfnU\`Yb`i bX`X]Y`j Yfk ØghYhY` ðZfUghfi \_hi f`ja  
; UnUghfY]ZYb`k YfZYb` : fU[ Yb`ni f`J YfUbhk cfhVUf\_Y]h`i bX`ni `XYb  
\i a Ub]hÀfYb`?cbgYei YbnYb`XYg`?cbZ`\_hg`Ui Z`8]Y`G]hi Uh]cb  
V`Y]Vh`Ub[ YgdUbbhi bX`i b[ Yk ]ggž`k À\ fYbX`X]Y`<cZZbi b[ `Ui Z  
: f]YXYb`k Y]hYf\]b`gWk Ub\_h"

8YhU]`g

6Ygi Wk Yb`G]Y`i bg`Ui Z.`b!U[ "XY