

J Yfa]gghYf': fUb_ 'N]hna Ubb 'Ui g F ÒXYbhU`. 'Dc`nY]'V]hhYh'i a ' <]bk Y]gY

: fUb_ 'N]hna Ubbž*) ž'Ui g'F ÒXYbhU`ž'k]fX'j Yfa]ggh"Dc`nY]
gi W'h'<]bk Y]gY'ni f'5i Z]bXi b['XYg'XYgcf]Ybh]YfhYb 'A UbbYg"

F ÒXYbhU`

: fUb_ 'N]hna Ubbž'Y]b'*) !À\ f[Yf'A Ubbž'k]fX'gY]h'A cbhU[a]hU[
j Yfa]ggh"8]Y'Dc`nY]' \Uh'U`Y'<ÀbXY'j c`ni 'hi bž'i a ']\b'ni 'Z]bXYbž
i bX'fi Zh'X]Y'6Yj Ò_Yfi b['i a ' <]`ZY'Ui Z'

I a '%) "" \$'i \f'Ua 'A cbhU['j Yf'Y» : fUb_ 'N]hna Ubb'XUg'5`hYb!'i bX
DZY[Y\Y]a 'Ub'XYf'5XfYggY'6Øf[Yfd'Uhn'&V']b'F ÒXYbhU""8]YgYf
J cfZU``_ca a h'b]W'h'ni a 'YfghYb'A U`j cf.'8Yf'A Ubb'a]h
Zcfh[YgWf]hhYbYf'8Ya Ybn'k Uf'VYfY]hg'ni j cf'a Y\YfY'A U'Y
UV[Àb[]["'6Y]gY]bYb`YhnhYb'9f_i bXi b[Yb'k i fXY'Yf'Ub
j YfgW]YXYbYb'c fhYb' [Yg]W'hYhž'XUfi bhYf'Ua 'A U\ bVYf['i bX'Ub
Y]bYf'?fY]gj Yf_Y\fg]bgY``]b'A ÒbWfÒXYbž'k c'Yf'j cb'Y]bYf
Dc`nY]ghfY]ZY'Ui Z[Y[f]ZYb'k i fXY"8cW'X]Yga U`ZY\`h'YXY'Gdi f
j cb']\a ž'k Ug'bUhØf']W'6Ygcf[b]g'Ui g`Ògh"

8Yf'; fi bX'ZØf'X]Y'Gi W'Y']gh'N]hna Ubbg'; Ygi bX\Y]hg'ni ghUbX.'8]Y
Dc`nY]ghY`hY'ZYghž'XUgg'Yf'XYgcf]Ybh]Yfh'gY]b'_ÒbbhY'i bX
a Ò[']W'Yfk Y]gY'b]W'h']b'XYf'@U[Y']ghž'XYb'K Y['ni 'gY]bYa
K c\bcfh'ni 'Z]bXYb"'BUW'XYb'V]g\Yf][Yb'ϕZcfa Uh]cbYb' [Y\Yb
X]Y'6YUa hYb'b]W'h]j cb'Y]bYa 'i b['ØW_gZU``cXYf'Y]bYf'GhfUZhu
Ui gž'gcbXYfb'Y\Yf'j cb'XYf'; YZU\ fž'XUgg'Yf'Ui Z[fi bX'gY]bYf
8Ya Ybn'j Yf'cfYb' [Y[Ub[Yb']gh'i bX' <]`ZY'VYbØh][h"

8YhU]`g'ni f'DYfgcb

l a`X]Y`Gi WXY`ni`Yf`Y]W\hYfbž[]Vh`X]Y`Dc`nY]`Y]bY`XYhU]`YfhY
6YgW\fy]Vi b[]j cb` : fUb`_N]hna`Ubb`VY`Ubbh.

- 7U`"%)`Wá`[fc»
- 7U`"- \$`_ [`gW\k Yf
- ; fUi`'a`Y`YfhY`< UUFY
- C`bY`6Ufhf]a` ; Y[YbgUhn`ni`Y]bYa`À`hYfYb`6]X`]gh`Yf`fUg]Yfhk
- GhUf`_`Yfj`cfhfYhYbXYf`6Ui`W\
- HfÀ[`h`Y]b`H!G\]fh`fl`UfVY`i`bVY`Ubbhk
- JYfa`i`h]W\`_i`fnY`<cgY`fl`UfVY`i`bVY`Ubbhk
- l`bhYfk`Y[`g`a`]h`Y]b`Yf` ; Y\`]ZY`fF`c`Uhc`fL`/c`bY`_Ubb`Yf`g]W\`b]W\`h`Zc`fhVYk`Y[`Yb`"

8]Y`8YhU]`g`g]bX`YbhgW\Y]XYbX`Z0f`X]Y`Gi`WXY`ž`XU`g]Y`Yg`XYf`6Yj`Ò`_Yfi`b[`Yfa`Ò[`]W\Ybž`Ui`Za`Yf`_gUa`Yf`ni`gY]b`i`bX` : fUb`_N]hna`Ubb`]b`]\fYf`l`a` [YVi`b[`ni`]XYbh]Zn]YfYb`"8]Y`6YUa`hYb`XYf`Dc`nY]]bgdY`_h]cb`BYi`ghUXh`VY]`7cVi`f[`g]bX`cdh]a`]gh]gW\ž`XUgg`g]Y`Xi`fW\`<]bk`Y]gY`Ui`g`XYf`6Yj`Ò`_Yfi`b[`k`Y]hYfY` ðZcfa`Uh]cbYb`Yf\U`hYb`_ÒbbYb`"

8]Y`Dc`nY]`BYi`ghUXh`VY]`7cVi`f[`b]a`a`h`<]bk`Y]gY`ni`f`Gi`WXY`bUW\XYa`JYfa`]gghYb`i`bhYf`XYf`Fi`Zbi`a`a`Yf`\$`-`)*`#`(``%\$`Ybh[`Y[`Yb`"5i`W\`YXY`UbXYfY`Dc`nY]X]YbghghY`Y`]gh`VYfYW\h][`hž`ðZcfa`Uh]cbYb`ni`gUa`a`Yb`"»XY`bcW\`gc`_`Y]bY`ðZcfa`Uh]cb`_Ubb`ni`f`5i`ZZ]bXi`b[]j`cb` : fUb`_N]hna`Ubb`VY]hfU[`Yb`"

5i`Zfi`Z`ni`f`A`]h\`]`ZY

8]Y`G]hi`Uh]cb`]gh`Yfbgh` `XYgc`f]Ybh]YfhY`DYfgcbYbž`X]Y`Ub`8Ya`Ybn`Y]XYbž`g]bX`Ui`Z`X]Y` ; YgY`gW\UZh`Ub[`Yk`]YgYb`" ÆfY`g]W\YfY`F0W`_Y`f`ni`]\fYa`K`c`b`cfh]gh]j`cb`U`Yf[`f0»`hYf`K`]W\h][`_Y]h`"8]Y`Dc`nY]`V]hhYh`XU\Yf`U`Y`60f[`Yf`i`a`Yf\`Ò`hY`5i`Za`Yf`_gUa`_Y]hi`bX`l`bhYfgh0hni`b[`VY]`XYf`Gi`WXY`bUW\`XYa`*)`!`À`f][`Yb`" ; YfUXY`]b`Y]bYf`NY]hž`]b`XYf`j`]Y`Y`A`YbgW\Yb`a`]h`8Ya`Ybn`YVYbž`]gh`XUg`JYfgh`À`bXb]g`i`bX`X]Y`GYbg]V]`]h`h`h]b`XYf` ; Ya`Y]bgW\UZh`b`chk`YbX][`ž`i`a`gc`WXY` : À`Y`gW\`bY`Yf`ni`_`À`fYb`"

: Øf'X]Y'5b[Y\Öf][Yb'j cb': fUb_'N]hna Ubb']gh'X]Y'a ca YbhUbY
@U[Y'a]h'G]WXYf\Y]h'gY\ f'VY'UghYbX''9g']gh'b]Y''Y]W hž'Y]bYb
[Y']YVhYb'A YbgWYb'b'X]YgYf'G]hi Uh]cb'ni 'j Yf']YfYbž'i bX'X]Y
I b[Yk]gg\Y]h'_Ubb'ei Ä'YbX'gY]b''K]f'UddY''YfYb'XU\Yf'Ub'U''Yž
X]Y' ðZcfa Uh]cbYb'\UVYb'cXYf']\b'[YgY\Yb'\UVYbž'g]W'ni f
JYfZØ[i b['ni 'ghY''Yb'i bX'ni f'5i Z_Äfi b['VY]ni hfU[Yb''

ð'gc`WYb'A ca YbhYb'nY][h'g]W'X]Y'GhÄf_Y'XYf'; Ya Y]bgW UZh'
ni gUa a Yb'_ÖbbYb'k]f'g]WYfghY''Ybž'XUgg'\]ZgVYXØfZh][Y
A YbgWYb'X]Y'bchk YbX][Y'I bhYfghØhni b['Yf\U'hYb'i bX'g]WYf
bUW'<Ui gY' [YVfUW'h'k YfXYb''>XYf'_Ubb'\Y'ZYbž']bXYa 'Yf'Y]b
k UWgUa Yg'5i [Y'\Uh'i bX'ja 'BchZU''X]Y'Dc']nY]_'cbhU_h]Yfhž'i a
Y]bYb'j Yfa]gghYb'5b[Y\Öf][Yb'gWYbY''gha Ö['j]W'ni 'Z]bXYb''

8]Y'Gi WY'bUW': fUb_'N]hna Ubb']gh'b]W'h'bi f'Y]b''c_U'Yg
5b']Y[Ybž'gcbXYfb'k]fZh'Ui W': fU[Yb'ni 'XYb'<YfUi gZcfXYfi b[Yb
]a 'I a [Ub['a]h'8Ya Ybn'i bX'XYb'G]WXYf\Y]hgj cf_Y\fi b[Yb'j]b
DZY[YY]bf]W'hi b[Yb'Ui Z'DYfgcbYb'a]h'8Ya Ybn'\UVYb'cZha U'g
GWk]Yf][_Y]hYbž'g]W'Ub'c fhY'i bX'A YbgWYb'ni 'Yf]bbYfbž'k Ug
XUg'F]g]_c'Yf\Ö'hž'XUgg'g]Y'g]W'j Yf'Ui ZYb'cXYf']b'[YZÄ\ f']WY
G]hi Uh]cbYb' [YfUhYb''GhUh]gh]_Yb'nY][Ybž'XUgg'k Y'hk Y]h'A]''cbYb
j cb'A YbgWYb'j cb'8Ya Ybn'VYhfcZZYb'g]bXž'i bX'j]b'8Yi hgW'UbX
g]bX'Yg'gWÄhni b[gk Y]gY'ØVYf'%ž* 'A]''cbYb''8]YgY'NU\`Yb
j YfXYi h]WYbž'k]Y'k]W'h]['Yg']ghž'dfÄj Ybh]j Y'A U»bU\ a Yb'ni
Yf[fY]ZYbž'i a 'XUg'G]WXYf\Y]hgb]j YUi 'j]b'5'hYb!'i bX'DZY[Y\Y]a Yb
ni 'Yf\Ö\Yb''

K]W h][Y'5gdY_hY'XYf'8Ya Ybn

8Ya Ybn']gh'b]W'h'bi f'Y]bY'8]U[b'cgY'/g]Y'\ Uh'h]YZ[fY]ZYbXY
5i gk]f_i b[Yb'Ui ZXUg'hÄ['j]WY'@VYb'XYf'6YhfcZZYbYb'gck]Y
]\fYf'5b[Y\Öf][Yb''Ni 'XYb'\Äi Z][ghYb': cfa Yb'[Y\ÖfYb
5'n\Y]a Yf!f'Uub_\Y]hž'j Ug_i ÄfY'8Ya Ybn'i bX'@Yk m!f'ØfdYf!
8Ya Ybn''8]YgY'9f_fUb_i b[Yb'_ÖbbYb'ni 'Y]bYf'J]Y'nU\`j cb
_c[b]h]j Yb'6YY]bhfÄW h][i b[Yb'ZØ\Yfbž'k]Y'; YXÄW hb]gj Yf'i ghž
GWk]Yf][_Y]hYb'VY]XYf'c f]Ybh]Yfi b['i bX'9bhgWY]Xi b[gZ]bXi b["
8]Y': Ä\][_Y]hž'g]W'ja '5''hU['ni 'cf]Ybh]YfYbž'_Ubb'ghUf_
VYY]bhfÄW h][h'gY]bž'k Ug'XUg'F]g]_c'XYg'K Y['Ui ZYbg'Yf\Ö'h''

DZY[YY]bf]W\hi b[Yb'ghY\Yb'j cf'XYf'<YfUi gZcfXYfi b[ž[YY][bYhY
A U»bU\ a Yb'ni a 'GW i hn'j cb'6Yk c\byfb'a]h'8Ya Ybn'ni
Yb'hk]W_Y'b''9]bY'A Ò['W\ _Y]h'g]bX'[YgW\ØhnhY'K c\byVYfY]W\Yž']b
XYbYb'X]Y'6Yk c\byf'g]W\Yf''YVYb' _ÒbbYbž'UVYf'XYbbcW\ 'Y]bYb
[Yk]ggYb'; fUX'Ub': fY'\Y]h[Yb]Y»Yb''9]b][Y'9]bf]W\hi b[Yb'gYhnYb
Ui W\ 'HYW\bc'c[]Yb'Y]bž'k]Y'; DG!HfUW_Yfž'X]Y'ja ': U''Y'Y]bYg
K Y['Ui ZYbg'\Y'ZYb' _ÒbbYbž'gW\ bY''ni 'fYU[]YfYb''

8]Y'F c''Y'XYf'7ca a i b]hm

8]Y'6YhY']][i b['XYf'; Ya Y]bgW\UZh'_Ubb'YbhgW\Y]XYbX'gY]bž'k Ybb
Yg'XUfi a '[Y\hž'j Yfa]gghY'DYfgcbYb'ni 'Z]bXYb''ϕ'X]YgYa ': U''\Uh
X]Y'Dc']nY]'B Yi ghUXh'VY]'7cVi f['X]Y'6Yj Ò'_Yfi b['i a 'A]h\]'ZY'VY]
XYf'Gi W\Y'bUW': fUb'_N]hna Ubb'[YVYhYb''Gc'W\Y'5i Zfi ZY'ni f
A]h\]'ZY'_ÒbbYb']b'gcn]U'Yb'A YX]Yb'k Y]h'j YfVfY]hY'h'k YfXYbž'k Ug
X]Y'FY]W\k Y]hY'XYf'Gi W\Y'Yf\YV']W\ 'Yf\Ò'h''ϕ'XYf'J Yf[Ub[Yb\Y]h
[UV'Yg'6Y]gd]Y'Yž']b'XYbYb'[Ya Y]bgW\UZh']W\Y'5bgfYb[i b[Yb
XUni 'ZØ\fhYbž'j Yfa]gghY'DYfgcbYb'gW\ bY''ni 'Z]bXYb''

Ni gÀhn']W\ 'ghYg'k]W\h][ž'XUgg'X]Y'6Yj Ò'_Yfi b['ØVYf'X]Y
Gma dhca Y'i bX'J Yf\U'hYbgk Y]gYb'j cb'A YbgW\Yb'a]h'8Ya Ybn
Ui Z[Y'_Àfh'k]fX''8i fW\ 'gYbg]V']g]YfhY'6Øf[Yf'_ÒbbYb'dchYbn]Y''Y
G]W\hi b[Yb'VYggYf'[Ya Y'XYh'i bX'Y]bY'fUgW\YfY'<]ZY
VYfY]h[YghY''h'k YfXYb''

ϕ'XYf'U_hi Y''Yb'G]hi Uh]cb']gh'X]Y'i bhYfghØhni b['XYf'Dc']nY]'i bX
XYf'² ZZYbh']W\ _Y]h'j cb'[fÒ»hYf'6YXYi hi b[''9g'nY][h'g]W\ž'k]Y
k]W\h]['X]Y'Ni gUa a YbUfVY]h'nk]gW\Yb'6Y\ØfXYb'i bX'XYf
'; Ya Y]bgW\UZh']ghž'i a 'X]Y'G]W\Yf\Y]h'i bX'XUg'K c\VY]Z]bXYb
À'hYfYf'A YbgW\Ybž']bgVYgcbXYfY'XYf'Yb][Yb'a]h'8Ya Ybnž'ni
[Yk À\ f'Y]ghYb''8]YgY'H\Ya Yb'_ÒbbhYb'Ui W\ '5b'Ugg'ni 'Y]bYf
VfY]hYfYb'8]g_i gg]cb'XUfØVYf'[YVYbž'k]Y'; YgY''gW\UZhYb'Ui ZX]Y
ghY][YbXY'NU\ 'À'hYfYf'A YbgW\Yb'fYU[]YfYb'gc''hYbž'i a ']\fY
G]W\Yf\Y]h'i bX'@YVYbgei U']hÀ'h'ni 'g]W\Yfb''

6Ygi WYb'G]Y'i bg'Ui Z'b!U["XY